# Essays on the Analysis of High-Dimensional Dynamic Games and Data Combination

By

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#### Chapter 1

#### New Entry and Mergers in Network Industries: Evidence from U.S. Airlines

From 1994 to 2007, prior to its merger with Delta Airlines in 2008, Northwest Airlines accounted for seventyfour percent of passenger enplanements from the Minneapolis-St. Paul (MSP) airport, on average. To protect its dominant position, Northwest typically responded to new low cost carrier entrants with aggressive price drops and increases in the number of offered flights, with several of these responses generating allegations of predatory pricing and antitrust scrutiny.<sup>1</sup> Not surprisingly, low cost carriers maintained a relatively small presence at MSP, accounting for an average of five percent of passenger enplanements from the airport from 1995 to 2007.<sup>2</sup> With a small share of low cost carrier flights, fares through MSP remained relatively high, consistently ranking as some of the highest fares among major U.S. domestic airports during the same time period.<sup>3</sup>

In the second quarter of 2008, Northwest announced its merger with Delta. Almost immediately after this announcement, Southwest Airlines, the dominant low cost carrier in the United States, declared its intentions to offer nonstop flights from MSP to Chicago, which represented its first regular nonstop flight offerings from MSP. Southwest's entry initiated a wave of low cost carrier flight offerings, with so many new offerings that the governing authorities at MSP expanded the airport to accommodate the growing presence of low cost carriers, whose share of enplaned passengers increased to an all-time high of nineteen percent in 2014.<sup>4</sup>

What would drive a dominant incumbent with a history of aggressively responding to new entrants to seemingly give up this competitive position and accommodate entry after a merger? This paper answers this question. Existing models of predatory behavior might conclude that Northwest would become *more* likely to defend MSP against new entrants after the merger. For example, "long purse/deep pockets" predation models argue that predatory pricing

<sup>&</sup>lt;sup>1</sup> For an extensive analysis of the predatory pricing practices of Northwest Airlines at the Minneapolis-St. Paul airport, see Dempsey (2000, 2002).

<sup>&</sup>lt;sup>2</sup> The share of low cost carrier and Northwest passenger volume for MSP from 1995 to 2007 was computed using the T100 segment database, available from the U.S. Department of Transportation, Bureau of Transportation Statistics. To determine the identity of low cost carriers, we used the historical list of these carriers with IATA codes available from IACO (2014). See Appendix Section A.3.1 for this list.

<sup>&</sup>lt;sup>3</sup> See Dempsey (2000). In the DB1B Market database, using data from 1995 to 2007, MSP has a mean and median fare rank of seventh among the top 75 airports in the U.S. by 2002 passenger volume.

<sup>&</sup>lt;sup>4</sup> The Metropolitan Airports Commission at MSP voted to expand Terminal 2 in June of 2015 to accommodate this growth, see ABC (2015) and Minneapolis Post (2013). The share of enplaned passengers for low cost carriers was computed using the number of enplaned passengers flying to or from MSP in the T100 segment database (2014 data). Carriers are classified as low cost using the classification of IACO (2014). See Appendix Section A.3.1 for the list of carriers designated as low cost.

strategies are supported by the relatively deep financial resources of incumbents relative to new entrants, allowing them to credibly threaten or actively engage in predatory pricing long enough to make new entry unprofitable (see, e.g., Bolton and Scharfstein (1990)). This framework might suggest that the new Delta and Northwest, whose merger formed the largest carrier by passenger volume at the time, would be in an even better financial position to aggressively respond to new entrants than the unmerged Northwest, which was the fifth largest airline prior to its merger.

We answer this question by proposing and estimating a model of airline competition that captures the tradeoffs associated with committing aircraft capacity to particular markets around the U.S. Given that purchasing new aircraft takes several years, adding aircraft capacity to a market (by increasing the number of flights) in response to new entry usually requires some degree of reallocation of aircraft from another route the incumbent carrier serves.<sup>5</sup> This increase in aircraft capacity increases competition, lowering fares for all carriers in the market, with the lower fares intended to make operating in the market unprofitable for the new entrant. The expected return for the incumbent competition successfully causes the new entrant's exit.

Keeping this characterization of airline competition in mind, the incentives of legacy carriers to accommodate entry in our model have three salient features. First, these incentives are dynamic, in that aircraft capacity increases involve a temporary investment of short-term profits for an increase in expected profits realized at a later time. Second, aircraft capacity constraints generate network-wide tradeoffs, since the cost of aircraft reallocation involves forgone profits not only from the market experiencing increased competition but also from the (possibly far away) market that provides the excess aircraft capacity. Finally, these incentives partly depend on differences in cost structures between legacy carriers and low cost carriers. Low cost carriers typically operate with lower marginal costs than legacy carriers, and an incumbent that accommodates a low cost carrier entrant can expect strong price competition. Mergers of legacy carriers change the opportunity costs of reallocating fleet capacity, thereby changing the costs of defending markets against new entrants. To the extent that these costs are too high in a given market, legacy carriers will accommodate entry.

We use this model to study a rich and comprehensive dataset on U.S. airline prices, entry decisions, and scheduled

<sup>&</sup>lt;sup>5</sup> Carriers sometimes utilize short-term plane leases to obtain additional aircraft capacity quickly. However, these leases are not always immediately available. Short-term leases run one to three years and are typically obtained from one of three sources: a manufacturer who leases a preowned aircraft traded in as part of a previous new aircraft purchase, a financial institution that leases aircraft while waiting for opportunities to sell it, or another aircraft owner or carrier with idle capacity. Even if aircraft are available from these sources, the terms of short-term leases are often more problematic to negotiate than those of long-term leases. Issues in these negotiations often revolve around which party assumes the risk of unforeseen maintenance and repairs, see Wieand (2015).

flights, and estimate how the incentives of incumbent legacy carriers to accommodate new entry change with mergers. In particular, we focus on changes in these incentives for the merged Delta and Northwest Airlines and compare these changes to the entry and expansion behavior of Southwest Airlines.<sup>6</sup> Since 2005, the U.S. airline industry has experienced some of the most dramatic merger activity in its history, with five mergers between major carriers including America West and US Airways in 2005, Delta and Northwest in 2008, United and Continental in 2010, Southwest and AirTran in 2011, and American Airlines and US Airways in 2013.<sup>7</sup> This merger activity has reduced the number of major carriers in the industry from eight to four: American, Delta, United, and Southwest. Industry consolidation coincided with an expansion by low cost carriers into several major domestic markets where low cost carrier participation was previously low.<sup>8</sup>

We study changes in the incentives of newly merged legacy carriers to accommodate entry by proceeding in four steps. First, we propose a dynamic, strategic model of aircraft competition which we explicitly condition on the network-wide flight offerings of carriers. Second, we develop an identification and estimation strategy that allows us to recover the opportunity cost of committing aircraft capacity to each market served by a reference legacy carrier. Third, we use these estimates to simulate the expected return of driving Southwest out of each flight segment in our sample unentered by Southwest in the first quarter of 2008, both with and without the Delta and Northwest merger (which was announced in 2008q2). Fourth, we analyze the correlation between these estimated returns and Southwest entry patterns from 2008q2 to 2014q4.

Our estimation strategy involves two layers, an "inner" layer and an "outer" layer. The inner layer involves estimating consumer demand and product cost parameters by adapting the structural estimation procedure of Berry and Jia (2010), which is a variant of the framework proposed by Berry, Levinsohn, and Pakes (1995). In this setup, carriers offer differentiated airline products and otherwise compete over price. The model also allows low cost carriers and legacy carriers to have different marginal cost structures, which are the marginal cost structures implied by the estimated structural parameters of the model.<sup>9</sup> This approach is flexible in that it accommodates unobservable

<sup>&</sup>lt;sup>6</sup> We are currently estimating changes in the incentives of a broader set of legacy carriers (in addition to Delta and Northwest) to accommodate the entry of a broader set of low cost carrier entrants (in addition to Southwest) in the context of the other legacy carrier mergers that have occurred since 2008. This includes the United and Continental merger and the American and US Airways merger. We will include these results in a subsequent draft of this paper.

<sup>&</sup>lt;sup>7</sup> Appendix Table A.1 lists the dates for merger announcement, regulatory approval, shareholder approval, legal closing date, issuance of a single operating carrier certificate by the Federal Aviation Administration (FAA), and the creation of a single passenger reservation system. The last two events signal the effective operation of the carriers as a single carrier.

<sup>&</sup>lt;sup>8</sup> For example, using enplaned passenger data from the U.S. Department of Transportation (the Airline Origin and Destination Survey, DB1B market database), three historical Delta or Northwest hubs experienced increases in the shares of enplaned passengers transported by low cost carriers (LCC's) after the merger of Delta and Northwest (comparing 2008 and 2014 LCC share, see Figure 1.1 in Section 1.1).

<sup>&</sup>lt;sup>9</sup> This reflects the well-known tendencies of low cost carriers to operate point to point networks, offer fewer amenities, and maintain homoge-

product and cost characteristics as well as different customer types. We use the estimated parameters to recover the product-level profits of each carrier as a function of observable market characteristics.

The outer layer uses the estimated product-level profits as primitives to estimate the value of reallocating aircraft capacity across the network of the reference legacy carrier, conditional on observable network characteristics and the strategic responses of competitors. For this layer, we use data on sequences of entry and capacity choices by all U.S. domestic carriers since 2006 to model entry and flight capacity strategies as functions of payoff relevant state variables.<sup>10</sup> This allows us to estimate the entry and capacity strategies of all carriers as functions of observable characteristics. We use the estimated strategy functions and forward simulation to estimate the choice-specific value of flight capacity reallocation as a function of network-wide characteristics, both with and without the merger.<sup>11</sup> These estimated choice-specific value functions in turn allow us to derive legacy carrier flight capacity reallocation strategies, which designate the segments from which flight capacity should be drawn to respond to the hypothetical entry of a low cost carrier.<sup>12</sup> We use the reallocation strategies in a subsequent simulation to estimate the value for the legacy carrier of defending flight segments unentered by Southwest as of 2008q1 against new Southwest entry, both with and without the merger.

The primary challenge encountered when estimating the choice-specific value functions is that we explicitly condition on network-wide characteristics, which makes the set of regressors very large and increases the computational burden of simulation substantially. Competition parameters in the context of dynamic industry competition are often estimated using simulation, and it is well-known that the simulation burden of estimation in these settings increases dramatically with the number of state variables included. For example, in our primary specification, our regressors include the aggregate number of flights offered by all carriers on each flight segment formed by the top 60 composite statistical areas in the United States by 2002 passenger volume (1770 regressors), the capacity choices of the reference legacy carrier on the same flight segments (1770 regressors), and a series variables derived from carrier capacity choices (including interaction terms), for a total of 17700 regressors. This specification allows us to study network-

nous aircraft fleets to lower maintenance costs. In contrast, legacy carriers operate hub and spoke networks, offer more amenities, and maintain heterogeneous aircraft fleets to accommodate a larger and richer set of flight offerings.

<sup>&</sup>lt;sup>10</sup> To facilitate this analysis, we assume carriers form strategies that are Markovian. In a series of robustness checks (forthcoming), we test the Markov assumption by testing whether information realized prior to the current period significantly explains carrier strategies after conditioning on all current payoff relevant states.

<sup>&</sup>lt;sup>11</sup> This approach makes the choice-specific value function the outcome variable in an econometric model. See Pesendorfer and Schmidt-Dengler (2008) and Bajari, Hong, and Nekipelov (2013) for examples.

<sup>&</sup>lt;sup>12</sup> Specifically, we derive one-step improvement reallocation strategies for the merged and unmerged legacy carrier. The one-step improvement process is similar to the first step of the well-known policy function iteration method for deriving optimal policies in dynamic optimization problems, see Bertsekas (2012) for an extensive review of policy function iteration methods. This choice maximizes the estimated choice-specific value function in a "greedy" manner, i.e. in the current period.

wide capacity reallocation strategies in a rich manner. However, in a dynamic game setting, the evolution of these state variables generates an intractable number of solution paths for candidate parameters using existing methods.<sup>13</sup>

To lower this burden, we utilize a well-known technique from Machine Learning known as Component Wise Gradient Boosting (CWGB), which we describe in detail in Section 1.4.3.3.<sup>14</sup> CWGB works by projecting the estimand functions of interest onto a low-dimensional set of parametric basis functions of regressors, with the regressors and basis functions chosen in a data-driven manner.<sup>15</sup> In our application, CWGB estimates a low-dimensional approximation to the choice-specific value function of the reference legacy carrier, which in turn reduces the simulation burden of estimating the value of defending flight segments in the next step.

To preview results, we find that expansion by Southwest in the U.S. since 2008 was most likely in flight segments that, from Delta and Northwest's perspective, became expensive to defend, relative to other flight segments in Delta and Northwest's combined U.S. domestic network. We also find that these results are driven primarily by merger-induced changes in the opportunity costs of reallocating fleet capacity across the network of the merged Delta and Northwest.

This paper represents the first attempt to estimate the incentives of legacy carriers to accommodate new entry across the entire U.S. domestic network, as well as how these incentives change after carriers merge. This allows us to contribute to the small but growing number of empirical studies of predation, including, for example, Snider (2009), Genesove and Mullin (2006), Scott-Morton (1997), Bamberger and Carlton (2007), and Ito and Lee (2004).

A primary advantage of our approach is that we estimate the incentives of legacy carriers to accommodate entry even on flight segments unentered by Southwest. This is attractive because, in equilibrium, if Southwest perceives the legacy carrier will respond with aggressive competition upon entry, they may choose not to enter. As a consequence, competition responses to *actual* entry may be relatively accommodative, as was found by Ito and Lee (2004). However, low cost carrier industry representatives often cite the expected competitive responses of legacy carrier incumbents as important barriers to their expansion, see GAO (2014). Our approach allows antitrust enforcers and policymakers to identify the U.S. domestic markets where low cost carriers face the greatest risk of a robust competitive response from incumbent legacy carriers and how this risk changes in response to proposed mergers. For

<sup>&</sup>lt;sup>13</sup> See Bajari, Benkard, and Levin (2007) for a discussion of this issue in the context of estimating models of dynamic industry competition.

<sup>&</sup>lt;sup>14</sup> This technique was developed and characterized theoretically in a series of articles by Breiman (1998, 1999), Friedman *et al.* (2000), and Friedman (2001). Also see Hastie *et al.* (2009) for an introduction to the method.

<sup>&</sup>lt;sup>15</sup> CWGB methods can accommodate non-linearity in the data generating process, are computationally simple, and, unlike many other non-linear estimators, are not subject to problems with convergence in practice.

example, this type of analysis can be used to determine whether new entry is likely to offset reductions in competition due to mergers,<sup>16</sup> or whether airport administrators should plan for an influx of low cost carriers after a merger. It can also be used as a supplementary tool in retrospective merger analyses to determine how past mergers made low cost carrier expansion more or less costly.

We also contribute to the nascent literature applying Machine Learning estimation techniques in economics, see, for example, Athey and Imbens (2015), Bajari, Nekipelov, Ryan, and Yang (2015), Chernozhukov, Hansen, and Spindler (2015), Kleinberg, Ludwig, Mullainathan, and Obermeyer (2015), and Manzanares, Jiang, and Bajari (2015) for recent examples. Machine Learning refers to a set of methods developed and used by computer scientists and statisticians to estimate models when both the number of observations and controls is large. See Hastie *et al.* (2009) for a survey. In particular, we utilize a model selection (regressor selection) technique from Machine Learning to overcome the curse of dimensionality inherent in solving dynamic optimization problems. Our Machine Learning estimator allows us to select a parsimonious set of state variables in a data-driven manner, reducing the computational burden of subsequent simulation steps.

Finally, the overall approach of this paper can be generalized to study dynamic competition in other settings and may be especially useful when studying network industries. Dynamic, strategic competition in network industries is notoriously high-dimensional and analytically and computationally challenging to study, since firms typically compete in thousands of markets simultaneously. To overcome these difficulties, researchers often analyze more stylized versions of competition and choose state variables by assumption. However, deciding which state variables should enter the model *a-priori* may be weakly justified in many empirical applications. Data-driven model selection serves as a promising alternative, since it enables researchers to start with more realistic models of agent behavior, allowing the data and estimation technique to select the regressors deemed most important for analysis.<sup>17</sup>

The rest of this chapter proceeds as follows. Section 1.1 describes changes in legacy carrier and low cost carrier flight capacity in the United States since 2005, focusing in particular on Northwest Airlines and changes at its Minneapolis-St. Paul hub. Section 1.2 describes the model of airline competition. Section 1.3 details the data, whiles Section 1.4 describes our identification and estimation strategy. Section 1.5 presents and discusses our results.

<sup>&</sup>lt;sup>16</sup> The U.S. Horizontal Merger Guidelines (USDOJ 2010, Section 9) explicitly consider the possibility of new entry when determining whether a proposed combination would reduce competition in a given market.

 $<sup>1^{\</sup>tilde{j}}$  There has been relatively little attention to model selection in econometrics until recently. See Belloni, Chernozhukov, and Hansen (2013) for a survey of some recent work.

#### 1.1 Background

Legacy carriers have historically responded to low cost carrier entry with aggressive price drops and aircraft capacity increases. Some of the most famous of these responses occurred in the 1990's and early 2000's, when low cost carriers began entering markets comprised of the primary hubs of legacy carriers, with many generating antitrust scrutiny.<sup>18</sup> Notwithstanding this scrutiny, allegations of predation in the U.S. airline industry are frequent, and there is evidence this behavior still serves as a barrier to entry. As recently as 2014, in a study by the Government Accountability Office (GAO (2014)), low cost carrier executives and industry participants noted that predatory responses by legacy carriers still serve as barriers to entry for low cost carriers, also see U.S. Congress (1996).

Prior to its merger with Delta Airlines in 2008, Northwest Airlines was the fifth largest airline by domestic passengers traffic. Headquartered near Minneapolis-St. Paul (MSP) airport, Northwest held its major hub at MSP and added Detroit and Memphis as hubs after its acquisition of Republic Airlines in 1986. Northwest's share of passengers traveling through these airports was high, accounting for an average of 71 percent, 70 percent, and 75 percent in Detroit, Memphis, and MSP, respectively, from 1994 to 2007.

To defend its dominant position in these hubs, Northwest developed a reputation as one of the most aggressive responders to new entrants, frequently generating allegations of predation. These responses involved, primarily, price cuts and increases in capacity, which included increases in the number of flights offered, the number of low priced seats offered, and the size of planes utilized.<sup>19</sup> One well known example included the entry of Reno Air into MSP. Reno Air was a small low cost carrier which initiated operations in 1992 with seven jets and began offering three daily round-trip flights between Reno, Nevada and MSP in February of 1993. The Reno to MSP route had been abandoned by Northwest in 1991. Two days after Reno Air inaugurated service, Northwest announced that it would offer three daily round-trip flights from MSP to Reno. It also announced that it would provide new service from Seattle, Los

<sup>&</sup>lt;sup>18</sup> For example, in 1995 and 1996, American responded aggressively with both price decreases and capacity increases to the entry of Vanguard Airlines into the Dallas Fort Worth (DFW) to Wichita market, given the importance of American's DFW hub to its overall profitability. The aggressive responses resulted in Vanguard's exit from this route and also resulted in antitrust scrutiny, with the U.S. Department of Justice (DOJ) filing a formal predation case against American. See Snider (2009) for a detailed analysis of this predation event.

<sup>&</sup>lt;sup>19</sup> It also involved other means, including eliminating ticket restrictions such as advanced purchases and Saturday night stays, incentivizing travel agents and biasing reservation systems to redirect customers away from the new entrant, refusing to enter joint administrative agreements (e.g. joint fare, interline service, code-sharing, ticketing, and baggage handling) with the new entrant, refusing to lease gates and other infrastructure (e.g. aircraft hangars) or share aircraft parts with the new entrant, awarding frequent flyer bonuses for travel on contested routes, and providing incentives for partner regional airlines to deny feeder route service for the new entrant. For a detailed discussion of the predatory practices used by Northwest in the late 1990's and early 2000's, see Dempsey (2000).

Angeles, and San Diego to Reno, which were three cities Reno Air served, and also that it would match Reno Air's low fares and provide frequent flyer bonus miles for travel to Reno. After this initial activity generated scrutiny from federal aviation authorities, Northwest abandoned its planned service from Seattle, Los Angeles, and San Diego, but maintained its service from MSP to Reno. Later that year, Reno Air abandoned its service to MSP. Prior to this withdrawal, Northwest's lowest nonrefundable and refundable round-trip fares were \$86 and \$136, respectively. After the withdrawal, they rose to \$149 and \$455. Reno Air filed an antitrust lawsuit in 1997, claiming that Northwest's actions were predatory.<sup>20</sup>

Similar episodes include Northwest's responses to the entry of Spirit (Detroit), Pro Air (Detroit), Kiwi International (MSP, Detroit), Vanguard (MSP), Sun Country (MSP, Detroit), and ValueJet (Memphis). Northwest also responded preemptively to low cost carrier expansion *near* its hubs. For example, as Western Pacific Airlines began to expand service from its base in Colorado Springs in 1996, Northwest initiated service from each of its hubs to Colorado Springs. Upon Western Pacific's liquidation in 1997, Northwest terminated service to the city from its Detroit and Memphis hubs. These and related actions induced one industry commentator to conclude "[i]n the history of U.S. commercial aviation, no airline has presented more evidence of predatory behavior than Northwest," (Dempsey 2000, p. 52).

Prior to its merger with Northwest, Delta Airlines was the third largest airline by passenger traffic and operated a primary hub in Atlanta, along with major hubs in Cincinnati and Salt Lake City. Similar to Northwest, Delta served as the dominant carrier at its hubs, accounting for an average of 73 percent, 77 percent, and 62 percent of passenger traffic through Atlanta, Cincinnati, and Salt Lake City, respectively, from 1994 to 2007. Initially, Delta's responses to low cost carrier intrusion into in its primary Atlanta hub were mild, famously accommodating the expansion of ValuJet in the early 1990's.<sup>21</sup> Within a few years, however, Delta's responses to low cost carrier entry began resembling those of Northwest, resulting in allegations of predation by ValuJet, AccessAir, and AirTran.

In the second quarter of 2008, Delta and Northwest announced their intentions to merge, forming the largest airline by passenger traffic at the time. The merger coincided with dramatic changes in market structure both nationally as

<sup>&</sup>lt;sup>20</sup> It abandoned this lawsuit after it was acquired by American Airlines.

<sup>&</sup>lt;sup>21</sup> ValuJet began service in 1993 from Atlanta to three tourist destinations served by Delta, including Jacksonville, Orlando, and Tampa. Although Delta responded to these offerings by matching ValuJet's fares on some tickets, it retained ticket restrictions absent from ValuJet's tickets, including advanced purchase, round-trip travel, and Saturday night stay requirements. Additionally, Delta refrained from flooding the market with additional capacity and maintained its existing stock of higher fare business class tickets. See Allvine et al. (2007), p.92, for a discussion of the entry of ValuJet into Atlanta. Within one year, ValuJet had expanded to offer nonstop service to seventeen cities. ValuJet eventually merged with AirTran in 1997 and maintained a strong presence in Atlanta, which continued after the merger of AirTran and Southwest in 2011.

well as in the hubs of both carriers. Nationally, all legacy carriers, including the "new Delta", reduced the aggregate number of flights offered in response to rising fuel prices and uncertain demand conditions induced by the Global Financial Crisis of late 2007 and Great Recession of 2008-2009. In particular, the new Delta reduced the total number of domestic flights it offered significantly, from nearly 40,000 in 2005 offered by either Delta or Northwest to 16,000 offered by the new Delta at the end of 2014.<sup>22</sup>

The merger also coincided with changes in the share of low cost carrier passengers traveling through the hubs of Delta and Northwest, which is illustrated in Figure 1.1.<sup>23</sup> The figure shows the timing of these changes relative to the legal closing date of the merger at the end of 2008, as well as the issuance of a single operating certificate for the merged airline in 2009.<sup>24</sup> The largest change in low cost carrier share occurred at the Minneapolis-St. Paul airport. In the fourth quarter of 2008, coinciding with the legal close of the merger, Southwest announced that it would provide eight daily flights from Minneapolis, St. Paul to Chicago's Midway airport, which began in March of 2009. This represented Southwest's first new airport entry since its re-entry into San Francisco in August of 2007.<sup>25</sup> This announcement was followed by a wave of new low cost carrier flight offerings and new entry, increasing the share of passengers traveling on low cost carriers from 7.6 percent in 2008 to 19.5 percent in 2014. This low cost carrier influx induced the expansion of Terminal 2 at MSP in June of 2015.<sup>26</sup> The consummation of the merger also saw a reduction in the share of passengers transported by Delta or Northwest through MSP, dropping from 66 percent in 2008 to 55 percent as of 2014.

The shares of low cost carrier passengers also experienced post-merger changes at the other hubs of Delta and Northwest. In Cincinnati, this share rose from 0.6 percent in 2008 to 7.5 percent in 2014. This coincided with a decrease in the new Delta's share of passengers from 42 percent in 2008 to 32 percent in 2014.<sup>27</sup> The low cost carrier share rose slightly in Detroit from 14 percent in 2008 to 17 percent in 2014. This share increase also accompanied a reduction in the share transported by the new Delta, which decreased from 64 percent in 2008 to 55 percent in 2014. This overall pattern was reversed in Atlanta and Salt Lake City, which experienced passenger share drops by low

 $<sup>^{22}</sup>$  This series was constructed using a comprehensive OAG sample on scheduled flights for all U.S. domestic carriers from 2005 to 2014. See Section 1.3 for details on sample selection.

<sup>&</sup>lt;sup>23</sup> The share of low cost carrier enplaned passengers was computed using data from the T100 segment database. See Section 1.3 for details on this dataset.

<sup>&</sup>lt;sup>24</sup> The issuance of a single operating certificate by the U.S. Federal Aviation Administration represents the legal recognition of the carriers as a single carrier and is issued only after a rigorous demonstration of aligned operating procedures.

<sup>&</sup>lt;sup>25</sup> See Dallas Morning News (2008) and NewsCut (2008).

<sup>&</sup>lt;sup>26</sup> See Minneapolis Post (2013) and ABC (2015).

<sup>&</sup>lt;sup>27</sup> This represented a continuation of a general reduction of capacity by Delta since 2005.

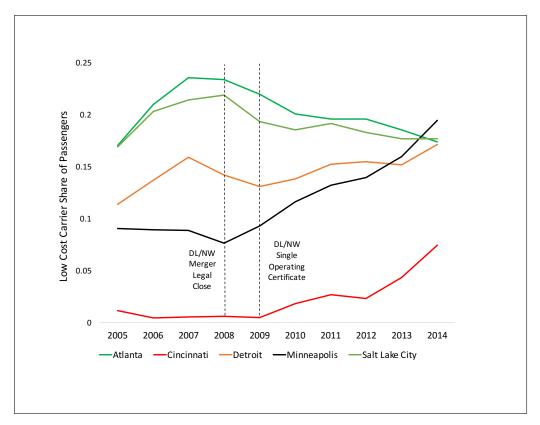


Figure 1.1: Low Cost Carrier Share of Passengers, Delta and Northwest Hubs

cost carriers and increases by the new Delta. As illustrated in Figure 1.1, the low cost carrier share dropped from 23 percent (2008) to 17 percent (2014) in Atlanta and from 22 percent (2008) to 18 percent (2014) in Salt Lake City. In contrast, the share of passengers for the new Delta increased from 62 percent (2008) to 76 percent (2014) in Atlanta and from 47 percent (2008) to 53 percent (2014) in Salt Lake City.

Other recent mergers also resulted in significant changes in the share of low cost carrier traffic. After the merger of Delta and Northwest, six of the remaining major carriers participated in mergers, including United and Continental in 2010, Southwest and AirTran in 2011, and American and US Airways in 2013. This consolidation has left four major domestic carriers including three legacy carriers: Delta, United-Continental, and American, as well as Southwest. Although Southwest is classified as a low cost carrier, it was the nation's fourth largest airline in terms of enplaned passengers as of 2015.

Table 1.1 shows the proportion of U.S. domestic markets that experienced legacy carrier and low cost carrier increases or decreases in the number of scheduled flights surrounding recent legacy carrier mergers.<sup>28</sup> As shown in

<sup>&</sup>lt;sup>28</sup> The total number of markets considered is 3540, which includes all markets formed by flights between the top 60 composite statistical areas in the United States by 2002 total passenger volume. See Section 1.3 for details on sample selection.

Table 1.1, 41 percent, 14 percent, and 20 percent of markets experienced both legacy carrier flight capacity decreases and low cost carrier flight capacity increases surrounding the Delta and Northwest, United and Continental, and American and US Airways mergers, respectively.

Legacy Carrier	Low Cost Carrier	Delta and	United and	American and
Capacity Change	Capacity Change	Northwest	Continental	US Airways
by Market	by Market	Merger	Merger	Merger
(Pre to Post	(Pre to Post	(Percent of	(Percent of	(Percent of
Merger)	Merger)	Markets)*	Markets)*	Markets)*
Increase	Decrease	5%	47%	20%
Increase	Increase	1%	4%	58%
Decrease	Decrease	52%	34%	2%
Decrease	Increase	41%	14%	20%

Table 1.1: Legacy Carrier and Low Cost Carrier Flight Capacity Increases and Decreases by Merger, Proportion of Markets

\*Percent of 3540 markets created by the top 60 composite statistical areas in the United States by 2002 passenger volume. Computed using OAG data.

In the next sections, we explore the role of merger-induced changes in the incentives of Delta and Northwest to accommodate new entrants as determinants of Southwest Airline's expansion patterns.

### 1.2 Model

In this section, we characterize our model of airline competition, which involves a game between carriers played in two layers. The outer layer focuses on a capacity game between all U.S. carriers, where in each time period, carriers make simultaneous entry and capacity decisions in all U.S. domestic flight segments. A capacity allocation by the reference legacy carrier is constrained in the current period, since we assume its airline fleet remains fixed. This makes the legacy carrier's capacity responses to new entry a constrained reallocation of its currently available fleet across its U.S. domestic flight network. The inner layer assumes that carriers offer differentiated airline products in each market and compete by choosing prices. An important feature of this price competition is that it is conditional on the entry decisions and capacity allocations of all competitors in the market made in the outer layer, since the number of entrants and capacity allocations affect the price elasticity of demand for consumers in the market. This feature provides the mechanism for increasing competition on a flight segment, since an injection of capacity into a market typically lowers prices for all competitors. We first define some notation and concepts common to both stages and then describe the network-wide dynamic capacity game followed by the market-level pricing games.

#### 1.2.1 Preliminaries

We establish some common terminology and notation used throughout the remainder of the paper. As in Berry and Jia (2010), we define an airline market by a unidirectional origin and destination pair. For example, Cleveland to Denver represents a different market than Denver to Cleveland, which allows characteristics of the origin city to affect demand. Following Berry and Jia (2010), Berry, Carnall, and Spiller (BCS) (2007), and Berry, Levinsohn, and Pakes (1995) we assume each carrier offers a set of differentiated airline products, including nonstop and onestop flights.<sup>29</sup> We define each airline product by the following tuple: origin, destination, stop, and carrier.<sup>30</sup> This accommodates the introduction of many products by the carrier, including both onestop and nonstop flights, in a single market. Finally, we refer to a flight segment or segment as a bidirectional origin and destination pair. For instance, Cleveland to Denver represents the same segment as Denver to Cleveland. We make the distinction between markets and segments primarily to facilitate different choice variables between consumers and carriers.

We define a discrete but infinitive number of time periods, denoted as  $t = 1, ..., \infty$ , and a discrete and finite number of carriers, i.e.  $f \in \mathscr{F} \equiv \{1, ..., F\}$  where  $\mathscr{F}$  is the set of all carriers and F is the total number of carriers. The set of carriers not including a reference carrier f is denoted as -f, where  $-f \equiv \{\neg(f \cap \mathscr{F})\}$ , airline products are indexed by  $j \in \{1, ..., J_{mt}\}$  where  $J_{mt}$  is the total number of products offered by all carriers in market m at time t, and each consumer is indexed by i. Markets are indexed by  $m \in \{1, ..., M\}$ , and bidirectional segments are indexed by  $c \in \{1, ..., C\}$ . Finally, we employ a simulation and estimation procedure in Section 1.4.3, which involves the generation of simulated data. We index each observation of simulated data by l.

# 1.2.2 Network-Wide Capacity Game

#### 1.2.2.1 Game Overview

 $<sup>^{29}</sup>$  Following Berry and Jia (2010), we exclude the possibility of more than one stop since the percentage of flights with these itineraries on our data is small. In the DB1B market database from 2005q4 to 2014q3, the average percentage of nonstop flights, onestop flights, and flights with more than one stop are: 42%, 53%, and 5%, respectively.

<sup>&</sup>lt;sup>30</sup> Our product definition differs slightly from that of Berry and Jia (2010) in that we eliminate fare bins as an additional classifier of products. We do this primarily to avoid the potentially arbitrary choice of fare bins.

In the outer layer, we focus on the value of investing aircraft capacity around the U.S. domestic network of a reference legacy carrier f, given the competitive capacity and pricing responses of opponent carriers. For practicality, we use the number of flights as our unit of aircraft capacity. A legacy carrier's defense of a particular flight segment involves an increase in the number of flights it offers on the flight segment in the current period, followed by a return to its baseline strategy in subsequent time periods. To facilitate the increase in capacity, we assume the legacy carrier borrows aircraft (flights) utilized on other flight segments that it serves.<sup>31</sup> Opponent carriers react strategically to both of these actions, and we assume the game is Markov in that only information contained in the current state matters. We describe this game formally in what follows.

# 1.2.2.2 States

The state vector, denoted as  $s_t$ , is comprised of the total number of flights offered by all carriers in period t for each segment in the C = 1770 U.S. domestic segments considered,<sup>32</sup> i.e.

$$s_t \equiv (s_{1t}, \ldots, s_{Ct}) \in \mathscr{S}_t \subseteq \mathbb{N}^C$$

where  $s_{1t}, \ldots, s_{Ct}$  represents the total number of flights for each of the *C* segments at time *t*,  $\mathscr{S}_t$  represents the support of  $s_t$ , and  $\mathbb{N}^C$  represents the *C*-ary Cartesian product over *C* sets of natural numbers  $\mathbb{N}$ . At time *t*, the state at time t + 1 is random and is denoted as  $S_{t+1}$  with realization  $S_{t+1} = s_{t+1}$ .

We also define the dimension-reduced state vector that remains as a result of the Component-Wise Gradient Boosting (CWGB) estimation process described in Section 1.4.3. Define this state vector, denoted as  $\tilde{s}_t$  for all *t*, as

$$\widetilde{s}_t \equiv (s_{1t}, \dots, s_{C_{CWGB}t}) \in \widetilde{\mathscr{S}_t} \subseteq \mathbb{N}^{C_{CWGB}t}$$

where  $C_{CWGB}$  represents the number of state variables that remain after CWGB, such that  $C_{CWGB} \leq C$ . In practice, it is often the case that the dimension of  $\tilde{s}_t$  is much smaller than the dimension of the original state vector  $s_t$ , i.e.  $C_{CWGB}$ is much smaller than C, making the cardinality of  $\tilde{\mathscr{S}}_t$  much smaller than the cardinality of  $\mathscr{S}_t$ . This cardinality

<sup>&</sup>lt;sup>31</sup> An increase in capacity on a flight segment increases capacity in all markets the flight segment serves. For example, we assume an increase on the Chicago to MSP bidirectional flight segment increases capacity on nonstop flights from Chicago to MSP and MSP to Chicago, as well as all onestop flights with Chicago to MSP or MSP to Chicago as a connecting leg (such as Chicago to MSP to Seattle). See the online Appendix for details (available soon).

<sup>&</sup>lt;sup>32</sup> See Section 1.3.2 for details on our sample selection process.

reduction plays an important role in reducing the computational burden of the counterfactual simulation detailed in Section 1.4.3.

# 1.2.2.3 Actions

Define the number of flights offered by carrier f in period t - 1 in each of the C segments as

 $\underline{a}_{ft-1} \equiv (\underline{a}_{ft-11}, \dots, \underline{a}_{ft-1C}) \in \underline{A}_{t-1} \equiv \mathbb{N}^C$ . An action for carrier *f* at time *t*, denoted as  $\Delta a_{ft}$ , is a vector of changes in the number of flights the carrier offers in each of the *C* segments considered, where negative changes cannot exceed the number of flights offered by the carrier in the previous period, i.e.

$$\Delta a_{ft} \equiv \left(\Delta a_{f1t}, \dots, \Delta a_{fCt}\right) \in \Delta \mathscr{A}_{ft} \equiv \mathbb{Z}^C$$

such that  $\Delta a_{fct} + \underline{a}_{fct-1} \ge 0$  for all segments *c*. Similarly, actions for the competitors of the reference legacy carrier at time *t* represent the vector of changes in the number of nonstop flights offered by each carrier in each segment, where negative changes cannot exceed the number of flights offered by the carrier in the previous period, i.e.

$$\Delta a_{-ft} \in \Delta \mathscr{A}_{-ft} \equiv \mathbb{Z}^{C*(F-1)}$$

such that  $\Delta a_{fct} + \underline{a}_{fct-1} \ge 0$  for all c and  $f \in -f$ .

As with the state vector, we also define the dimension-reduced action vector for carrier f that remains as a result of the CWGB estimation process described in Section 1.4.3. Define this action vector, denoted as  $\Delta \tilde{a}_{ft}$  for all t, as

$$\Delta \widetilde{a}_{ft} \equiv \left(\Delta a_{f1t}, \dots, \Delta a_{fC_{CWGBt}}\right) \in \Delta \widetilde{\mathscr{A}_{ft}} \subseteq \Delta \mathscr{A}_{ft}$$

such that  $\Delta a_{fct} + \underline{a}_{fct-1} \ge 0$  for all segments *c* represented in the dimension-reduced vector. The action vector  $\Delta \tilde{a}_{ft}$  often has many fewer action variables than the full vector  $\Delta a_{ft}$ .

# 1.2.2.4 Period Return

In each period *t*, each carrier's segment-level operating profits are given by the function:

$$\pi_{fct}\left(s_{ct},\Delta a_{fct},\Delta a_{-fct},z_{ct}\right)+\mu_{fct}$$

where  $\mu_{fct}$  is an unobserved random segment and airline-specific profit shifter which is independent across segments, and  $z_{ct}$  represents a set of observable segment-level characteristics with the collection of these characteristics across segments denoted as  $z_t = (z_{1t}, ..., z_{Ct})$ . We abuse notation by suppressing the dependence of profits on a set of parameters. The vector  $z_{ct}$  and profit parameters are further described in Section 1.2.3. Denote the vector of profit shifters across all markets as  $\mu_{ft} \equiv (\mu_{f1t}, ..., \mu_{fCt}) \in \Theta \subseteq \mathbb{R}^C$ , where  $\Theta$  is it's support. Operating profits are a function of the current capacity levels for all carriers in segment *c* and period *t*. We assume  $\pi_{fct}$  (.) = 0 for all segments where the carrier offers zero flights and specify  $\pi_{fct}$  (.) in more detail in Section 1.2.3.

We assume that total national operating profits for carrier f in time t are additively separable functions of states, actions, segment characteristics, and profit shifters across markets such that:

$$\pi_f\left(s_t, \Delta a_{ft}, \Delta a_{-ft}, z_t, \mu_{ft}\right) = \sum_{c=1}^C \pi_{fct}\left(s_{ct}, \Delta a_{fct}, \Delta a_{-fct}, z_{ct}\right) + \mu_{fct}$$

These are a function of the total number of flights for all carriers in each market, the changes in the number of flights chosen by all carriers, observable segment-level characteristics across all segments, the unobserved profit shifters, and the set of parameters.

### 1.2.2.5 Strategies

We assume that carriers choose capacity levels simultaneously at each time *t*. A nation-wide strategy for carrier *f* is a vector-valued function  $\Delta a_{ft} = \delta_f \left( s_t, z_t, \mu_{ft} \right)$ , which maps current capacity levels, segment characteristics, and profit shifters in all segments at time *t* to carrier *f*'s time *t* action vector  $\Delta a_{ft}$ . From the perspective of all other carriers -f, carrier *f*'s policy function as a function of the state is random. We define the conditional probability mass function corresponding to the strategy function of carrier *f* as:

$$\sigma_f \left( \Delta A_{ft} = \Delta a_{ft} | s_t, z_t \right) \equiv \int \mathbb{I} \left\{ \delta_f \left( s_t, z_t, \mu_{ft} \right) = \Delta a_{ft} \right\} dF \left( \mu_{ft} \right)$$
(1.1)

where  $dF\left(\mu_{ft}\right) = f\left(\mu_{ft}\right) d\mu_{ft}$ ,  $F\left(\mu_{ft}\right)$  and  $f\left(\mu_{ft}\right)$  represent the joint cdf and pdf of  $\mu_{ft}$ , respectively, and  $\Delta A_{ft}$ is a random variable with support  $\Delta \mathscr{A}_t$  and realization  $\Delta a_{ft}$ . Further, we denote the joint conditional probability mass function for the strategy functions of all carriers -f at time t as  $\sigma_{-f}\left(\Delta A_{-ft} = \Delta a_{-ft}|s_t, z_t\right)$ , where  $\Delta A_{-ft}$  is a random vector with support  $\Delta \mathscr{A}_{-ft}$  with realization  $\Delta a_{-ft}$ . Abusing notation, we often abbreviate  $\sigma_f\left(\Delta A_{ft} = \Delta a_{ft}|s_t, z_t\right)$  as  $\sigma_f$  and  $\sigma_{-f}\left(\Delta A_{-ft} = \Delta a_{-ft}|s_t, z_t\right)$  as  $\sigma_{-f}\left(\Delta a_{-ft}|s_t, z_t\right)$ .

Our data lacks the degrees of freedom necessary for reliably estimating nation-wide strategy functions, as described in Section 1.4. This is because nation-wide strategy functions are a function of capacity levels in all segments, and to estimate these we are left using only variation by time, which leaves us with only forty observations (forty quarters) to estimate a function with more than 1770 regressors. We therefore define "local" carrier strategy functions, which are local to each particular segment. Aguirregabiria and Ho (2012) and Benkard, Bodoh-Creed, and Lazarev (2010) follow similar strategies when confronting the degrees of freedom shortage inherent in commonly used airline data.<sup>33</sup>

Define the conditional probability mass function for the local strategy function for carrier *f*, denoted as  $\sigma_f \left( \Delta A_{fct} = \Delta a_{fct} | s_{ct}, z_{ct} \right), \text{ such that:}$ 

$$\sigma_f \left( \Delta A_{fct} = \Delta a_{fct} | s_{ct}, z_{ct} \right) = \int \mathbb{I} \left\{ \delta_f \left( s_{ct}, z_{ct}, \mu_{fct} \right) = \Delta a_{fct} \right\} dF \left( \mu_{fct} \right)$$
(1.2)

where  $dF(\mu_{fct}) = f(\mu_{fct}) d\mu_{fct}$ ,  $F(\mu_{fct})$  and  $f(\mu_{fct})$  represent the cdf and pdf of  $\mu_{fct}$ , respectively, and  $\Delta A_{fct}$ 

is a random variable with a support of the set of integers  $\mathbb{Z}$ .

Finally, for estimation purposes, we define two specifications for local carrier strategies, one for flight capacity

<sup>&</sup>lt;sup>33</sup> In particular, the U.S. Department of Transportation, Bureau of Transportation Statistics, provides rich and commonly used datasets, including the T100 and DB1B databases, which we make use of in this paper. The T100 databases provide either segment-level or market-level domestic data on all passenger enplanements in the U.S. since 1993 for reporting carriers. Reporting carriers include all carriers with gross revenues greater than \$20 million. The DB1B databases provides data on fares and other characteristics for a 10 percent sample of all tickets sold in the U.S. since 1993 for reporting carriers, which represents all major carriers in the U.S. Although these datasets are large and comprehensive, the degrees of freedom shortage arises when attempting to propose and estimate explicitly network-wide models of airline competition. This is because each provides data at the monthly frequency (T100) or the quarterly frequency (DB1B). For example, from 1993 to 2014, the T100 database provides monthly data for at most 264 monthly samples, while the DB1B database provides quarterly data for at most 88 quarterly samples. Without using cross-sectional differences among different segments and markets in each carrier's network, each time period provides, at the extreme, one observation of each carrier's network choice. Since these networks are often made up of thousands of segments and markets, researchers have made use of cross-sectional differentiation by estimating "local" carrier strategy functions. Overall, we utilize local strategy functions but overcome the degrees of freedom shortage when estimating the value of network-wide capacity reallocation through extensive simulation and data-driven state variable selection. See the Estimation section for details.

choice and another for entry. For the first specification, we assume local flight capacities are an additively separable linear functions of the profit-shifter  $\mu_{fct}$ , i.e.

$$\Delta a_{fct} = (s_{ct}, z_{ct}) \,\vartheta_f^{cap} + \mu_{fct} \tag{1.3}$$

where  $\vartheta_f^{cap}$  is a vector of parameters to be estimated and we assume  $\mu_{fct}$  is *iid* across segments and time. We assume local entry strategies take the familiar probit model form:

$$\Pr\left(\mathbb{I}\left(\Delta a_{fct} + \underline{a}_{fct-1} > 0\right) = 1 | s_{ct}, z_{ct}\right) = \Phi\left(\left(s_{ct}, z_{ct}\right) \vartheta_{f}^{entry}\right)$$

where Pr(.) represents the probability of positive capacity in segment *c*, conditional on  $s_{ct}, z_{ct}, \vartheta_f^{entry}$  is a vector of parameters to be estimated, and  $\Phi$  represents the cumulative distribution function for the standard normal distribution.

# 1.2.2.6 Value Function and Choice-Specific Value Function

**Value Function**. Let  $\beta$  be a common discount factor. We define the following *ex ante* value function for carrier *f* at time *t*,

$$V_{f}(s_{t}, z_{t}) \equiv \int \max_{\Delta a_{ft} \in \Delta \mathscr{A}_{ft}} \left\{ \sum_{\Delta a_{-ft} \in \Delta \mathscr{A}_{-ft}} \left( \begin{array}{c} \pi_{f}\left(s_{t}, \Delta a_{ft}, \Delta a_{-ft}, z_{t}, \mu_{ft}\right) + \\ \beta \mathbb{E}_{S_{t+1}, \mu_{ft+1}}\left[V_{f}(s_{t+1}, z_{t+1}, \mu_{ft+1})|s_{t}, z_{t}, \Delta a_{-ft}\right] \\ *\sigma_{-f}\left(\Delta a_{-ft}|s_{t}, z_{t}\right) \end{array} \right\} dF\left(\mu_{ft}\right) \quad (1.4)$$

where it is assumed carrier f makes the maximizing choice  $\Delta a_{ft}$  in each period and that the value function is implicitly indexed by the profile of policy functions for all carriers. The expectation  $\mathbb{E}_{S_{t+1},\mu_{ft+1}}$  is taken over all realizations of the states and unobserved private shocks for carrier f in all time periods beyond time period t. **Choice-Specific Value Function**: We define the following ex ante choice-specific value function for carrier f as:

$$V_{f}\left(s_{t}, z_{t}, \Delta a_{ft}\right) \equiv \int \left\{ \sum_{\Delta a_{-ft} \in \Delta \mathscr{A}_{-ft}} \left( \frac{\pi_{f}\left(s_{t}, \Delta a_{ft}, \Delta a_{-ft}, z_{t}, \mu_{ft}\right) + \right)}{\beta \mathbb{E}_{S_{t+1}}\left[V_{f}(s_{t+1}, z_{t+1}, \mu_{ft+1}) \mid s_{t}, z_{t}, \Delta a_{ft}, \Delta a_{-ft}\right]} \right) \right\} dF\left(\mu_{ft}\right) \quad (1.5)$$

The choice-specific value function for carrier f represents the expected total national profits of choosing a particular vector of capacity changes, conditional on the vector of current capacity levels, the vector of capacity choices for competitors -f.

### 1.2.3 Price Competition

Unless otherwise noted, we follow the structural consumer demand and product supply model of Berry and Jia (2010) closely. For completeness, we restate their model and follow their notation as closely as possible to facilitate transparency.

# 1.2.3.1 Demand

The demand model is a version of the random coefficients model, employed by Berry and Jia (2010) and Berry, Carnall, and Spiller (BCS) (2007), in the spirit of McFadden (1981) and Berry, Levinsohn, and Pakes (1995). In this model, we assume there are two types of customers, denoted by r, which are classified as business and leisure travelers, respectively.

The utility function for consumer i, who is of type r, of consuming product j in market m and time t is given by:

$$u_{ijt} = x_{jmt} \kappa_{rt} - \alpha_{rt} p_{jmt} + \xi_{jmt} + v_{imt}(\lambda_t) + \lambda_t \varepsilon_{ijmt}$$
(1.6)

Here,  $x_{jmt}$  is a vector of product characteristics. The first is the number of connections for a round-trip flight, i.e. zero for a nonstop flight or two for a onestop flight. In general, it is well-documented that consumers prefer nonstop to onestop flights, all else equal. The second characteristic is the number of cities served by the carrier at

the destination city, which is intended to capture differences in the value of loyalty programs and the convenience of gate access. For example, a carrier serving more cities from the destination is likely to offer a more extensive and valuable frequent flyer program and more convenient gate access. The third characteristic is the average number of departures corresponding to the product during the quarter, which is intended to capture preferences over flight frequency. The fourth and fifth characteristics are the distance between the origin and destination as well as the distance squared, since air travel demand is usually U-shaped in distance. Flights with shorter distances compete with ground transportation, lowering demand. As distance increases, ground transportation becomes less viable as an alternative, increasing demand, although at longer distances flights become more inconvenient and demand weakens. The sixth and seventh characteristics include whether the origin or destination represents an area frequented by tourists (Florida or Las Vegas), since these areas tend to have unique demand patterns, and whether either the origin or destination city includes a slot controlled airport. We also add carrier dummies for nine carriers and an "other" category.<sup>34</sup>

Additional components of the utility function specified in 1.6 include:  $\kappa_{rt}$ , which represents a vector of "tastes for characteristics" for consumers of type *r* at time *t*,  $\alpha_{rt}$  which represents the marginal disutility of a price increase for consumers of type *r* at time *t*, and  $p_{jntt}$ , which represents is the product price. The parameter  $\xi_{jmtt}$  represents the average effect of characteristics of product *j* unobserved to the econometrician and is specific to market *m* and time *t*. This parameter is important in the airline context, since it helps account for unobserved characteristics such as ticket restrictions, the date and time of ticket purchase and departure (at a frequency higher than quarterly), and service quality. Berry and Jia (2010), and Berry, Carnall, and Spiller (2007) highlight the importance of accounting for these characteristics when estimating demand parameters associated with observable characteristics. The parameter  $v_{innt}$ is a nested logit random taste that is constant across airline products within a market *m* and time *t* and differentiates airline products from the outside good. The parameter  $\lambda_r$  is the nested logit parameter that varies between 0 and 1 and captures the degree of product substitutability, where  $\lambda_t = 0$  means that all products in capacity bin *c* and time period *t* are perfect substitutes and  $\lambda_{ct} = 1$  makes the nested logit a simple multinomial logit. The parameter  $\varepsilon_{ijmt}$  is a logit error which we assume is identically and independently distributed across products, consumers, markets, and time. The utility of the outside good is given by  $u_{iot} = \varepsilon_{i0nut}$ , where  $\varepsilon_{i0mt}$  is another logit error. We assume that the error structure  $v_{imt}(\lambda_t) + \lambda_r \varepsilon_{ijmt}$  follows the distributional assumptions necessary to generate the purchase probability

<sup>&</sup>lt;sup>34</sup> These include American, Alaska, JetBlue, Continental, Delta, Northwest, US Airways, United, Southwest, and Other.

of the nested logit for consumers of type r, where the nests consist of airline products and the outside good. Finally, as in the primary specification of Berry and Jia (2010), we define two types of consumers within the nested logit specification: business travelers and tourists.

This model implies that for a market of size  $D_m$ , where  $D_m$  is the total number of passengers purchasing products in market *m*, the market share demand function for product *j* in market *m* at time *t* takes the form:

$$ms_{jmt}\left(x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^{d}\right) \equiv \sum_{r} \gamma_{rt} \frac{e^{\left(x_{jmt}\kappa_{rt} - \alpha_{rt}p_{jmt} + \xi_{jmt}\right)/\lambda_{t}}}{\left(\sum_{k=1}^{J_{mt}} e^{\left(x_{kmt}\kappa_{rt} - \alpha_{rt}p_{kmt} + \xi_{kmt}\right)/\lambda_{t}}\right)} \left(\frac{\left(\sum_{k=1}^{J_{mt}} e^{\left(x_{kmt}\kappa_{rt} - \alpha_{rt}p_{kmt} + \xi_{kmt}\right)/\lambda_{t}}\right)^{\lambda_{t}}}{1 + \left(\sum_{k=1}^{J_{mt}} e^{\left(x_{kmt}\kappa_{rt} - \alpha_{rt}p_{kmt} + \xi_{kmt}\right)/\lambda_{t}}\right)^{\lambda_{t}}}\right) \quad (1.7)$$

where  $\theta_{rt}^d \equiv (\kappa_{rt}, \alpha_{rt}, \lambda_t, \gamma_{rt})$  is the vector of demand parameters to be estimated specific to time period *t*, and  $\gamma_{rt}$  is the proportion of consumer-type *r* at time period *t*. The vectors  $x_{mt} \equiv (x_{1mt}, \dots, x_{J_{mt}mt})$ ,  $p_{mt} \equiv (p_{1mt}, \dots, p_{J_{mt}mt})$ , and  $\xi_{mt} \equiv (\xi_{1mt}, \dots, \xi_{J_{mt}mt})$  collect all product-level characteristics, prices, and unobserved attributes within each market *m* at time *t*.

### 1.2.3.2 Marginal Costs

We follow Berry and Jia (2010) and propose a linear specification for the marginal costs associated with product j and market m at time t:

$$mc_{jt} = w_{jmt} \theta_{rt}^{mc} + \omega_{jmt}$$
(1.8)

where  $w_{jmt}$  is a vector of observed cost shifters in time period *t*,  $\theta_{rt}^{mc}$  is a vector of cost parameters specific to time *t* (to be estimated), and  $\omega_{jmt}$  is an unobserved cost shock.

As in Berry and Jia (2010), the vector of observed cost shifters  $w_{jmt}$  contains a set of carrier dummies, a constant, the distance between the origin and destination, and the number of connections (zero for nonstop flights and two for onestop flights), which are defined separately for short haul (shorter than 1500 miles) and long haul flights (with the exception of the carrier dummies). We distinguish short haul and long haul flight parameters to accommodate differences in cost structures between them. For example, short haul flights often utilize smaller planes and provide fewer amenities. The number of connections variable is added to detect differences in costs between onestop and nonstop flights. As documented by Berry and Jia (2010), hub carriers often use onestop flights to generate cost economies per passenger by channeling passengers from a wide variety of origins to a wide variety of destinations through their hub and spoke network. The effect of stops on marginal costs is ambiguous *a priori*, however, since planes consume a large fraction of fuel during takeoffs and landings, and these costs may offset any economies achieved through hub and spoke routing. For instance, Berry and Jia (2010) found that the effect of connections on marginal costs changed sign from 1999 to 2006 (from negative to positive), which they speculated was due to increased fuel costs in 2006.

# 1.2.3.3 Product-Market Equilibrium

We assume each carrier offers one or more airline products in each of the markets it serves. We make the following additional assumptions.

**Assumption 1** (*timing*). At a given time t, carriers make capacity decisions prior to choosing prices.

Assumption 2 (market-level profits). Market-level profits take the following form:

$$\pi_{fmt} = \sum_{j \in \mathscr{T}_{fm}} (p_{jmt} - mc_{jmt}) ms_{jmt} \left( x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^d \right) D_m$$
(1.9)

where  $\mathcal{T}_{fm}$  is the set of products produced by carrier f in market m and  $mc_{jmt}$  is the marginal cost associated with providing airline product j in market m and time t.

# Assumption 3 (Bertrand-Nash equilibrium).

Conditional on the number of flights chosen by the carrier in the first stage, each carrier maximizes market-level profits by choosing prices. Prices in each market m and time tare generated by a separate Nash equilibrium among carriers offering multiple products.

Assumptions 1 and 3 ensure that, conditional on capacity levels chosen by the carriers in the outer layer, carriers solve for profit-maximizing prices by market in the inner layer. These choices can be made separately from capacity allocations made in the outer layer. Assumption 3 implies that, for each market *m* and time *t*, carriers choose prices for the products offered in market *m* that solve the system of equations created by the following  $J_{mt}$  first order conditions:

$$P\begin{bmatrix} p_{1mt} - mc_{1mt} \\ \dots \\ p_{J_{mt}mt} - mc_{J_{mt}mt} \end{bmatrix} = \begin{bmatrix} 0 \\ \dots \\ 0 \end{bmatrix}$$
(1.10)

where,

$$P \equiv \begin{bmatrix} 1 & ms_{1mt} \left( x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^{d} \right) & \frac{\partial ms_{1mt} \left( x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^{d} \right)}{\partial p_{1mt}} & \dots & \frac{\partial ms_{J_{mt}mt} \left( x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^{d} \right)}{\partial p_{1mt}} \\ \dots \\ 1 & ms_{J_{mt}mt} \left( x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^{d} \right) & \frac{\partial ms_{1mt} \left( x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^{d} \right)}{\partial p_{J_{mt}mt}} & \dots & \frac{\partial ms_{J_{mt}mt} \left( x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^{d} \right)}{\partial p_{J_{mt}mt}} \end{bmatrix}$$

We use the system of equations represented by 1.10 to solve for marginal costs, as described in Section 1.4.2.2.

### 1.3 Data

#### 1.3.1 Sources

We utilize data on unidirectional fares paid for airline tickets (along with other ticket characteristics), scheduled flights, and overall passenger travel statistics on the U.S. domestic network.

For data on unidirectional fares and other airline ticket characteristics, we use publicly available data from the Airline Origin and Destination Survey, Market Database (DB1B market database) provided by the United States Department of Transportation, Bureau of Transportation Statistics (BTS). The DB1B market database provides a quarterly ten percent random sample of all domestic origin and destination itineraries (origin, destination, and stop) purchased from reporting carriers in the United States and is available electronically for data spanning 1993 to the present period. The data contains, *inter alia*, information on flight fares, the number sampled passengers traveling under the itinerary at the given fare, and the ticketing and operating carriers for each flight segment.

For scheduled flights, we use proprietary data from OAG, the industry leading provider of airline schedule data.

This database contains information on all scheduled commercial flights in the U.S. domestic market since 2005, including the scheduled flight date and time, the type of aircraft used, and characteristics of the aircraft including the maximum allowed weight capacity and aircraft range.

Finally, we add data on segment passengers obtained from the publicly available Air Carrier Statistics database (for segment traffic), also known as the T100 segment database, also available from the BTS. This database contains monthly data on enplaned passengers for each route segment flown by all reporting U.S. carriers.<sup>35</sup>

# 1.3.2 Sample Selection

**Fares and Ticket Characteristics**. From the DB1B Market database, we collect quarterly data from 2005q1 to 2014q4, for two reasons. First, since we seek to estimate entry and capacity strategy functions for carriers relevant to time periods near the most recent wave of mergers (primarily, 2008 to 2013), we follow Benkard, Bodoh-Creed, and Lazarev (2010) and view data from 2000 to 2003 as unrepresentative for estimating current carrier strategies. This is due to the eccentricities of the demand and regulatory climate immediately following the collapse of the dot-com bubble and terrorist attacks of September, 11, 2001. We view data prior to 2000 in a similar light. Second, our dataset on airline schedules (described next), which we rely upon to estimate and simulate capacity reallocations, is unavailable prior to 2005q1. Although more recent data likely captures carrier strategies more reliably, a consequence of beginning in 2005q1 is that we have only one quarter of data (2005q1) to estimate the strategy functions of carriers prior to the America West and US Airways merger, which was announced in 2005q2, and which we view as insufficient. We therefore consider only the changes in predatory incentives due to the following legacy carrier mergers: Delta and Northwest (2008), United and Continental (2010), and American and US Airways (2013).<sup>36</sup>

We filter the sample in various ways. First, we follow Benkard, Bodoh-Creed, and Lazarev (2010) and aggregate airports by Composite Statistical Areas (CSA's) where possible and Metropolitan Statistical Areas (MSA's) otherwise. For example, Dallas-Fort Worth international airport and Dallas Love Field airport are grouped into the Dallas-Ft. Worth CSA.<sup>37</sup> This aggregation abstracts from carrier competition between airports within a given CSA, since consumers likely view flights to or from nearby airports within a CSA as substitutes. Further, we keep only itineraries including an origin, destination, and stop airport from the top seventy-five airports by 2002 enplaned passenger

<sup>&</sup>lt;sup>35</sup> Reporting U.S. carriers include those with greater than \$20 million in gross revenue.

<sup>&</sup>lt;sup>36</sup> Results for the United and Continental merger and the American and US Airways merger will be available in a subsequent draft.

<sup>&</sup>lt;sup>37</sup> See the Appendix Table A.4, for a table of the CSA's and airports used.

traffic.<sup>38</sup> These top seventy-five airports aggregate to sixty CSA's, which generate 60 \* 59 = 3540 markets and 1770 bidirectional segments. We focus on these markets and segments in our estimation and simulation exercises.

As introduced in Section 1.2.1, we define an airline product as an origin, stop, destination, and carrier tuple. For example, a onestop American Airlines flight from Atlanta to Austin through Nashville is a different product than an American Airlines flight from Atlanta to Austin through Dallas. This results in roughly 700 thousand products per quarter. We eliminate all itineraries with fares smaller than \$50, since these fares are likely to correspond to itineraries purchased by redeemed frequent flyer miles. We identify nine legacy and low-cost carriers within our sample and group all others into a tenth group labeled "Other." This results in ten carriers including: American, Alaska, JetBlue, Continental, Delta, Northwest, United, US Airways, Southwest, and Other.

Scheduled Flights. Our OAG sample includes, for the second Thursday of each month (with exceptions) from January of 2005 to December of 2014, every scheduled flight with a U.S. origin or destination. We use Thursdays because they typically represent unremarkable travel days along with Tuesdays and Wednesdays, with weekly travel typically rising on Fridays, Saturdays, and Sundays. For Thursdays that fall on holidays or other remarkable events, we sample either the first or third Thursday of the month. As with the DB1B data, we keep only scheduled flights between the top sixty CSA's based on 2002 enplaned passengers.

**Segment and Market Passengers**. From the T-100 segment and market databases we retain the number of enplaned passengers per quarter and operating carrier from 2005q1 to 2014q4 for the top seventy-five airports (top sixty CSA's) as chosen by enplaned passenger traffic in 2002.

### 1.3.3 Data Summary

The raw DB1B market dataset from 2005q1 to 2014q4, where each observation represents a unique itinerary and fare pair, consists of roughly 3.3 million observation per quarter or 128.1 million total observations. This dataset is aggregated to the product level, i.e. to unique origin, stop, destination, carrier and year/quarter tuples, and sampled as described in the previous section. The resulting dataset consists of roughly 230 thousand observations per quarter, or 9.1 million observations total. Finally, for the simulation, we create a template dataset of all *possible* products created by the top 60 CSA's, resulting in 12.6 million observations per quarter, or 492.1 million observations over all time

<sup>&</sup>lt;sup>38</sup> We obtained the top 75 airports by 2002 enplaned passenger traffic from the T100 Market database, limiting the sample to purely domestic flights, and aggregating passenger volume by origin city. The top 60 CSA's in this ranking correspond to the top 75 airports listed in Appendix Table A.4. This table lists the cities and airports studied in our sample.

periods. We populate this template dataset with actual data from the aggregated DB1B market database as well as flight capacity and aircraft data from OAG. The raw OAG data consists of nearly 196 thousand observations per quarter for a total of 7.7 million observations over all time periods, where each observation represents a scheduled flight. We aggregate this data to the origin, destination, and carrier level, resulting in between 2000 and 3540 observations per quarter and carrier, depending on the size of each carrier's network.

From these initial aggregated datasets we create several variables to carry out both the price competition and capacity game parameter estimation processes. Table 1.2 lists descriptive statistics for the variables used in our price competition estimation exercise. The average product share in each market is small at 4.9 percent, with an average of 22 products per market. Average fares per product are \$228.44 with a standard deviation of \$149.47. The flights served in our sample have an average distance between the origin and destination of 1776 miles and serve origins and destinations with average populations of 3.7 million people. Thirty-five percent of our sample consists of nonstop flights, with the remainder consisting of onestop flights. Table 1.2 also presents averages, standard deviations, and min and max values for a variety of other variables in our sample.<sup>39</sup>

<sup>&</sup>lt;sup>39</sup> This includes the average number of round-trip connections for each flight (Num. of Connections), the number of cities served by nonstop flights provided by any carrier from the origin or destination, the number of routes (origin, destination, and connection) within each market, on average (Num. of Routes in a Market), the average number of carriers in each market (Num. Carriers by Market), and the average number of low cost carriers by market (Num. Low Cost Carriers by Market). It also presents the number of departures by product (Num. Departures), the average population for each origin and destination pair (Population by Market), the average population for the origin and destination separately (Origin, Destination Population), the average number of passengers flying to or from the destination or origin in a given year and quarter (Origin, Destination Passengers), the average share of passengers transported by any carrier from the origin or destination (Carrier's Share of Origin, Destination Passengers), the percentage of flights with up to 15 and 30 minute delays, the percentage of flights operated by commuter airlines, the percentage of nonstop flights, and the percentage of flights that originate or arrive at hubs. It also shows averages for a variety of dummies.

Statistic	Mean	St. Dev.	Min	Max
Product Share	0.05	0.12	0.00	1.00
Fare	228.44	149.47	1.11	3625.07
Distance	1775.67	926.51	73.70	7424.45
Num. of Connections	1.87	0.50	0.00	2.00
Num. of Cities with Non-Stop Flight from Dest.	20.30	15.82	0.00	57.00
Num. of Cities with Non-Stop Flight from Origin	22.15	16.67	0.00	57.00
Num. of Routes in a Market	26.03	17.51	0.00	130.00
Num. of Carriers in a Market	6.54	1.44	0.00	9.00
Num. of Low Cost Carriers in a Market	0.86	0.67	0.00	2.00
Num. of Departures	44.56	210.47	0.01	12002.49
Num. of Seats	114.25	40.63	0.00	328.11
Population by Market (millions)	3.75	2.74	0.26	15.87
Origin Population (millions)	3.83	3.94	0.14	18.97
Destination Population (millions)	3.69	3.86	0.14	18.97
Origin Passengers (millions)	0.18	0.15	0.01	0.53
Destination Passengers (millions)	0.18	0.15	0.01	0.53
Carrier's Share of Origin Passengers	0.17	0.17	0.00	0.78
Carrier's Share of Destination Passengers	0.16	0.16	0.00	0.77
Share of Flights with up to 15-minute Delays	0.15	0.16	0.00	1.00
Share of Flights with up to 30-minute Delays	0.21	0.19	0.00	1.00
Share of Flights Operated by Commuter Airlines	0.32	0.39	0.00	1.00
Share of Non-Stop Flights	0.35	0.32	0.00	1.00
Share of Flights Originating from Hubs	0.13	0.19	0.00	0.98
Share of Flights Arriving in Hubs	0.15	0.22	0.00	0.99
Origin Hub Dummy	0.14	0.35	0.00	1.00
Connecting Hub Dummy	0.39	0.49	0.00	1.00
Destination Hub Dummy	0.10	0.30	0.00	1.00
Low Cost Carriers Dummy	0.16	0.37	0.00	1.00
FL or Las Vegas Dummy	0.23	0.42	0.00	1.00
Slot-Controlled Airport Dummy	0.21	0.43	0.00	2.00

Table 1.2: Price Competition Variables Summary

We present descriptive statistics for variables used in the entry and capacity specifications of the capacity game estimation process in Table 1.3. Many of these variables describe characteristics of segments similar to those in the

price competition specification, including characteristics of the origin and destination, characteristics related to flight

distance, and competition characteristics at the segment level.<sup>40</sup>

<sup>&</sup>lt;sup>40</sup> These variables include an interaction between the origin and destination population, multiplied by  $1 \times e^{-12}$  (Origin Pop \* Destination Pop), the log of the number of passengers served on the bidirectional segment in 2002 (Log 2002 Passenger Density), the number of carriers providing a nonstop flight in the market (Num. of Non-Stop Competitors), the average number of hubs operated by each carrier around its entire domestic flight network (Num. of Hubs), the average distance from the origin and destination to the closest hub operated by each carrier (Average Closest Hub Distance), the average number of flights offered by each carrier by segment (Carrier's Flight Capacity), and the average for an indicator determining whether each carrier offers any flights in the current time period on each segment (Dummy for Carrier's Segment Entry). Further, it provides averages for a series of dummy variables describing whether the carrier operates a hub on the origin or destination, as well as whether the segment flight distance is longer than a reference number of miles.

Statistic	Mean	St. Dev.	Min	Max
Origin Pop * Destination Pop (trillion)	7.43	14.25	0.05	242.20
Log 2002 Passenger Density	8.32	4.39	0.00	15.29
Num. of Non-Stop Competitors	1.85	2.09	0.00	10.00
Num. of Hubs	2.36	1.43	0.00	5.00
Average Closest Hub Distance	1991.78	2249.40	0.00	10320.43
Carrier's Flight Capacity	63.36	254.33	0.00	11629.00
Dummy for Carrier's Segment Entry	0.17	0.37	0.00	1.00
Origin Hub Dummy	0.04	0.20	0.00	1.00
Destination Hub Dummy	0.04	0.19	0.00	1.00
Dummy for Distance $> 250$ Miles	0.95	0.21	0.00	1.00
Dummy for Distance $> 500$ Miles	0.84	0.37	0.00	1.00
Dummy for Distance > 1000 Miles	0.58	0.49	0.00	1.00
Dummy for Distance > 1500 Miles	0.37	0.48	0.00	1.00
Dummy for Distance $> 2000$ Miles	0.22	0.42	0.00	1.00
Dummy for Distance > 2500 Miles	0.11	0.32	0.00	1.00

Table 1.3: Entry and Capacity Variables Summary

### 1.4 Identification and Estimation

#### 1.4.1 Overview

### 1.4.1.1 Estimation Steps

Our estimation procedure involves two stages. In the first stage, we estimate the parameters of the discrete choice demand system as implemented by Berry and Jia (2010), which is a form of the estimation procedure for differentiated products markets proposed by Berry, Levinsohn, and Pakes (1995). We use these parameters along with the assumption that firms choose prices to maximize market-level profits given the prices chosen by other firms in the market, i.e. Assumptions 1, 2, and 3 stated in Section 1.2.3.3, to back out implied marginal costs by product. These marginal costs serve as the outcome variable in a subsequent regression of marginal costs on product features as specified in Section 1.2.3.2, where we use the estimation algorithm of Berry and Jia (2010) to accommodate the presence of unobserved cost variables in the model. Also in the first stage, we estimate reduced-form models of carrier segment entry and flight capacity choice strategies as functions of observable covariates.

The first stage estimation process allows us to recover realized profits by product. However, our second stage seeks to estimate the value of both realized and *counterfactual* capacity allocations. This requires a method for computing the prices that would arise given counterfactual entry and capacity allocations. In principle, this can be

achieved by solving for optimal prices by market for each simulated counterfactual entry and capacity choice using the demand parameters estimated in the first stage and the first order conditions specified in equations 1.10. However, as documented in Snider (2009), this is computationally intensive. We instead follow Snider (2009) and parameterize the profit function, estimating the reduced-form relationship between realized profits and a set of observable product characteristics. We use this profit model to generate counterfactual profits by product in our second stage estimation process.

In the second stage, we estimate the choice-specific value for a reference legacy carrier of aircraft capacity (number of flights) changes around its U.S. domestic network, conditional on the competitive responses of opponent carriers. This involves a simulation and estimation procedure, where we use the models estimated in the first stage to simulate play in response to legacy carrier flight segment capacity changes for many periods. We use this simulated sample to estimate the choice-specific value of reallocating capacity from each of the flight segments the legacy carrier serves. We condition the choice-specific value function explicitly on network-wide characteristics, including existing capacity levels in each segment in our U.S. domestic flight sample, as well as the capacity allocation of the legacy carrier. This generates choice-specific value function models with many state variables, and we seek to reduce the dimensionality of these estimated functions in order to make our counterfactual exercises computationally feasible. We do so by employing Component-Wise Gradient Boosting (CWGB), which selects a parsimonious set of state variables in a data-driven manner.

We use these parsimoniously specified choice-specific value functions in a second simulation along with the estimated first stage models. In this simulation, we recover the value (from the legacy carrier's perspective) of responding to Southwest entry with increases in capacity for segments in our sample unentered by Southwest in 2008q1. We assume the legacy carrier draws capacity from the flight segment (the reservoir flight segment) with available capacity and the *highest* marginal value of capacity, which represents the opportunity cost of committing capacity to the entered flight segment. Formally, this reservoir flight segment choice represents a one-step improvement strategy for the legacy carrier, which is the choice that maximizes the estimated choice-specific value function in the current period in a greedy manner, analogously to the first step of the well-known policy-function iteration method. We repeat this simulation both with and without the legacy carrier merger, which gives us the estimated value (from the legacy carrier's perspective) of defending each flight segment unentered by Southwest in 2008q1. In Section 1.5, we compare these values to Southwest's actual entry decisions from 2008q2 to 2014q4.

# 1.4.1.2 Identification Strategy

Successful identification of the value of capacity reallocation relies on the identification of parameters from four models: market-level demand, market-level marginal costs, reduced-form segment entry choices, and reduced-form segment flight capacity choices. For the first two models, we rely on the instrumental variables strategy of Berry and Jia (2010), introduced in Section 1.4.2.3.

For the reduced-form entry and capacity models, we impose parametric functional form assumptions as detailed in Section 1.2.2.5 (imposing probit and OLS specifications, respectively). Given these assumptions, the primary challenge for identification in this context involves controlling for unobserved characteristics that are correlated with market demand. These unobserved demand characteristics confound parameter identification if they are correlated other variables in each model, which is likely.

There are two identification strategies we employ, either separately or together, depending on the specification.<sup>41</sup> A first involves taking advantage of the panel structure of our dataset. To do so, we saturate our models with fixed effects, including origin and destination city effects, carrier effects, time effects, and interactions of these variables. These variables eliminate the effect of unobserved demand characteristics that are fixed across cities, time, carriers, or the interactions of these variables. They are also combined with observed variables such as origin and destination populations, which are meant to further absorb the effect of unobserved demand characteristics.<sup>42</sup>

A second identification strategy involves using our estimated structural market-demand models to compute demand residuals, which we incorporate as additional regressors. These residuals are intended to capture any unobserved demand shocks that influence entry and capacity choices and would otherwise remain in the error term of these models. We use this strategy as a robustness check.

#### 1.4.2 First Stage: Profits and Strategies

<sup>&</sup>lt;sup>41</sup> We are currently in the process of incorporating reduced-form capacity and entry models that implement the two identification strategies outlined in this section. Our current value of defense estimates are based on the simpler models detailed in Section 1.4.2.5.

<sup>&</sup>lt;sup>42</sup> One disadvantage of this strategy is that entry and capacity parameters are identified only by "within" changes in these variables (deviations from the fixed effect), which often lowers the signal to noise ratio supporting parameter estimates. This low signal to noise ratio may complicate the use of complementary identification strategies, such as the implementation of instrumental variables, since these instrumental variables are more likely to be "weak." We therefore refrain from implementing an instrumental variable strategy in addition to the fixed effects strategy already employed.

### 1.4.2.1 First Stage: Demand

Since prices and the unobserved portion of utility,  $\xi_{jmt}$ , are often correlated in practice, we utilize the instrumental variable identification strategy and Generalized Method of Moments (GMM) estimation procedure of Berry and Jia (2010) to consistently estimate  $\theta_{rt}^d$ . Following Berry, Levinsohn, and Pakes (1995), this estimation procedure forms moments of the unobservable product characteristics with a vector of instruments discussed in Section 1.4.2.3. In particular, we assume we have access to a vector of instrumental variables  $I_{mt}$  such that the expectation of the vector of unobserved product characteristics conditional on these instruments is zero, i.e.

$$E\left[\xi_{mt}|I_{mt}\right]=0$$

for all *m* and *t*. These moment conditions imply:

$$E\left[h\left(I_{mt}\right)\xi_{mt}\right]=0$$

for all m and t and any function h(.). We estimate the parameters of the model using these moment conditions, solving for the unobserved product attributes for each candidate parameter vector using the contraction mapping algorithm of Berry and Jia (2010). Since we use their exact estimation routine, we present the details of this routine in Appendix A.2.1.

### 1.4.2.2 First Stage: Marginal Costs

Since the marginal costs associated with each airline product are unobserved, we follow Berry and Jia (2010), Berry, Carnall, and Spiller (2007), and Berry, Levinsohn, and Pakes (1995) and compute the marginal costs implied by the demand specification and Assumptions 1, 2, and 3.

We invert the system of equations in 1.10 using the estimated demand parameters  $\hat{\theta}_{rt}^d$  to solve for equilibrium product price markups. As with demand side unobservables, cost-side unobservables are computed using the contraction mapping algorithm of Berry and Jia (2010). We assume we have access to a vector of instrumental variables  $I_{mt}$  such that the expectation of the vector of cost-side unobservables conditional on these instruments is zero, i.e.

$$E\left[\omega_{mt}|I_{mt}\right]=0$$

for all *m* and *t*. These moment conditions imply:

$$E[h(I_{mt})\omega_{mt}]=0$$

for all m and t and any function h(.). We abuse notation by using the same notation for the vector of marginal cost and demand instrumental variables, since in practice, these will include different variables. Since we implement the exact estimation algorithm of Berry and Jia (2010), we present details in Appendix A.2.2.

# 1.4.2.3 First Stage: Demand and Marginal Cost Instruments

Since prices are endogenous, we need instruments to identify fare coefficients. We use the instrumental variables suggested by Berry and Jia (2010). First, we use rival product attributes and market competitiveness variables including route characteristics. For example, we use the percentage of rival routes that offer direct flights, the average distance of rival routes, and the number of all carriers. A second identification strategy is to find variables that affect costs but not demand. For this purpose, we use whether the *destination* is a hub for the ticketing carrier, since it affects the marginal cost of the flight (route traffic is denser), but it is excluded from demand. Performing a similar role, we use the number of cities to which a carrier flies nonstop from the destination airport, since this also reflects route density (and lower marginal costs), but is excluded from demand. Similarly, we use whether the flight connects at a hub, since costs are likely lower for these flights. Finally, we exploit a third identification strategy, which uses the fitted values of the twenty-fifth and seventy-fifth quantiles of fares on the route, since these quantiles capture nonlinear effects of exogenous route characteristics on prices.

# 1.4.2.4 First Stage: Reduced-Form Profit Function

In principle, for each counterfactual capacity and entry choice in the second stage of our estimation process, we could compute product and market-level variable profits for each carrier by re-solving for the prices that optimize the system of equations represented by 1.10. However, since we simulate thousands of counterfactual capacity and entry choices, the computational burden of doing this is very high. We therefore follow Snider (2009) and estimate a

reduced-form model of product-level variable profits for each time period.

To estimate this model, we first compute product-level profits by using *actual* fares by product obtained from DB1B market data along with marginal costs computed using the structural marginal costs model estimated in Section 1.4.2.2. We obtain product shares (as a share of the total number of passengers by market) as well as the total number of passengers by market (divided by 0.10 to reflect that the DB1B market sample is a 10% sample) directly from DB1B market data.

Our outcome variable in this regression is the log of product-level profits per flight, which is regressed (using OLS) as a function of several market and product-level variables. We add several control variables, including: the log of passenger density in the market in 2002 (obtained from T100 market data), the number of hubs the carrier operates nationally, the average distance between the origin, connection, and destination to the nearest hub of the carrier, and indicators for whether the origin, connection, or destination is a hub for the carrier.

The regression also includes variables related to flight capacity, which serve as important variables for facilitating changes in segment-level profitability in our capacity game. These include the total number of flights offered by all carriers operating on the segment as well as the total number of distinct carriers operating on the segment. We also include the square of these variables. These variables provide the primary mechanism for influencing profitability through capacity allocations in our capacity game. This is because, to the extent that the relationship between these regressors and profitability are negative, legacy carriers can increase the total capacity on a segment and decrease the profits per flight of all other carriers on the segment, including the low cost carrier entrant. The low cost carrier entrant must also weight the cost on profits per flight of entering a segment. Finally, in one specification (see Appendix Table A.10), we add interactions of capacity and segment competitor variables with the origin population and destination population (multiplied by  $1 \times e^{-12}$  to match the scale of other regressors in the model). These variables capture the effects of increases in own capacity, total segment capacity, and the total number of segment competitors on profitability. The population variable serves to capture any differential effects of capacity changes on segments with stronger demand, as proxied by endpoint population levels.

### 1.4.2.5 First Stage: Flight Capacity and Entry

We estimate two models of local carrier strategy functions, one for segment capacity changes and another for segment entry and exit (any flight offerings on the segment). We pool data from 2006q1 to 2008q4 to estimate both models. Formally, for the flight capacity specification, we denote our parameter estimates by  $\hat{\vartheta}_{f}^{cap}$  and our estimated mean flight capacity change for carrier f by  $\Delta \hat{a}_{fct} (s_{ct}, z_{ct})$ .<sup>43</sup> We minimize the usual OLS loss function using pooled data on flight capacity t + 1 levels, states, and local segment characteristics, i.e.

$$\widehat{\vartheta}_{f}^{cap} \equiv \arg\min_{\vartheta_{f}^{cap}} \left\{ \sum_{t=1}^{T} \sum_{c=1}^{C} \left( afct - (s_{ct}, z_{ct}) \,\vartheta_{f}^{cap} \right) \right\}$$

where we abuse notation by allowing t = 1 to T represent the range of time periods used for estimation, which can vary depending on the merger studied and the specification.

We estimate a similar model of carrier t + 1 segment entry strategies using a probit specification. In this model, the outcome variables is the 0, 1 indicator corresponding to whether the segment has positive flight capacity, i.e.  $\mathbb{I}(\Delta a_{fct} + \underline{a}_{fct-1} > 0) = 1$ , where  $\mathbb{I}(.)$  is the indicator function. We assume a carrier's flight capacity level or segment entry decision in period t + 1 is a function of the origin and destination populations, the log of 2002 passenger volume for all carriers on the segment from T100 data, the number of nonstop competitors offering flights on the segment, the total number of hubs operated by the carrier across its domestic network, and the average distance between the hub of the carrier and the origin and destination of the segment. We also include a series of dummies in both specifications, including whether the segment includes any of the carrier's hubs, whether the distance of the segment exceeds certain thresholds, and carrier, city, and time dummies. For the segment entry specification, we additionally include whether the carrier offered any flights on the segment in period t.

1.4.3 Second Stage: Capacity Game

#### 1.4.3.1 Overview

In this section, we describe the process of estimating the choice-specific value function of a reference legacy carrier in response to an entry event by a low cost carrier. We also describe how we use this estimated choice-specific

<sup>&</sup>lt;sup>43</sup> For our primary capacity strategy specification presented in Table 1.6, we estimate one set of capacity parameters common to all carriers, rather than a separate model for each individual carrier.

value function to generate a one-step reallocation strategy, which we use to estimate the value (to a reference legacy carrier) of defending flight segments against new entry. The overall procedure is similar to the one employed by Manzanares, Jiang, and Bajari (2015). We outline the steps of our algorithm in what follows.

**Algorithm 4** We generate a one-step reallocation strategy for a reference legacy carrier according to the following steps:

- 1. Use a pre-simulated grid of capacity allocations for the reference legacy carrier, as well as the pre-estimated competitor strategies to simulate play.
- 2. Use this simulated data to estimate the choice-specific value function of the reference legacy carrier.
- 3. Obtain a one-step reallocation strategy for the reference legacy carrier.
- 4. In a separate simulation, use the one-step reallocation strategy as the legacy carrier's strategy to estimate the value of defending each flight segment against new entry.

#### 1.4.3.2 Generate Simulation Sample (Step 1)

In this step, we use the estimated competitor strategy functions  $\Delta \hat{a}_{fct}(s_{ct}, z_{ct})$  for  $f \in -f$  and the estimated strategy function  $\Delta \hat{a}_{fct}(s_{ct}, z_{ct})$  for the reference legacy carrier to simulate play for several periods. Denote simulated variables with superscript \*. This simulation proceeds as follows. First, we pre-simulate a grid of total flight capacity levels at time *t*, capacity change choices at time *t*, and variables derived from these choices. We do this under the constraint that the total number of flights served by the carrier must be less than or equal to the actual total number of flights provided by the carrier in the data. This enforces our total flight capacity constraint. For the merged carrier, the total number of flights offered cannot exceed the total offered by both carriers in the data. The permuted grid provides a random sample of flight reallocations across the reference legacy carrier's network.

Upon receiving the reallocation, we simulate the flight capacity and entry responses of other carriers using the strategy functions estimated in the first stage. We then retrieve the product-level profits using the pre-estimated reduced-form profit models, which are conditional on the new simulated capacity levels. In the following periods, we simulate play using the previously estimated strategy functions for all carriers (including the reference carrier),

retrieving the payoffs in each period according to the reduced-form profit functions and updated capacity characteristics.<sup>44</sup>

We repeat this simulation process many times, which gives us a sample of simulated data from which to estimate the choice-specific value function of the reference legacy carrier. We estimate a separate choice-specific value functions for the unmerged Delta, the unmerged Northwest, and the merged Delta and Northwest.

### 1.4.3.3 Choice-Specific Value Function Estimation (Step 2)

It is well-known that solving for optimal policy functions in the context of discrete Markov decision problems suffers from a curse of dimensionality. This curse arises for two primary reasons. First, agents optimize over an *ex ante* sequence of functions, i.e. actions as functions of the state, rather than over an *ex ante* sequence of actions unconditional on the state. This generates many more candidate actions, since the optimal response may vary for different states. Second, in a dynamic setting, each choice must be optimal not only with respect to the current period, but also with respect to the expected evolution of the state and actions in all future periods. This expected evolution is summarized in the continuation value portion of the value function in definition 2.1. Continuation value in the choice-specific value function represents the expected value of choosing a particular action given the effect of this choice on the evolution of all future states and actions.

In many industry studies it is difficult to solve for the continuation value analytically, so researchers have instead relied on forward simulation. See Rust (1996) for an excellent review of solution methods in this context. In the industrial organization literature, researchers have developed methods for simulating and estimating parameters in the context of oligopolistic competition based on the general framework of Ericson and Pakes (1995). This framework assumes competition is generated by pure-strategy Markov Perfect Equilibria (MPE) and uses this assumption to simulate equilibrium behavior and estimate the parameters that rationalize these equilibria. The primary problem with this "full solution" approach is the simulation burden, since new equilibria must be computed for each realization path followed by the state. As pointed out by researchers, see e.g. Benkard (2004), this simulation burden often makes

<sup>&</sup>lt;sup>44</sup> One challenge for this simulation procedure is allocating segment-level capacities (i.e. number of flights offered per quarter) to airline products in order to compute product-level profits. For example, if American Airlines offers five more flights daily on the bidirectional Chicago to MSP flight segment, what proportion of these additional flights represent increased capacity on the one-stop flight from Chicago to St. Louis to MSP? This task is particularly ambiguous when simulating counterfactual changes in the number of flights offered by carrier. As a preliminary solution, we allocate capacity changes equiproportionally to all airline products offered by the carrier that contain the flight segment in question. For one-stop airline products, we assume the carrier offers the product if it offers flights on both of the connecting segments. We implement alternative approaches in a series of robustness checks (forthcoming).

computation and estimation prohibitive in all but the most stylized dynamic contexts. More recent methods have reduced this simulation burden by assuming play is generated by one pure-strategy MPE and using revealed preference assumptions to recover parameters through estimation, see, for example, Bajari, Benkard, and Levin (2007). This style of method has enabled the estimation of parameters in the context of dynamic, strategic competition, even in network industries (including airlines), see Benkard, Bodoh-Creed, and Lazarev (2010), Aguirregabiria and Ho (2012), and Snider (2009) for recent examples.

However, none of the above-mentioned research attempted to estimate parameters in the context of dynamic, strategic industry competition with value functions explicitly made conditional on network-wide covariates, even though profit functions of firms in network industries are likely conditional on these covariates. In our context, we estimate the choice-specific value function of our reference legacy carrier as a function of 17700 regressors, including:

- indicators for whether the carrier offers flights from the origin and destination of each segment at time *t* (1770 regressors),
- the total number of carriers offering service on each segment at time t (1770 regressors),
- the total number of flights offered by all carriers on each segment at time t (1770 regressors),
- an indicator for whether the carrier offers any flights on each segment at time t (1770 regressors),
- the number of flights offered by the carrier on each segment at time t (1770 regressors),
- an indicator for whether the carrier offers any flights on each segment at time t + 1 (1770 regressors),
- the number of flights added or subtracted by the carrier on each segment at time t (1770 regressors)
- a series of unidimensional interaction terms, including whether the carrier offers any flights on the segment multiplied by whether the carrier offers any flights from the origin and destination of the segment (1770 regressors), the number of flights added or subtracted by the carrier on the segment multiplied by the total number of flights offered by all carriers on the segment (1770 regressors), and the number of flights added or subtracted by the total number of flights added or subtracted by the carrier on the segment (1770 regressors), and the number of flights added or subtracted by the carrier on the segment multiplied by the total number of regressors).

Although this specification allows us to study legacy carrier flight capacity reallocation strategies in a rich manner, the large number of state and action variables makes the simulation burden of using existing methods high. We therefore seek to model the choice-specific value function of each reference carrier as a parsimonious function of a subset of these variables in order to make simulation and estimation feasible. However, *a priori*, it is difficult to choose these variables transparently.

We use a tool from the Machine Learning literature called Component-Wise Gradient Boosting (CWGB) to estimate the choice-specific value of reallocating capacity to each segment in the reference legacy carrier's network. CWGB is a specific variant of boosting methods, which are a popular class of Machine Learning methods that accommodate the estimation of both linear and nonlinear models. Boosting methods work by sequentially estimating a series of simple models, deemed "base learners," and then forming a "committee" of predictions from these models through weighted averaging. See Hastie *et al.* (2009) for a survey of boosting methods.

We use the linear variant of CWGB as our primary estimator. Our simulated data represents a sample of previous plays of the game, i.e. flight capacity levels and changes for all carriers, where the outcome variable is total nationwide discounted expected profits for the reference legacy carrier. The estimation algorithm is described in what follows.

#### Algorithm 5 CWGB Estimator (Linear)

- 1. Initialize the iteration 0 model, denoted as  $\widehat{V}_{f}^{c=0}$ , by setting  $\widehat{V}_{f}^{c=0} = \frac{1}{L} \sum_{l=1}^{L} V_{fl}$ , i.e. initializing the model with the empirical mean of the outcome variable.
- 2. In the first step, estimate K univariate linear regression models (without intercepts) of the relationship between  $V_f$  and each  $s_{lt}^*, \Delta a_{lft}^*$  (and the variables derived from these) as the sole regressor.
- 3. Choose the model with the best OLS fit, denoted as  $V_f^{W1}$ . Update the iteration 1 model as  $\hat{V}_f^{c=1} = \hat{V}_f^{c=0} + \lambda V_f^{W1}$ , and use this model to calculate the iteration 1 fitted residuals, where  $\lambda$  is called the "step-length factor," which is often chosen using k-fold cross-validation (we set  $\lambda = 0.01$ ).
- 4. Using the iteration 1 fitted residuals as the new outcome variable, estimate an individual univariate linear regression model (without an intercept) for each individual regressor  $s_{lt}^*$ ,  $\Delta a_{lft}^*$  (and the variables derived from these) as in iteration 1. Choose the model with the best OLS fit, denoted as  $V_f^{W2}$ . Update the iteration 2 model

as:

$$\widehat{V}_{f}^{c=2} = \widehat{V}_{f}^{c=1} + \lambda V_{f}^{W2}$$

5. Continue in a similar manner for a fixed number of iterations to obtain the final model (we use C = 1000 iterations). The number of iterations is often chosen using k-fold cross-validation.

As a consequence of this estimation process, it is usually the case that some regressors never comprise the best fit model in any iteration. If so, then this variable is excluded from the final model. This process gives us an estimate of the choice-specific value of reallocating capacity across the legacy carrier's network, which we denote as  $\hat{V}_f(\tilde{s}_t, \Delta \tilde{a}_{ft})$ , where as introduced in Section 1.2.2,  $\tilde{s}_t$  and  $\Delta \tilde{a}_{ft}$  represent the parsimonious set of state and action variables that remain after the CWGB model selection procedure (where, in practice, this process reduces the number of state and action variables dramatically).

# 1.4.3.4 Reallocation Strategy (Step 3)

Given the large number of state and action variables, we stop short of recomputing a best response for our reference legacy carrier. Instead, we estimate the first step of the policy function iteration method. It is well known that in the context of discrete state vectors, repeated policy function iteration derives the optimal policy. Further, when the state vector is discrete and finite, policy function iteration generates the optimal response remarkably fast (see Bertsekas (2012)). Specifically, we generate a one-step improvement policy for reference carrier f, denoted as  $\hat{\sigma}_{f}^{1}$ , which represents policy function, i.e. the flight capacity reallocation, which maximizes the estimated choice-specific value function in the corresponding period t. We define this one-step reallocation policy as the vector  $\hat{\sigma}_{f}^{145}$  such that:

$$\widehat{\sigma}_{f}^{1} \equiv \left\{ \sigma_{f} : \widetilde{\mathscr{I}_{t}} \to \Delta \mathscr{A}_{ft} \middle| \begin{array}{c} \sigma_{f} = \arg \max_{\Delta a_{ft} \in \Delta \mathscr{A}_{ft}} \left\{ \widehat{V}_{f} \left( \widetilde{s}_{t}, \Delta \widetilde{a}_{ft} \right) \right\} \\ \text{for all } \widetilde{s}_{t} \in \widetilde{\mathscr{I}_{t}} \end{array} \right\}$$
(1.11)

Each  $\hat{\sigma}_f^1$  is "greedy" in that it searches only for the action choices that maximize the estimated choice-specific value function in the current period, rather than the actions that maximize the value of choices across all time periods.

<sup>&</sup>lt;sup>45</sup> As with the other policy functions, we abuse notation by suppressing the dependence of  $\hat{\sigma}_{f}^{1}$  on the corresponding states.

### 1.4.3.5 Value of Defense (Step 4)

Once  $\hat{\sigma}_f^1$  is obtained, we use this reallocation strategy as the strategy of the reference legacy carrier for simulating the value of defending each flight segment against new low cost carrier entry (from the legacy carrier's perspective). For the current results, the reference legacy carrier is either Delta, Northwest, or the merged Delta and Northwest, and the potential low cost carrier entrant is Southwest. The flight segments we consider are those unentered by Southwest as of 2008q1. We simulate this value in two steps for each flight segment.

In the first simulation, we force Southwest to enter and operate on the flight segment.<sup>46</sup> We assume that the legacy carrier responds by drawing flights from another flight segment and increasing the number of flights on the entered flight segment for one period. The location of the flight reservoir for the legacy carrier is determined by  $\hat{\sigma}_{f}^{1}$ , in that we assume flights are drawn from the flight segment with the *highest* marginal value of flight capacity. This represents the opportunity cost of investing flight capacity in the entered flight segment. We assume Southwest exits in the next period and simulate competition between carriers using the previously estimated capacity and entry strategy functions. The estimated profit functions allow us to recover the nation-wide expected profits of this entry event from the perspective of the legacy carrier.

In a second simulation, we force Southwest to enter the flight segment and remain, otherwise simulating competition for all carriers and many time periods using the previously estimated capacity and entry strategies. We also recover the nation-wide expected profits of the legacy carrier using the estimated profit functions. However, we do not force the legacy carrier to respond to the entry event with capacity reallocation. The difference in the legacy carrier's nation-wide expected profits between the first and second simulations gives us the value of defending the flight segment. We repeat these simulations for each flight segment separately for the unmerged Delta, the unmerged Northwest, and the merged Delta and Northwest.

Importantly, these simulations force us to commit to a particular exit threshold for Southwest. Specifically, in our primary specification reported in Section 1.5, we assume that Southwest exits after the legacy carrier increases capacity such that Southwest's variable profits drop to zero on the flight segment for one period. In practice, this exit threshold is unknown. For example, it is possible that Southwest would never exit in the face of increased competition by the incumbent carrier. Since the value of defending a flight segment from the legacy carrier's perspective is a

<sup>&</sup>lt;sup>46</sup> The number of flights chosen by Southwest varies by specification. For our primary specification, Southwest operates three daily flights upon entering.

function of how much capacity is needed to induce Southwest's exit, misspecifying the exit rule for Southwest will misspecify the value of defense. As a robustness check, we compare our estimated values of defending flight segments to *actual* Southwest entry events since 2008q1 in Section 1.5. This exercise serves as an "out-of-sample" test for our specification. It also provides our primary results.

#### 1.5 Results

#### 1.5.1 Model Estimates

# 1.5.1.1 First Stage: Demand and Marginal Costs

Table 1.4 presents the demand and marginal cost parameter estimates, using a two-stage GMM procedure, estimated separately for 2008q1 to 2008q3. Coefficients with a "1" label, such as Fare1, Connection1, and Constant1, are the demand coefficients corresponding to leisure travelers, while coefficients with a "2" label, i.e. Fare2, Connection2, and Constant2, are the demand coefficients corresponding to business travelers.

Both customer types disfavor higher prices. As found by Berry and Jia (2010) using samples from 1999 and 2006, business travelers appear less sensitive to price than leisure travelers during this period. For example, the coefficients on fare for business travelers (Fare 2) for 2008q1, q2, and q3, are -0.40, -0.37, and -0.35, respectively, and are statistically significant at the 1 percent level. In contrast, the fare coefficients for leisure travelers during the same time period are -2.05, -3.00, and -1.90, although coefficients on the last two quarters are imprecisely estimated.

Overall, the remaining coefficients are mostly of the expected sign. For example, the point estimates on connecting flights (Connection1 and Connection2) are negative for both business and leisure travelers, indicating that connections are disfavored (although these coefficients are imprecisely estimated). Passengers prefer more departures per time period (No. departures), with coefficients of 0.20, 0.29, and 0.27 for 2008q1, q2, and q3, respectively.

Coefficients on flight distance and distance squared (Distance, Distance<sup>2</sup> respectively) show that passengers generally prefer longer distance flights, reflected in positive coefficients for Distance. Positive coefficients for Distance are expected, since it is likely that passengers have fewer outside options for longer distance flights, such as bus and car travel, which is reflected in prices. The coefficients for Distance<sup>2</sup> are negative, which could reflect a distaste for flights as they become "too" long, possibly increasing passenger discomfort.

	2008q1	2008q2	2008q3		2008q1	2008q2	2008q3
Fare 1	$-2.05^{*}$	-3.00	-1.90				
	(1.24)	(5.36)	(1.35)	Demand Carrie	er Dummy		
Connection 1	-1.29	-1.24	-1.28	Other	0.19	0.15	0.16
	(1.72)	(3.01)	(1.91)		(0.14)	(0.13)	(0.14)
Constant 1	-2.00	-2.66	-2.74	JetBlue	0.38***	0.40***	0.47***
	(3.39)	(6.33)	(2.99)		(0.11)	(0.10)	(0.10)
Fare 2	-0.40***	-0.37***	-0.35***	Continental	0.53***	0.66***	0.74***
	(0.05)	(0.04)	(0.04)		(0.06)	(0.06)	(0.06)
Connection 2	-0.001	-0.05	$-0.08^{*}$	Delta	0.60***	0.62***	0.67***
	(0.04)	(0.04)	(0.04)		(0.05)	(0.05)	(0.05)
Constant 2	$-2.00^{***}$	$-2.00^{***}$	$-2.00^{***}$	Northwest	0.48***	0.48***	0.50***
	(0.22)	(0.20)	(0.21)		(0.06)	(0.06)	(0.06)
No. destination	$-0.24^{*}$	-0.05	0.09	United	0.67***	0.64***	0.67***
	(0.14)	(0.14)	(0.14)		(0.05)	(0.05)	(0.05)
No. departures	0.20**	0.29***	0.27***	US Airways	0.75***	0.68***	0.73***
1	(0.08)	(0.09)	(0.08)	2	(0.06)	(0.06)	(0.06)
Distance	1.00***	1.00***	1.00***	Southwest	0.52***	0.52***	0.56***
	(0.16)	(0.16)	(0.16)		(0.06)	(0.06)	(0.06)
Distance <sup>2</sup>	-0.13***	-0.14***	-0.14***		× ,		. ,
	(0.03)	(0.03)	(0.04)	Cost Carrier D	ummy		
Tour	-0.25***	-0.17**	-0.19**	Other	-0.30***	-0.35***	$-0.31^{**}$
	(0.08)	(0.08)	(0.08)		(0.06)	(0.06)	(0.06)
Slot-Control	-0.03	-0.10*	-0.10*	JetBlue	0.08	0.01	-0.09
	(0.05)	(0.05)	(0.05)		(0.07)	(0.06)	(0.06)
Cost Const Short	-0.30***	-0.26**	-0.39***	Continental	0.36***	0.30***	0.29***
	(0.12)	(0.11)	(0.12)		(0.06)	(0.05)	(0.06)
Cost Dist Short	0.78***	0.76***	0.89***	Delta	0.10*	0.04	0.03
	(0.08)	(0.07)	(0.08)		(0.06)	(0.05)	(0.05)
Cost Connect Short	0.41***	0.40***	0.34***	Northwest	0.17***	0.07	0.18***
	(0.03)	(0.03)	(0.03)		(0.06)	(0.06)	(0.06)
Cost Const Long	0.29**	0.32***	0.26**	United	0.47***	0.33***	0.38***
8	(0.12)	(0.12)	(0.12)		(0.05)	(0.05)	(0.05)
Cost Dist Long	0.56***	0.53***	0.58***	US Airways	0.55***	0.41***	0.48***
cost 2 lot 2 long	(0.03)	(0.02)	(0.03)	e e i minuje	(0.05)	(0.05)	(0.05)
Cost Connect Long	0.22***	0.22***	0.17***	Southwest	$-0.41^{***}$	$-0.46^{***}$	-0.33**
List Compet Long	(0.04)	(0.04)	(0.04)	200000000	(0.05)	(0.05)	(0.05)
HubMC	$-0.24^{***}$	$-0.15^{***}$	$-0.11^{***}$	λ	0.10***	0.10***	0.10***
	(0.03)	(0.03)	(0.03)		(0.02)	(0.02)	(0.02)
SlotMC	0.21***	0.17***	0.21***	γ	0.01	0.01	0.02
	(0.03)	(0.03)	(0.03)	1	(0.01)	(0.02)	(0.01)
Observations	23,320	19,207	18,315		(	(	(3.01)

Table 1.4: Estimated Demand and Marginal Cost Models (Two Stage GMM), 2008q1 - 2008q3

Note: \*p<0.1; \*\*p<0.05; \*\*\*p<0.01.

The coefficients on indicators for tourist destinations (Florida and Las Vegas), labeled as Tour, are generally negative, reflecting the large composition of price-sensitive leisure travelers heading to these destinations. Finally, travelers have a distaste for traveling through slot controlled airports generally, which is consistent with the findings for 1999 and 2006 of Berry and Jia (2010). This result may reflect a distaste for heavily crowded airports, since slot-controlled airports consist of the most crowded airports in the U.S. by passenger volume.

Marginal cost parameter estimates are also displayed in Table 1.4, including the variables denoted by "Cost." Marginal costs increase for both short haul (less than 1500 miles round trip) and long haul flights with flight distance (Cost Dist Short and Cost Dist Long) for all time periods, reflecting higher costs of fuel and amenities associated with longer distance flights. The number of connections (variables labeled Cost Connect Short and Cost Connect Long) are positively related to marginal costs for both long haul and short haul flights for all time periods. A positive relationship between the number of connections and costs indicates that connecting is costly for carriers, since it involves two additional landings and takeoffs for round trip flights and since most of a flight's fuel costs are incurred during landings and takeoffs. Having a hub at the origin, destination, or stop, lowers marginal costs in all time periods (see the HubMC coefficients). In contrast, flights through slot-controlled airports have higher marginal costs (see SlotMC coefficients), likely due to higher landing fees and congestion.

#### 1.5.1.2 First Stage: Reduced-Form Variable Profits

The estimated coefficients for the reduced-form log of profits per flight model for 2008q1, 2008q2, and 2008q3 are displayed in Table 1.5. The origin and destination population interaction term is positively related to the log of profits per flight in all time periods, which likely reflects the presence of unobserved demand variables that are correlated with population and profits per flight. The log of 2002 passenger volume is negatively related to profits per flight, reflecting an overall higher per flight profitability of lower passenger density markets (which attract fewer competitors). Profits per flight fall as the average distance between the origin, stop, and destination to the carrier's nearest hub rises, which likely reflects the higher marginal costs of providing these flights for hub carriers. Having a hub associated with the origin, connection, or destination of an airline product increases profits per flight. This is consistent with previous studies which find a hub premium associated with carrier flights through own hubs.

Our estimated coefficients for flight capacity variables have the expected sign. Profits per flight fall at a decreasing

	Dependent v	ariable: Log(Prof	ît per Flight)
	2008q1	2008q2	2008q3
(Intercept)	25.892***	26.113***	26.203***
	(0.271)	(0.266)	(0.268)
Origin Pop * Dest. Pop	0.007***	0.007***	0.008***
	(0.001)	(0.001)	(0.001)
Log 2002 Passenger Density	-0.279***	-0.273***	-0.315***
	(0.015)	(0.013)	(0.014)
Avg. Closest Hub Distance	-2.436e-04***	-2.351e-04***	-1.325e-04***
-	(4.938e-05)	(4.869e-05)	(4.815e-05)
Origin Hub	0.637***	0.613***	0.743***
2	(0.038)	(0.037)	(0.037)
Connection Hub	0.863***	0.855***	0.922***
	(0.035)	(0.035)	(0.035)
Destination Hub	0.668***	0.611***	0.730***
	(0.038)	(0.038)	(0.037)
Market Capacity	-8.429e-05***	-8.683e-05***	-9.627e-05***
	(5.755e-06)	(5.790e-06)	(5.880e-06)
Market Capacity <sup>2</sup>	9.046e-10***	9.562e-10***	9.306e-10***
	(7.993e-11)	(8.751e-11)	(7.734e-11)
Market Competitors	-0.226***	-0.257***	-0.318***
-	(0.046)	(0.045)	(0.045)
Market Competitors <sup>2</sup>	0.010***	0.014***	0.020***
-	(0.003)	(0.003)	(0.003)
Observations	18,646	19,203	18,900
R <sup>2</sup>	0.520	0.515	0.525
Adjusted R <sup>2</sup>	0.517	0.513	0.523

Table 1.5: Estimated Reduced-Form Profit Models, 2008q1 - 2008q3

Note: Distance dummy variables, carrier dummy variables and city dummy variables are suppressed from the table. \*p<0.1; \*\*p<0.05; \*\*\*p<0.01.

rate with increases in the total number of flights in the market provided by all carriers, as indicated by a negative coefficient on Market Capacity and a positive coefficient on Market Capacity <sup>2</sup>. This pattern also holds with the total number of competitors in the market, where profits per flight fall at a decreasing rate with the number of market competitors (see Market Competitors and Market Competitors <sup>2</sup>).

The coefficients on the capacity variables have important implications for our value of defense simulation. For example, a legacy carrier that wishes to increase capacity in response to the entry of a low cost carrier can lower the profits per flight of the low cost carrier (and all carriers in a market) by increasing capacity. This increased capacity lower the profits per flight of other carriers through the negative coefficient on Market Capacity. Finally, the entry of a new competitor tends to decrease profits per flight through the negative coefficient on Market Competitors.<sup>47</sup>

# 1.5.1.3 First Stage: Entry and Capacity Strategy Functions

Table 1.6 presents the estimated segment entry and flight capacity strategy functions used to simulate counterfactual entry and capacity choices. If the carrier offers any flights on a segment in a given time period, they are more likely to offer flights in the next time period, as indicated by the positive coefficient on current period segment entry (Segment Entry  $_{l}$ ). Higher origin and destination populations (Origin Pop \* Destination Pop \*  $1 \times e^{-12}$ ) and more passengers served in 2002 (Log 2002 Passenger Density) are associated with more offered flights per segment in the capacity specification. Segments with more 2002 passengers served also generate a higher probability of entry, reflecting the general attractiveness of serving segments with stronger demand. Carriers are less likely to enter segments containing more competitors offering nonstop flights. They also offer fewer flights in these segments, conditional on entry. Additionally, a higher number of hubs operated by a carrier nationally tends to increase its likelihood of entering new domestic segments. Carriers operating many national hubs also offer more flights per segment.

Carriers are more likely to enter segments with an endpoint at one of their hubs and offer more flights on these segments. Further, they are less likely to offer flights and also offer fewer flights per segment as the flight distance increases. Fewer flights per segment on longer distance flights is consistent with the use of larger long-haul aircraft,

<sup>&</sup>lt;sup>47</sup> An important weakness of this specification is that, since our outcome variable is the log of variable profits per flight, we exclude the possibility of negative variable profits per flight, i.e. fares falling below marginal costs. In antitrust law, plaintiffs proving predation must show evidence of below cost pricing by the alleged predator. The cost standard often used is average variable cost, although under current antitrust standards, other cost standards are allowed. Under the average variable cost standard, our profit specification prevents legacy carriers from engaging in predation *per se*. In a series of robustness checks (results forthcoming), we are repeating our capacity game using models with profits per flight and profits as the dependent variable, which allows legacy carriers to price below variable costs.

	Dep	endent variable:
	Segment $Entry_{t+1}$	Capacity <sub>t+1</sub>
	Probit	OLS
(Intercept)	-4.867***	-32.032
	(0.152)	(59.563)
Segment Entry <sub>t</sub>	4.098***	
	(0.022)	
Origin Pop * Destination Pop	-0.197	1,494.519***
	(0.193)	(42.311)
Log 2002 Passenger Density	0.114***	26.930***
	(0.006)	(2.179)
Num. of Non-Stop Competitors	-0.113***	-9.136***
	(0.008)	(2.368)
Num. of Hubs	0.112***	31.810***
	(0.020)	(8.675)
Average Closest Hub Distance	0.0002***	0.050***
C	(0.00002)	(0.007)
Origin Hub Dummy	0.804***	205.974***
<i>c .</i>	(0.040)	(8.040)
Destination Hub Dummy	0.636***	205.170***
-	(0.042)	(8.824)
Dummy for Distance $> 250$ Miles	0.019	-39.091***
-	(0.043)	(10.684)
Dummy for Distance $> 500$ Miles	-0.075***	-197.913***
	(0.029)	(7.437)
Dummy for Distance > 1000 Miles	-0.111***	-146.767***
-	(0.028)	(7.645)
Dummy for Distance > 1500 Miles	-0.153***	-149.321***
-	(0.035)	(9.838)
Dummy for Distance > 2000 Miles	-0.064	-259.758***
	(0.042)	(12.415)
Dummy for Distance > 2500 Miles	-0.176***	-31.512*
	(0.059)	(18.287)
Observations	225,852	40,416
R <sup>2</sup>	0.931	0.396
Adjusted R <sup>2</sup>	0.932	0.395
Log Likelihood	-10,559.060	
Akaike Inf. Crit.	21,300.120	
Residual Std. Error		479.260 (df = 40326)
F Statistic		297.105*** (df = 89; 40326)

Table 1.6: Estimated Entry and Capacity Strategies

Note: Estimates of carrier dummy variables, city dummy variables, and time dummy variables are suppressed from the probit and OLS tables. \*p<0.1; \*\*p<0.05; \*\*\*p<0.01.

which transport more passengers per flight. Finally, carriers are more likely to enter segments and offer more flights per segment in segments farther away from their hubs.

# 1.5.1.4 Second Stage: Legacy Carrier Value Functions<sup>48</sup>

Tables 1.7 through 1.9 provide the choice-specific value of flight capacity for Delta, Northwest, and the merged Delta and Northwest, for 2008q2, which is the period in which each carrier reallocates capacity in our value of defense simulation. Each coefficient represents the incremental gain (loss) in expected variable operating profits (in U.S. \$) from adding one additional flight per quarter to the corresponding segment.<sup>49</sup>

Table 1.7: Estimated Choice-Specific Value of Flight Capacity (Boosted Regression): Delta Airlines, 2008q2

Marginal Value of Flight	DL	Marginal Value of Flight	DL
New York Memphis	-4.36e+4	Atlanta Tulsa	-1.66e+4
Spokane Salt Lake City	-4.36e+4	Atlanta Tucson	-5.36e+4
Orlando Memphis	-4.76e+4	Hartford Cincinnati	-6.09e+4
Minneapolis-St. Paul Tucson	-8.89e+4	Albuquerque Atlanta	-5.07e+4
New Orleans Salt Lake City	-8.89e+4	Boston Cleveland	-1.16e+4
Albuquerque Cincinnati	-2.27e+5	Boston Cincinnati	-3.41e+3
Philadelphia Salt Lake City	-7.34e+4	Los Angeles New Orleans	-5.34e+4
Salt Lake City Sacramento	-1.61e+4	Washington DC Cincinnati	-5.05e+3
Atlanta Denver	-2.60e+4	Cincinnati Indianapolis	-8.57e+3
Atlanta Chicago	-6.65e+6	Dallas Salt Lake City	-2.34e+4
Atlanta Norfolk	-1.84e+4	Denver Salt Lake City	-5.26e+3
Atlanta Louisville	-7.76e+3	Detroit Norfolk	-1.49e+4
Atlanta St. Louis	-4.73e+3	Detroit Pittsburgh	-1.47e+5
Offset	5.59e+6		

The starkest difference between the value functions for the unmerged Delta and Northwest (Tables 1.7 and 1.8) and the merged Delta/Northwest (Table 1.9) is that the unmerged carriers have an incentive to reduce capacity in all segments that enter each model, while the merged carrier has an incentive to raise capacity in several segments. This is an important difference in our value of defense game, since the relative increase in the value of allocating capacity to certain segments for the merged carrier raises the opportunity cost of removing capacity from those segments to

<sup>&</sup>lt;sup>48</sup> The results of sections 1.5.1.4 and 1.5.2 are based on a previous iteration of the demand and marginal cost parameters incorporating coefficients obtained from a first stage GMM estimation process and more basic specifications for the reduced-form entry, capacity, and profit models. A summary and discussion of these intermediate model estimates are available in Appendix A.3.2. Updated value of defense results using the intermediate model estimates reported in Sections 1.5.1.1 to 1.5.1.3 are forthcoming.

<sup>&</sup>lt;sup>49</sup> In ongoing work, we develop confidence bounds for the value function estimates reported in Tables 1.7, 1.8, and 1.9. Although initial work on high-dimensional statistics focused on estimation and prediction (see, e.g., Bühlmann and Van De Geer (2011) for a review), there has been recent work developing tools for statistical inference in high-dimensional contexts. For an excellent review of these recent contributions, see Lu, Kolar, and Liu (2015), Section 1.1, who develop confidence bands for high-dimensional non-parametric models. The primary inference challenge in our context is adjusting confidence bounds to account for the added undertainty generated by our two-stage estimation procedure.

respond to the entry of a low cost carrier in another segment. In particular, the merged carrier gains from allocating capacity to several MSP-based segments, including MSP to Albuquerque, New Orleans, Oklahoma City, Pittsburgh, and Sacramento, as well as non MSP-based segments including four out of Delta's historical hub in Atlanta (Atlanta to Nashville, Dallas, and Denver), and two out of Los Angeles (Los Angeles to Denver and Honolulu).

Table 1.8: Estimated Choice-Specific Value of Flight Capacity (Boosted Regression): Northwest Airlines, 2008q2

Marginal Value of Flight	NW	Marginal Value of Flight	NW
New York Minneapolis-St. Paul	-4.08e+4	Birmingham New York	-1.17e+5
Indianapolis Minneapolis-St. Paul	-7.69e+4	Nashville Memphis	-1.19e+5
Jacksonville Minneapolis-St. Paul	-1.78e+5	Nashville Minneapolis-St. Paul	-1.09e+5
Memphis Milwaukee	-3.15e+5	Boston Indianapolis	-6.56e+4
Memphis New Orleans	-1.75e+5	Los Angeles Reno	-1.78e+5
Albuquerque Cincinnati	-3.57e+5	Cleveland Memphis	-6.87e+4
Atlanta Detroit	-8.70e+3	Albany Cleveland	-4.66e+5
Hartford Detroit	-6.24e+4	Charlotte Minneapolis-St. Paul	-4.77e+4
Hartford Houston	-1.02e+6	Denver Memphis	-1.72e+5
Offset	2.04e+07		

Table 1.9: Estimated Choice-Specific Value of Flight Capacity (Boosted Regression): Delta and Northwest Merged, 2008q2

Marginal Value of Flight	DLNW	Marginal Value of Flight	DLNW
Indianapolis Las Vegas	-2.44e+2	Atlanta Las Vegas	-7.80e+1
Memphis Seattle	-3.62e+2	Albuquerque Minneapolis-St. Paul	2.94e+1
Minneapolis-St. Paul New Orleans	1.09e+4	Nashville Miami	-9.89e+1
Minneapolis-St. Paul Oklahoma City	1.32e+3	Buffalo Cincinnati	-4.70e+2
Minneapolis-St. Paul Pittsburgh	1.05e+3	Buffalo Detroit	-3.93e+2
Minneapolis-St. Paul Sacramento	1.76e+3	Buffalo Southwest Florida	-1.30e+5
Reno Tucson	-9.59e+4	Los Angeles Denver	2.29e+3
Atlanta Nashville	1.37e+2	Los Angeles Honolulu	2.99e+2
Atlanta Dallas	3.36e+1	Cincinnati San Diego	-7.67e+2
Atlanta Denver	8.68e+1	Offset	3.47e+8

In contrast, the unmerged Delta and Northwest each gain by generally reducing capacity across the country. For example, Delta gains by reducing capacity in several of its hubs, including Atlanta (to Albuquerque, Denver, Chicago, Norfolk, Louisville, St. Louis, Tulsa, and Tucson), Cincinnati (to Albuquerque, Boston, Hartford, and Washington DC), New York (to Memphis), and Los Angeles (to New Orleans), as well as in several of Northwest's hubs, including Detroit (to Pittsburgh), Salt Lake City (to Sacramento, Dallas, and Denver), and Minneapolis-St. Paul (to Tucson). Similarly, Northwest gains by reducing capacity in several of its hubs, including Minneapolis-St. Paul (to New York,

Indianapolis, Jacksonville, Nashville, and Charlotte), Memphis (to Milwaukee, New Orleans, Nashville, Cleveland, and Denver), and Detroit (to Atlanta and Hartford).

#### 1.5.2 Value of Defense

### 1.5.2.1 Delta and Northwest, Chicago to MSP (Entry by Southwest Airlines)

Delta and Northwest announced their intentions to merge in 2008q2, creating what was at the time the world's largest airline. Shortly thereafter, in November of 2008, Southwest announced that it would commence its first substantial presence at Minneapolis St. Paul (MSP) airport by operating flights from Chicago Midway to MSP beginning in March of 2009. This entry initiated a general increase in the share of low cost carrier flight offerings at MSP, which had remained low throughout the late 1990s and 2000s. Instead of fighting this entry aggressively as Northwest had done throughout its time as the dominant hub carrier at MSP, the merged Delta and Northwest reduced capacity in 2008 and 2009, which as of 2014q4 had not yet risen back to pre-recession levels.

In this section, we characterize the incentives for Southwest Airlines, Delta Airlines, and Northwest Airlines immediately before and after the Delta and Northwest merger, focusing first on Southwest's entry into the Chicago to Minneapolis, St. Paul (MSP) segment. To calibrate the number of flights needed to induce Southwest's exit, we compute the profitability (variable operating profits) of entry for Southwest given various levels of total flights offered by all carriers in a given market. Second, we detail the incentives for capacity allocation faced by the unmerged Delta and Northwest and compare these incentives to those faced by the merged Delta and Northwest.

Table 1.10 shows our estimates of the profitability for Southwest of offering 280 flights per quarter (~3 per day) on the Chicago to MSP segment, starting in 2008q2. The expected profitability for Southwest generally falls as the number of flights offered by other carriers (column 3) increases. For example, when the number of flights offered by other carriers in the market is 100, Southwest expects a variable profit of \$39.61 million. Expected variable profits fall and go negative when other carriers offer at least 700 flights per quarter on the segment.

Table 1.11 presents the results of our primary simulation for the Chicago to MSP segment. This table shows the value of defending the Chicago to MSP segment from Southwest entry, for Delta and Northwest as unmerged carriers, as well as for the merged Delta and Northwest. We assume legacy carriers allocate 700 flights to the segment when responding to Southwest's entry. This table shows that the value of defending Chicago to MSP against Southwest's

entry decreased for the merged Delta and Northwest as compared with the unmerged carriers. The unmerged Delta gained the most from defending the flight segment, with a successful defense providing an increase of 1.3% of total national operating profits for the carrier in 2008q1. For Northwest, it appears that defending the flight segment provided little value absent the merger, with the value of defense accounting for -0.17% of 2008q1 total national profits. However, the value of defense in this segment is much lower for the merged Delta and Northwest than for its unmerged counterparts, accounting for large losses representing -1.1% of the combined carrier's total national profits in 2008q1. Relative to the unmerged carriers, these differences in value represent 1.77 and 1.07 percentage point decreases with respect to Delta and Northwest, respectively.

Table 1.10: Profitability of Offering 280 flights From Chicago to MSP, 2008q2, Southwest Airlines (Millions of US \$)

Expected Variable Profits for Southwest	Total Number of Flights Offered in the Market per
	1
(Chi to MSP)	Quarter (Chi to MSP)
39.614	100
31.815	200
24.015	300
16.216	400
8.417	500
0.618	600
-7.182	700
-14.981	800
-22.780	900
-30.580	1000

Table 1.11: Change in Value of Defending Chicago to MSP Aga	gainst Southwest Entry, Delta and Northwest, Pre- to
Post-Merger	

Carrier	Value of Defense (700 flights),
	% of 2008q1 National Profits
Delta	1.263%
Northwest	-0.173%
Delta and Northwest (Merged)	-1.096%
Difference, Value of Defense Pre to Post Merger (Delta)	-1.767%
Difference, Value of Defense Pre to Post Merger (Northwest)	-1.070%

Note: based on 500 simulation runs.

The mechanism for this drop in value is apparent from the estimated value functions for each carrier, as previously presented in Tables 1.7 to 1.9.<sup>50</sup> For each of the unmerged Delta and Northwest, the opportunity cost of moving flights

<sup>&</sup>lt;sup>50</sup> In the presented results, we assume the legacy carrier allocates the desired number of flights proportionally based on the value of reallocation

from other segments to Chicago to MSP is actually *positive*, since the coefficients on increasing capacity are negative on these flight segments. For instance, for Delta, prior to considering the costs of increased capacity in the Chicago to MSP market, moving one flight away from each segment listed in Table 1.7 increases nation-wide discounted expected profits by \$7.8 million. These increases are similar for Northwest, where removing one flight from each market listed in Table 1.8 increases nation-wide discounted expected profits by \$3.5 million.

In contrast, upon merging with Delta, the opportunity cost of reallocating capacity rose, as shown by the estimated coefficients in Table 1.9. The merged carrier has incentives to allocate additional capacity to nine segments, which makes taking away some of the fixed stock of flights from these segments costly. Reallocating one flight away from each segment listed in Table 1.9 lowers nation-wide discounted expected profits by \$0.21 million. In effect, defending the Chicago to MSP flight segment for the merged firm involves a reallocation of capacity away from segments where it has an incentive to increase capacity. This adds to the losses incurred by the merged carrier in the entered market during the period(s) of increased competition.

#### 1.5.2.2 Delta and Northwest, All Segments Unentered by Southwest Airlines in 2008q1

As shown in Table 1.12, in the first quarter of 2008, Southwest operated no nonstop flights in 569 segments in our OAG sample. By the final time period in our sample (the fourth quarter of 2014), Southwest had begun offering flights in 372 of these segments, with 197 segments still unentered. Appendix Table A.2 provides a full list of these segments with the corresponding quarter when Southwest began offering flights (or a "Never Entered" designation if they failed to offer flights by 2014q4). In this section, we explore whether the value of defense, both from Delta and Northwest's perspective as well as from Southwest's perspective, appears related to Southwest's entry decisions after 2008q1.

Table 1.13 presents our primary results for the segments unentered by Southwest in 2008q1. These results appear to confirm the hypothesis that Southwest was sensitive to changes in the merged Delta's defense incentives when making entry decisions during this period. First, upon merging, the value of defense for Delta and Northwest increased more in segments never entered by Southwest relative to those eventually entered, with a mean and median change of \$27.56 and \$22.45 million for segments never entered versus \$17.93 and \$13.66 million for those eventually entered.

as estimated in the value function. We then take the "floor" of each designated allocation, to keep the number of flights as integers, and also to keep the total number of reallocated flights less than or equal to 700. In ongoing robustness checks, we alter the flight segments from which the legacy carrier draws capacity (to, for example, draw from the highest marginal value segment).

From the perspective of the unmerged Delta and Northwest, the value of defense was higher in markets never entered by Southwest relative to those eventually entered, with a mean and median value of \$16.56 and \$14.74 million for the never entered segments versus \$9.54 and \$7.81 million for those eventually entered. This relationship also holds for the merged Delta and Northwest, where the mean and median value of defense for segments never entered by Southwest is \$44.12 and \$40.37 million versus \$27.47 and \$19.60 million for segments eventually entered.

Quarter	Number of Segments Entered						
2008q2	9	2010q1	4	2011q4	2	2013q3	25
2008q3	4	2010q2	4	2012q1	37	2013q4	13
2008q4	1	2010q3	1	2012q2	5	2014q1	7
2009q1	49	2010q4	2	2012q3	3	2014q2	3
2009q2	19	2011q1	2	2012q4	8	2014q3	2
2009q3	12	2011q2	1	2013q1	19	2014q4	2
2009q4	42	2011q3	2	2013q2	94	Never	
		-		-		Entered	197

Table 1.12: Southwest Unentered Segments in 2008q1

Table 1.13: Value of Defense (Median and Mean)

Value of Defense (Millions of \$)	Median	Mean
Merger Change, Southwest Never Entered	22.45	27.56
Merger Change, Southwest Entered After 2008q1	13.66	17.93
Unmerged, Southwest Never Entered	14.74	16.56
Unmerged, Southwest Entered After 2008q1	7.81	9.54
Merged, Southwest Never Entered	40.37	44.12
Merged, Southwest Entered After 2008q1	19.6	27.47
Southwest, Southwest Never Entered	-0.59	-0.58
Southwest, Southwest Entered After 2008q1	-0.26	-0.45

In summary, in the segments Southwest eventually entered versus those they avoided, capacity increases by Delta and Northwest was less valuable for Delta, Northwest, and the merged Delta and Northwest. Also, the value of defense in the segments eventually entered increased less upon the merger of Delta and Northwest.

Figure 1.2 compares the probability of new entry by Southwest with the mean value of defense change for Delta and Northwest by flight segment upon merging. For example, the value of defending against Southwest entry in the Nashville to MSP flight segment for Delta fell by \$21.9 million upon merging. For Northwest, this value fell by \$5.6 million. We average these two values together to obtain a mean value of defense change for the merged Delta

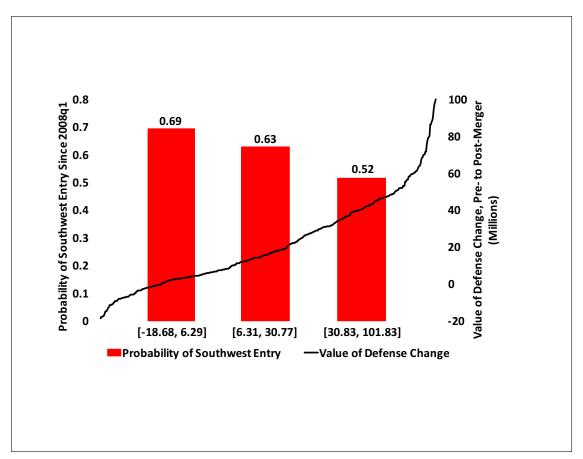


Figure 1.2: Probability of Southwest Entry and the Mean Value of Defense Change, Pre- to Post-Merger, Delta and Northwest

on the Nashville to MSP flight segment of -\$13.7 million. The probabilities of Southwest entry from 2008q1 to 2014q4 (the last date in our sample) are computed for flight segments in the specified mean value of defense change bins, considering only flight segments unentered by Southwest in 2008q1. Figure 1.2 shows that the probability of Southwest's entry was smaller on flight segments that exhibited the largest gains in the value of defense for the merged Delta. In other words, Southwest appeared to avoid flight segments that became increasingly valuable for the merged Delta to defend. For instance, on flight segments where the value of defense increased the most, Southwest's probability of entering these segments from 2008q1 to 2014q4 was 0.52. On flight segments where the value of defense the value of defense increased the least or decreased, Southwest's probability of entry during the same time period was 0.69. These results suggest that Southwest was sensitive to changes in the incentives of Delta and Northwest to defend flight segments when making entry decisions.

Table 1.14 presents the primary changes in the data induced by the merger of Delta and Northwest, which in

turn change the value of defense on each flight segment.<sup>51</sup> The characteristics included in this table are variables found in the reduced-form profit specification presented in Table 1.5. As before, the flight segments considered are those unentered by Southwest in 2008q1, where "Southwest Entered" indicates flight segments that Southwest entered from 2008q1 to 2014q4, while "Southwest Unentered" indicates flight segments on which Southwest offered no flights during the same time period. Southwest entry decisions on flight segments are allocated to airline products to accommodate the possibility that Southwest utilizes the flight segment for both nonstop and onestop flights.<sup>52</sup> These average characteristics mostly show how flight segments not entered by Southwest were associated with airline products that became more profitable for the merged Delta due to changes in market structure induced by the merger. For example, the end points of flight segments not entered by Southwest grew closer to existing hubs of Delta or Northwest upon the merger than the end points of flight segments entered by Southwest. On average, the merger made flight segments unentered by Southwest 146 miles closer to Delta or Northwest hubs, while it made flight segments entered by Southwest 180 miles closer to these hubs. Closer hubs imply lower marginal costs and higher profits for the merged Delta. Similarly, on some flight segments, Delta or Northwest gained a hub by merging. Hubs generally provide higher carrier profits through increased pricing power and lower marginal costs. On average, the merged Delta gained hubs at the origins, connections, and destinations of airline products it offered more often when these airline products coincided with flight segments unentered by Southwest as opposed to those entered by Southwest.

Table 1.14: Merger-Induced	Changes in Characteristic	s Affecting Profitability (	Delta and Northwest Merger,
2008q2 Data)			

Mean Merger Change Across Flight Segments	Southwest Entered	Southwest Unentered
Closest Hub Distance (Miles)	-145.91	-180.25
Origin Hub Indicator	0.076	0.078
Stop Hub Indicator	0.070	0.074
Destination Hub Indicator	0.076	0.078
Number of Competitors	-0.893	-0.766
Profits Per Product-Quarter (Thousands)	\$11.38	\$14.65
Marginal Cost Per Passenger	- \$0.012	- \$0.013
Mean Cost of Reallocating 700 Flights (Millions)	\$7.49	\$7.49

 $<sup>^{51}</sup>$  We focus on data from the second quarter of 2008, which is the time period when we simulate our counterfactual merger and values of defense.

 $<sup>^{52}</sup>$  To complete this allocation, we assign entered flight segments to the first and second legs of a hypothetical airline product, as well as to a nonstop airline product. We assume Southwest offers a onestop airline product if both legs are served by flight segments that Southwest has entered.

The final three variables considered in Table 1.14 present changes in profitability more directly. First, unentered Southwest flight segments were associated with higher gains in profits per airline product per quarter for the merged Delta, changing by \$14.65 thousand as opposed to \$11.38 thousand for flight segments entered by Southwest. In the same spirit, marginal costs per passenger dropped more for the merged Delta on airline products associated with unentered Southwest flight segments (-\$0.013) than on those associated with entered Southwest flight segments (-\$0.012). Third, the figure presents the change in the mean cost of reallocating seven hundred flights for the merged Delta. This cost is computed by pulling seven hundreds flights in equal proportion from all flight segments listed in Tables 1.7, 1.8, and 1.9 for Delta, Northwest, and the merged Delta, respectively. We then take the difference between these costs for the merged Delta and the unmerged Delta as well as for the merged Delta and the unmerged Northwest, and then average these differences. The cost of reallocating flights increased by \$7.4 million, on average, reflecting the increased marginal value of capacity on many flight segments across the merged Delta's network, as presented in Tables 1.7, 1.8, and 1.9. Finally, the only variable that appears to have the "wrong" sign is the number of competitors variable. The Delta and Northwest merger induces, at most, the elimination of one competitor in markets where the unmerged Delta and Northwest both offer products. On average, Delta and Northwest were more likely to experience this drop in competition (and increase in pricing power) in markets associated with entered Southwest flight segments versus those associated with unentered Southwest flight segments. In the context of the rest of Table 1.14, this provides some evidence that Southwest was induced to enter flight segments associated with markets where the merged Delta and Northwest gained pricing power through the loss of a competitor, but not where the merged Delta gained profitability through other means, such as decreases in marginal costs and increases in pricing power due to closer or newly obtained hubs. Notwithstanding this qualification, overall, Table 1.14 indicates that Southwest tended to avoid entering flight segments associated with airline products that increased in per-period profitability for the merged Delta.

#### 1.6 Conclusion

Throughout its history, Northwest Airlines served as the dominant hub carrier at Minneapolis, St. Paul (MSP) airport, building a reputation as one of the most aggressive responders to low cost carrier entry, especially into MSP. Consequently, MSP maintained a relatively small low cost carrier presence and some of the highest airfares in the

country. Northwest's incentives appeared to change after its merger with Delta, announced in 2008q2. Immediately after announcing this merger, Southwest Airlines announced its first nonstop flight offerings from the airport, with flights from MSP to Chicago. Other low cost carriers followed, and the share of low cost carrier flights to or from MSP rose from below 20 percent immediately preceding the merger to almost 50 percent by the end of 2014. What would drive a dominant incumbent with a history of aggressively responding to new entrants to seemingly give up this competitive position and accommodate entry after a merger? This paper answers this question by studying how the incentives of legacy carriers to accommodate low cost carrier entrants change when they merge with other legacy carriers. To do so, we propose and estimate a model of dynamic, strategic airline competition where defending a flight segment against new entrants involves a reallocation of aircraft capacity from other flight segments the legacy carrier serves. This increase in capacity increases competition and lowers profits for the new entrant. In our model, mergers change the value of defending flight segments by changing the opportunity costs of reallocating capacity, given the merged airline's combined fleet and flight network. Using this model and a rich and comprehensive sample of airline fares, flight segments, and scheduled flights by U.S. carriers from 2005 to 2014, we find that the entry decisions of Southwest airlines since 2008 appeared sensitive to changes in the incentives of Delta and Northwest to defend flight segments in its U.S. domestic network. Specifically, Southwest entered flight segments since 2008q1 that, from Delta and Northwest's perspective, became more expensive to commit aircraft capacity to, relative to the rest of its network.

# Chapter 2

#### Improving Policy Functions in High-Dimensional Dynamic Games

Many dynamic games of interest in economics have state spaces that are potentially very large, and solution algorithms considered in the economics literature do not scale to problems of this size. Consider the game of Chess, which is a two-player board game involving sequential moves on a board consisting of 64 squares and which can be characterized as Markovian, with the existing board configuration serving as the current state. Since games end after the maximum allowable 50 number of moves, solving for pure Markov-perfect equilibrium strategies is in principle achievable using backward induction, since all allowable positions of pieces and moves could be mapped into an extensive form game tree.<sup>1</sup> In practice, however, there are at least two challenges to implementing this type of solution method.

The first challenge is the high number of possible branches in the game tree. For example, an upper bound on the number of possible terminal nodes is on the order of  $10^{46}$ .<sup>2</sup> Fully solving for equilibrium strategies requires computing and storing state transition probabilities at each of a very large number of nodes, which is both analytically and computationally intractable.

The second challenge is deriving the strategies of opponents. Equilibrium reasoning motivates fixed-point methods for deriving equilibrium best responses. However, it is not clear that equilibrium assumptions will generate good approximations of opponent play in Chess, since players may engage in suboptimal strategies, making Nash-style best responses derived *a priori* possibly suboptimal. Similarly, it is not clear whether developing and solving a stylized version of Chess would produce strategies relevant for playing the game.

Recently, researchers in computer science and artificial intelligence have made considerable progress deriving strategies for high-dimensional dynamic games such as Chess using a general approach very different from that used by economists, which has two broad themes. First, to derive player strategies, they rely more heavily on data of past game play than on equilibrium assumptions. Second, instead of focusing on deriving optimal strategies, they focus on continually improving upon the best strategies previously implemented by other researchers or game practitioners. This general approach has provided a series of successful strategies for high-dimensional games.<sup>3</sup>

In this paper, we propose an approach which proceeds in this spirit, combining ideas developed by researchers in computer science and artificial intelligence with those developed by econometricians for studying dynamic games to

<sup>&</sup>lt;sup>1</sup> Recently, researchers have found that this is even more complicated for games like Chess, which may have no uniform Nash equilibria in pure or even mixed positional strategies. See Boros, Gurvich and Yamangil (2013) for this assertion.

<sup>&</sup>lt;sup>2</sup> See Chinchalkar (1996).

<sup>&</sup>lt;sup>3</sup> These include, *inter-alia*, the strategy of the well-publicized computer program "Deep Blue" (developed by IBM), which was the first machine to beat a reigning World Chess Champion, and the counterfactual regret-minimization algorithm for the complex multi-player game Texas Hold'em developed by Bowling, Burch, Johanson and Tammelin (2015), which has been shown to beat successful players in practice.

solve for policy improvements for a single agent in high-dimensional dynamic games, where strategies are restricted to be Markovian. For an illustration, we consider the problem of computing a one-step improvement policy for a single retailer in the game considered in Holmes (2011). He considers the decision by chain store retailers of where to locate physical stores. We add to his model the decision of where to locate distribution centers as well. In our game, there are 227 physical locations in the United States and two rival retailers, which each seek to maximize nation-wide profits over seven years by choosing locations for distribution centers and stores.

This game is complicated for several reasons. First, store location decisions generate both own firm and competitor firm spillovers. On the one hand, for a given firm, clustering stores in locations near distribution centers lowers distribution costs. On the other hand, it also cannibalizes own store revenues, since consumers substitute between nearby stores. For the same reason, nearby competitor stores lower revenues for a given store. Second, the game is complicated because it is dynamic, since we make distribution center and store decisions irreversible. This forces firms to consider strategies such as spatial preemption, whereby firm entry in earlier time periods influences the profitability of these locations in future time periods.

Using our algorithm, we derive a one-step improvement policy for a hypothetical retailer and show that our algorithm generates a 289 percent improvement over a strategy designed to approximate the actual facility location patterns of Wal-Mart. This algorithm can be characterized by two attributes that make it useful for deriving strategies to play high-dimensional games. First, instead of deriving player strategies using equilibrium assumptions, we utilize data on a large number of previous plays of the game. Second, we employ an estimation technique from Machine Learning that reduces the dimensionality of the game in a data-driven manner, which simultaneously makes estimation feasible.

The data provides us with sequences of actions and states describing many plays of the game, indexed by time, and the assumption that strategies are Markovian allows us to model play in any particular period as a function of a set of payoff relevant state variables.<sup>4</sup> Using this data, we estimate opponent strategies as a function of the state, as well as a law of motion. We also borrow from the literature on the econometrics of games and estimate the choice-specific value function, making the choice-specific value function the dependent variable in an econometric model.<sup>5</sup> After fixing the strategy of the agent for all time periods beyond the current time period using a benchmark strategy, we use the estimated opponent strategies and law of motion to simulate and then estimate the value of a one-period deviation from the agent's strategy in the current period.<sup>6</sup> This estimate is used to construct a one-step improvement policy by maximizing the choice-specific value function in each period as a function of the state, conditional on playing the

<sup>&</sup>lt;sup>4</sup> We note that in principle there is some scope to test the Markov assumption. For example, we could do a hypothesis test of whether information realized prior to the current period is significant after controlling for all payoff relevant states in the current period.

<sup>&</sup>lt;sup>5</sup> See Pesendorfer and Schmidt-Dengler (2008) for an example using this approach. Also see Bajari, Hong, and Nekipelov (2013) for a survey on recent advances in game theory and econometrics.

<sup>&</sup>lt;sup>6</sup> In practice, the benchmark strategy could represent a previously proposed strategy that represents the highest payoffs agents have been able to find in practice. For example, in spectrum auctions, we might use the well known "straightforward bidding" strategy or the strategy proposed by Bulow, Levin, and Milgrom (2009).

benchmark strategy in all time periods beyond the current one.

Since the settings we consider involve a large number of state variables, estimating opponent strategies, the law of motion, and the choice-specific value function in this algorithm is infeasible using conventional methods. For example, in our spatial location game, one way to enumerate the current state is to define it as a vector of indicator variables representing the national network of distribution center and store locations for both firms. This results in a state vector that contains 1817 variables and achieves an average cardinality in each time period on the order of  $10^{85.7}$ Although this enumeration allows us to characterize opponent strategies, the law of motion, and choice-specific value functions of this game as completely non-parametric functions of the state variables, it is potentially computationally wasteful and generates three estimation issues. First, the large cardinality of the state vector makes it unlikely that these models are identified. Second, if they are identified, they are often inefficiently estimated since there are usually very few observations for any given permutation of the state vector. Moreover, when estimating the choice-specific value function, remedying these issues by increasing the scale of the simulation is computationally infeasible. Third, when the number of regressors is large, researchers often find in practice that many of these regressors are highly multicollinear, and in the context of collinear regressors, out-of-sample predictive accuracy under most norms is often maximized using a relatively small number of regressors. To the extent that some state variables are relatively unimportant, these estimation and computational issues motivate the use of well-specified approximations. However, in high-dimensional settings, it is often difficult to know a priori which state variables are important.

As a consequence, we utilize a technique from Machine Learning which makes estimation and simulation in highdimensional contexts feasible through an approximation algorithm that selects the parsimonious set of state variables that minimizes the loss associated with predicting our outcomes of interest using a fixed metric. Machine Learning refers to a set of methods developed and used by computer scientists and statisticians to estimate models when both the number of observations and controls is large, and these methods have proven very useful in practice for predicting accurately in cross-sectional settings. See Hastie *et al.* (2009) for a survey. There has been relatively little attention to the problem of estimation when the number of controls is very large in econometrics until recently. See Belloni, Chernozhukov, and Hansen (2010) for a survey of some recent work. In our illustration, we utilize a Machine Learning method known as Component Wise Gradient Boosting (CWGB), which we describe in detail in Section 2.1.2. This

 $<sup>^{7}</sup>$  1817 = 227 \* 2 (own distribution center indicators for two merchandise classes) + 227 \* 2 (own store indicators for two types of stores) + 227 \* 2 (opponent distribution center indicators for two merchandise classes) + 227 \* 2 (opponent store indicators for two types of stores) + 1 (location-specific population variable). The state space cardinality for the second time period is calculated as follows. In each time period, we constrain the number of distribution centers and stores that each firm can open, and at the start of the game (in the first time period), we allocate firm facilities randomly as described in the Appendix. Only locations not currently occupied by firm i facilities of the same type are feasible. In the first time period, the number of feasible locations for placing facilities of each type in the second time period include: 220, 226, 211, and 203, and among available locations, each firm chooses 4 distribution centers and 8 stores of each type. The order of the resulting cardinality of the state space in the second period (only including the cardinality of the state attributable to firm *i* facilities; also not including the cardinality of the population variable) is the product of the possible combinations of distribution centers and store locations of each type, 226 220 211 203  $\approx 10^7 * 10^7 * 10^{13} * 10^{13} = 10^{43}$ . The cardinality of the state attributable to firm -i facilities i.e. 4 8 8 is calculated in a similar manner, and the total cardinality of the state (not considering the population variable) is the product of the cardinality

attributable to firm *i* and -i facilities. State space cardinality calculations attributable to firm *i* facilities for all time periods are available in the Appendix.

technique was developed and characterized theoretically in a series of articles by Breiman (1998, 1999), Friedman *et al.* (2000), and Friedman (2001). Also see Hastie *et al.* (2009) for an introduction to the method.<sup>8</sup> As with many other ML methods, CWGB works by projecting the estimand functions of interest onto a low-dimensional set of parametric basis functions of regressors, with the regressors and basis functions chosen in a data-driven manner. CWGB methods can accommodate non-linearity in the data generating process, are computationally simple, and, unlike many other non-linear estimators, are not subject to problems with convergence in practice. As a result of the estimation process, CWGB often reduces the number of state variables dramatically, and we find that these parsimonious approximations perform well in our application as compared with other variable and model selection procedures, suggesting that many state representations in economics might be computationally wasteful.<sup>9</sup> For example, we find that choice-specific value functions in our spatial location game are well-approximated by between 6 and 7 state variables (chosen from the original 1817).

Our algorithm contributes a data-driven method for deriving policy improvements in high-dimensional dynamic Markov games which can be used to play these games in practice. High-dimensional dynamic games include, for example, Chess, Go, Texas Hold 'em, spectrum auctions, and the entry game we study in this paper. It also extends a related literature in approximate dynamic programming (ADP). ADP is a set of methods developed primarily by engineers to study Markov decision processes in high-dimensional settings. See Bertsekas (2012) for an extensive survey of this field. Within this literature, our approach is most related to the rollout algorithm, which is a technique that also generates a one-step improvement policy based on a choice-specific value function estimated using simulation. See Bertsekas (2013) for a survey of these algorithms. Although originally developed to solve for improvement policies in dynamic engineering applications, the main idea of rollout algorithms-obtaining an improved policy starting from another suboptimal policy using a one-time improvement-has been applied to Markov games by Abramson (1990) and Tesauro and Galperin (1996). We appear to be the first to formalize the idea of estimating opponent strategies and the law of motion as inputs into the simulation and estimation of the choice-specific value function when applying rollout to multi-agent Markov games. This is facilitated by separating the impact of opponent strategies on state transitions from the payoff function in the continuation value term of the choice-specific value function, which is a separation commonly employed in the econometrics of games literature. Additionally, we extend the rollout literature by using a recently developed Machine Learning estimator to select regressors in high-dimensional contexts in a data-driven manner.

We note that in practice there are several limitations to the approach we describe. A first is that we do not derive

<sup>&</sup>lt;sup>8</sup> We choose this method because among the methods considered, it had the highest level of accuracy in out-of-sample prediction. We note that there are relatively few results about "optimal" estimators in high-dimensional settings. In practice, researchers most often use out-of-sample fit as a criteria for deciding between estimators.

<sup>&</sup>lt;sup>9</sup> As with other Machine Learning estimators, the relative performance of CWGB as compared with other methods may depend on the application considered. In general, Machine Learning methods do not necessarily dominate existing estimators in econometrics. For example, Hansen (forthcoming) shows that whether the Lasso estimator generates a lower mean-squared error than OLS depends on the extent to which many of the true coefficients on regressors are equal to zero, i.e. the extent to which the parameter space is "sparse."

an equilibrium of the game. Hence we are unable to address the classic questions of comparative statics if we change the environment. That said, to the best of our knowledge, the problem of how to derive equilibria in games with very large state spaces has not been solved in general. We do suspect that finding a computationally feasible way to derive policy improvements in this setting may be useful as researchers make first steps in attacking this problem. A second limitation is that we assume opponent strategies are fixed. In practice, competitors might reoptimize their strategies after observing our play.<sup>10</sup> A third limitation is that we do not derive theoretical characterizations of the optimality properties of our Machine Learning estimator or policy function improvements, i.e. whether our policy function improvements converge generally. Many Machine Learning estimators, including the one we use in this paper, simultaneously perform model selection and estimation at the same time. This feature can generate corner solutions, making the derivation of fundamental estimator properties, such as consistency and asymptotic distributions, potentially more challenging. Although Machine Learning estimators are typically used on datasets that are very large, often making sampling distributions a less important criteria than predictive accuracy, sampling distributions may influence the convergence of our policy function improvements in the context of smaller samples.

That said, it is not clear that equilibrium theory is a particularly useful guide to play in these settings, even if theory tells us that equilibrium exists and is unique. In economics, much of the guidance has been based on solving very stylized versions of these games analytically or examining the behavior of subjects in laboratory experiments. Our method complements these approaches by providing strategies useful for playing high-dimensional games in practice. Artificial intelligence and computer science researchers, along with decision makers in industry and policy have used data as an important input into deriving strategies to play games. We believe that our example shows that certain economic problems may benefit from the intensive use of data and modeling based on econometrics and Machine Learning.

The rest of this chapter proceeds as follows. Section 2.1 describes the class of games for which our algorithm is useful and then describes Component-Wise Gradient Boosting as well as an algorithm for generating policy function improvements. Section 2.2 describes our applications, the chain store entry game described previously. Section 2.3 concludes.

# 2.1 Method Characterization

#### 2.1.1 Model

In this section, we formally characterize a class of games for which our method is useful for finding policy function improvements.

<sup>&</sup>lt;sup>10</sup> It may be possible to mitigate this problem to some extent in practice. For example, if researchers can observe newly reoptimized opponent play, they can reestimate opponent strategies and use our method to derive new policy improvements to compete against these strategies.

# 2.1.1.1 Preliminaries

We define a discrete number of time periods, denoted as t = 1, ..., T with  $T < \infty$ , and a discrete number of players, denoted as  $i \in \mathscr{I} \equiv \{1, ..., N\}$ . We refer to the competitors of a reference player *i* as players -i, where  $-i \equiv \{\neg(i \cap \mathscr{I})\}$ . Finally, we denote observations of player actions and states (defined below) found within data using the index l = 1, ..., L with  $L < \infty$ .

# 2.1.1.2 State

Define a state vector, denoted as  $s_t$  for each t, as

$$s_t \equiv (s_{1t}, \ldots, s_{K_s t}) \in \mathscr{S}_t \subseteq \mathbb{R}^{K_s}$$

where  $s_{1t}, \ldots, s_{K_s t}$  represent a set of  $K_s$  state variables at time t,  $\mathscr{S}_t$  represents the support of  $s_t$ , and  $\mathbb{R}^{K_s}$  represents the  $K_s$ -ary Cartesian product over  $K_s$  sets of real numbers  $\mathbb{R}$ . The set  $\mathscr{S}_t$  can be discrete, continuous, or both. In practice, the number of state variables, i.e.  $K_s$ , can be large. At time t, the state at time t + 1 is random and is denoted as  $S_{t+1}$  with realization  $S_{t+1} = s_{t+1}$ .

Importantly, in the econometrics of games literature, researchers often seek to model functions of the state, such as payoffs, opponent strategies, and the law of motion (defined formally in the subsections that follow), using general functional forms. In these settings, the cardinality of  $S_t$ , denoted as  $|S_t|$ , becomes important, and this cardinality is potentially very large. For example, in our entry game application, although  $K_s = 1817$ , the average  $|S_t|$  (average by time period) is greater than  $10^{85}$ . See the Appendix for a derivation of the cardinality of the state in our entry game application.

We also define the dimension-reduced state vector that remains as a result of the Component-Wise Gradient Boosting (CWGB) estimation process described in Section 2.1.2. Define this state vector, denoted as  $\tilde{s}_t$  for all *t*, as

$$\widetilde{s}_t \equiv (s_{1t}, \dots, s_{K_{s,GB}t}) \in \widetilde{\mathscr{S}_t} \subseteq \mathbb{R}^{K_{s,GB}}$$

where  $K_{s,GB}$  represents the number of state variables that remain after CWGB, such that  $K_{s,GB} \leq K_s$ . In practice, it is often the case that the dimension of  $\tilde{s}_t$  is much smaller than the dimension of the original state vector  $s_t$ , i.e.  $K_{s,GB}$  is much smaller than  $K_s$ , making the cardinality of  $\tilde{\mathscr{P}}_t$  much smaller than the cardinality of  $\mathscr{P}_t$ . This cardinality reduction plays an important role in making the forward simulation step of our algorithm feasible (see Section 2.1.2), since we only simulate realizations of the dimension-reduced state rather than realizations of the original state.

# 2.1.1.3 Actions

Each player chooses a vector of feasible actions, denoted as  $a_{it}$  for all t, and defined as

$$a_{it} \equiv (a_{1it}, \dots, a_{K_ait}) \in \mathscr{A}_{it} \subseteq \mathbb{R}^{K_a}$$

where  $a_{1it}, \ldots, a_{K_a it}$  represent a set of  $K_a$  action variables at time t,  $\mathscr{A}_{it}$  represents the discrete support of  $a_{it}$ , and  $\mathbb{R}^{K_a}$  represents the  $K_a$ -ary Cartesian product over  $K_a$  sets of real numbers  $\mathbb{R}$ . We abuse the notation of  $a_{it}$  by suppressing its possible dependence on  $s_t$ . We further define the profile of actions across all competitors -i as  $a_{-it} \equiv (a_{1t}, \ldots, a_{i-1t}, a_{i+1t}, \ldots, a_{Nt})$  with support  $\mathscr{A}_{-it} \subseteq \mathbb{R}^{K_a(N-1)}$ , and a profile of actions across all players including i as  $a_t \equiv (a_{1t}, \ldots, a_{Nt})$  with support  $\mathscr{A}_t \subseteq \mathbb{R}^{K_a N}$ .

The action vector serves as either an outcome variable or set of regressors in the models estimated in Section 2.1.2. In practice, when actions represent an outcome, we redefine  $\mathscr{A}_{it}$  so as to constrain its cardinality to be sufficiently small, since our method requires us to evaluate policies at each action in  $\mathscr{A}_{it}$  for a subset of states. This often means that we will redefine the problem such that each action we consider is a scalar rather than a vector, which is separately denoted as  $a_{it}$  to distinguish it from  $a_{it}$ . For example, in our entry game application,  $K_a = 1$  and  $a_{it}$  is a scalar 0, 1 indicator over the choice of placing a facility in a given location, which gives  $|\mathscr{A}_{it}| = 2$  for all t.

When actions represent a set of regressors, as is the case when estimating the law of motion in Section 2.1.2, we allow the dimensionality of the action vector to remain high. As is the case with the state vector, the CWGB estimation process selects a subset of the original action variables, which we define as

$$\widetilde{a}_{it} \equiv (a_{1it}, \dots, a_{K_{a,GB}it}) \in \widetilde{\mathscr{A}_{it}} \subseteq \mathbb{R}^{K_{a,GB}}$$

where  $K_{a,GB} \leq K_a$ .

#### 2.1.1.4 Law of Motion

We make the following assumption on the evolution of states over time.

**Assumption 6** (*Markov property*). States evolve according to the Markov property, i.e. for all  $s_{t+1} \in \mathscr{S}_{t+1}$ ,  $s_t \in \mathscr{S}_t$ , and  $a_t \in \mathscr{A}_t$ ,

$$F(S_{t+1} \le s_{t+1} | s_1, \dots, s_t, a_1, \dots, a_t) = F(S_{t+1} \le s_{t+1} | s_t, a_t)$$

where,

$$F(S_{t+1} \le s_{t+1} | s_t, a_t) \equiv \Pr(S_{1t+1} \le s_{1t+1}, \dots, S_{K_s t+1} \le s_{K_s t+1} | s_t, a_t)$$

Here, F(.) represents the cdf of  $S_{t+1}$ , which we deem the law of motion. In some applications, the law of motion may vary across time periods, although we abstract away from this possibility for expositional simplicity. We allow the transitions for a subset of state variables to be independent of player actions.

#### 2.1.1.5 Period Return

The von Neumann-Morgenstern utility function for player *i* at time *t* is:

$$u_i(s_t, a_{it}, a_{-it}) \equiv \pi_i(s_t, a_{it}, a_{-it}) + \varepsilon_{it}$$

where  $\varepsilon_{it}$  is a continuous random variable observed only by player *i* at time *t* and which has a density  $f(\varepsilon_{it})$  and cumulative distribution function  $F(\varepsilon_{it})$ . The error  $\varepsilon_{it}$  can be interpreted as a preference shock unobserved by both the econometrician as well as by the other players and which makes player strategies as a function of the state random (see Section 2.1.1.6). It can also be interpreted as an unobserved state variable. See Rust (1987) for a discussion of this interpretation within the context of dynamic optimization problems. We make the following assumption on the distribution of  $\varepsilon_{it}$ .

**Assumption 7** (*private shock distribution*). The private shock  $\varepsilon_{it}$  is distributed iid across agents, actions, states, and time.

The term  $\pi_i(s_t, a_{it}, a_{-it})$  is a scalar which is a function of the current state  $s_t$  and the action vector for players i and -i, i.e.  $\pi_i(s_t, a_{it}, a_{-it}) : \mathscr{S}_t \times \mathscr{A}_{it} \times \mathscr{A}_{-it} \to \mathbb{R}$ , where  $\mathbb{R}$  is the set of real numbers. We assume payoffs are additively separable over time.

### 2.1.1.6 Strategies

We assume that players choose actions simultaneously at each time *t*. A strategy for agent *i* is a vector-valued function  $a_{it} = \delta_i(s_t, \varepsilon_{it})$ , which maps the state at time *t* and agent *i*'s time *t* private shock to agent *i*'s time *t* action vector  $a_{it}$ . From the perspective of all other players -i, player *i*'s policy function as a function of the state can be represented by the conditional probability function  $\sigma_i(A_{it} = a_{it}|s_t)$ , such that:

$$\sigma_{i}(A_{it} = a_{it}|s_{t}) = \int \mathbb{I}\left\{\delta_{i}(s_{t}, \varepsilon_{it}) = a_{it}\right\} dF(\varepsilon_{it})$$

where  $dF(\varepsilon_{it}) \equiv f(\varepsilon_{it}) d\varepsilon_{it}$  and where the notation  $A_{it}$  emphasizes that actions are random from the perspective of other players (we use the notation  $A_{it}$  when actions are a random variable rather than a random vector). Abusing notation, we often abbreviate  $\sigma_i(A_{it} = a_{it}|s_t)$  as  $\sigma_i$ . Further define the product of the profile of policy functions for all players -i at time t as  $\sigma_{-i}(A_{-it} = a_{-it}|s_t) \equiv \prod_{j \in -i} \sigma_j(A_{jt} = a_{jt}|s_t)$ , which we abbreviate as  $\sigma_{-i}(a_{-it}|s_t)$ . Finally, we separately denote a potentially suboptimal policy function for player i at time t as  $\overline{\sigma}_i$ , which plays a special role in our policy improvement algorithm detailed in Section 2.1.2. For simplicity, we abstract away from the possibility that each player's policy function changes over time. It is straightforward to relax this simplification in what follows.

# 2.1.1.7 Value Function and Choice-Specific Value Function

Value Function. Let  $\beta$  be a common discount factor. We define the following *ex ante* value function for player *i* at time *t*,

$$V_{i}(s_{t},\varepsilon_{it}) \equiv \max_{a_{it}\in\mathscr{A}_{it}} \left\{ \sum_{a_{-it}\in\mathscr{A}_{-it}} \left( \pi_{i}(s_{t},a_{it},a_{-it}) + \varepsilon_{it} + \beta \mathbb{E}_{S_{t+1},\varepsilon_{it+1}} \left[ V_{i}(s_{t+1},\varepsilon_{it+1}) | s_{t},a_{it},a_{-it} \right] \right) \sigma_{-i}(a_{-it}|s_{t}) \right\}$$
(2.1)

where,

$$\mathbb{E}_{S_{t+1},\varepsilon_{it+1}}\left[V_i(s_{t+1},\varepsilon_{it+1})|s_t,a_{it},a_{-it}\right] = \int_{s_{t+1}\in\mathscr{I}_{t+1}} \int_{\varepsilon_{it+1}} V_i(s_{t+1},\varepsilon_{it+1})dF\left(s_{t+1}|s_t,a_{it},a_{-it}\right)dF\left(\varepsilon_{it+1}\right)$$
(2.2)

where it is assumed agent *i* makes the maximizing choice  $a_{it}$  in each period t = 1, ..., T and that the value function is implicitly indexed by the profile of policy functions for all agents. We allow opponent strategies to be optimal or suboptimal, which facilitates the use of our method in practical game settings. The expectation  $\mathbb{E}_{S_{t+1}, e_{it+1}}$  is taken over all realizations of the state  $S_{t+1}$ , conditional on the current state and actions, and the unobserved private shock for agent *i* in period t + 1.

**Choice-Specific Value Function**. We also define the following *ex ante* choice-specific value function for player *i*:

$$V_{i}(s_{t},\varepsilon_{it};a_{it},\overline{\sigma}_{i}) \equiv \sum_{a_{-it}\in\mathscr{A}_{-it}} \left(\pi_{i}(s_{t},a_{it},a_{-it}) + \varepsilon_{it} + \beta \mathbb{E}_{S_{t+1},\varepsilon_{it+1}}\left[V_{i}(s_{t+1},\varepsilon_{it+1};\overline{\sigma}_{i})|s_{t},a_{it},a_{-it}\right]\right) \sigma_{-i}(a_{-it}|s_{t})$$
(2.3)

where,

$$\mathbb{E}_{S_{t+1},\boldsymbol{\varepsilon}_{it+1}}\left[V_i(s_{t+1},\boldsymbol{\varepsilon}_{it+1};\overline{\boldsymbol{\sigma}}_i)|s_t,a_{it},a_{-it}\right] = \int_{\boldsymbol{\varepsilon}_{it+1}}\int_{\boldsymbol{\varepsilon}_{it+1}}V_i(s_{t+1},\boldsymbol{\varepsilon}_{it+1};\overline{\boldsymbol{\sigma}}_i)dF\left(s_{t+1}|s_t,a_{it},a_{-it}\right)dF\left(\boldsymbol{\varepsilon}_{it+1}\right)$$
(2.4)

Our choice-specific value function represents the value of a particular action choice  $a_{it}$ , conditional on the state  $s_t$ , the agent's private shock,  $\varepsilon_{it}$ , and a potentially suboptimal strategy played by agent *i* beyond the current time period,  $\overline{\sigma}_i$ . Both value functions we define abstract away from the possibility that the value function changes over time. This simplification is not necessary for implementing our method and can be relaxed if researchers have access to enough data to efficiently estimate separate choice-specific value functions per time period.

# 2.1.2 Policy Function Improvement

In this section, we outline our algorithm for generating a one-step improvement policy as well as our Machine Learning estimator of choice.

**Algorithm 8** We generate a one-step improvement policy according to the following steps:

- 1. Estimate the strategies of competitors, and, if necessary, the law of motion and the payoff function, using a Machine Learning estimator to select a parsimonious subset of state variables.
- 2. Fix an initial strategy for the agent.
- 3. Use the estimated competitor strategies, payoff function, law of motion, and fixed agent strategy to simulate play.
- 4. Use this simulated data to estimate the choice-specific value function.
- 5. Obtain a one-step improvement policy.
- 6. Repeat by returning to step 1 and using the one-step improvement policy as the fixed initial agent strategy.

Since we seek to improve a strategy of a reference agent *i*, we assume the researcher knows  $F(\varepsilon_{it+1})$  for this agent. In particular, for expositional clarity, we set  $\varepsilon_{it} = 0$  for all t = 1, ..., T for agent *i*. Prior to describing the steps of Algorithm 8 in detail, we describe our Machine Learning estimator.

### 2.1.2.1 Component-Wise Gradient Boosting

We use Component-Wise Gradient Boosting (CWGB) in Algorithm 8, Step 1, to estimate models corresponding to opponent strategies, and, if necessary, the law of motion and payoff function for a reference agent *i*. CWGB is a specific variant of boosting methods, which are a popular class of Machine Learning methods that accommodate the estimation of both linear and nonlinear models. Boosting methods work by sequentially estimating a series of simple models, deemed "base learners," and then forming a "committee" of predictions from these models through weighted averaging. See Hastie *et al.* (2009) for a survey of boosting methods.

We present the linear variant of CWGB we employ and then briefly discuss how this setup can be generalized to nonlinear contexts. To facilitate the description of CWGB, we show how it can be used to estimate the opponents' strategy functions, i.e.  $\sigma_j$  for  $j \in -i$ , which are estimations employed in Algorithm 8, Step 1. We assume researchers have access to a random sample of previous plays of the game for each player  $j \in -i$ , i.e.  $\{a_{jlt}, s_{lt}\}_{l=1,t=1}^{L,T}$ , where the subscript l = 1, ..., L indexes individual observations of play attributable to player j. For the purposes of this description, we assume the support of  $a_{jt}$  is binary, 0, 1, which means that the linear CWGB estimator we employ effectively estimates a linear probability model of the probability of choice  $a_{jt}$  conditional on the dimension-reduced state vector  $\tilde{s}_t$ .<sup>11</sup> The estimator works according to the following steps.

# Algorithm 9 CWGB Estimator (Linear)

- 1. Initialize the iteration 0 model, denoted as  $\hat{\sigma}_{j}^{c=0}$ , by setting  $\hat{\sigma}_{j}^{c=0} = \frac{1}{LT} \sum_{l=1}^{L} \sum_{t=1}^{T} a_{jlt}$ , i.e. initializing the model with the empirical mean of the outcome variable.<sup>12</sup>
- 2. In the first step, estimate  $K_s$  univariate linear regression models (without intercepts) of the relationship between  $a_{jt}$  and each  $s_{kt}$  as the sole regressor, denoted as  $\hat{b}(s_{1t}) = \hat{\beta}_{s_{1t}}s_{1t}, \dots, \hat{b}(s_{Kst}) = \hat{\beta}_{s_{Kst}}s_{Kst}$  where each b(.) is a linear base learner and each  $\hat{\beta}_{s_{kt}}$  is a univariate linear regression parameter.<sup>13</sup>
- 3. Choose the model with the best OLS fit, denoted as  $\hat{b}_{W1}(s_{W1t})$  for some  $W1 \in \{1, \dots, K_s\}$ . Update the iteration 1 model as  $\hat{\sigma}_j (A_{jt} = a_{jt}|s_{W1t})^{c=1} = \hat{\sigma}_j^{c=0} + \hat{b}_{W1}(s_{W1t})$  and use it to calculate the iteration 1 fitted residuals.
- 4. Using the iteration 1 fitted residuals as the new outcome variable, estimate an individual univariate linear regression model (without an intercept) for each individual regressor  $s_{kt}$  as in iteration 1. Choose the model with the best OLS fit, denoted as  $\hat{b}_{W2}(s_{W2t})$  for some  $W2 \in \{1, \dots, K_s\}$ . Update the iteration 2 model as:

$$\widehat{\sigma}_{j} (A_{jt} = a_{jt} | s_{W1t}, s_{W2t})^{c=2} = \widehat{\sigma}_{j} (A_{jt} = a_{jt} | s_{W1t})^{c=1} + \lambda \widehat{b}_{W2} (s_{W2t})$$

<sup>&</sup>lt;sup>11</sup> Section 2.1.2.2 discusses the case where the support of  $a_{jt}$  is not binary.

 $<sup>^{12}</sup>$  We abuse notation slightly here, since in principle,  $L\,{\rm can}$  vary by time period.

<sup>&</sup>lt;sup>13</sup> These linear regression models could also be estimated with an intercept term, which would vary for each of the  $K_s$  models.

where  $\lambda$  is called the "step-length factor," which is often chosen using k-fold cross-validation (we set  $\lambda = 0.01$ ). Use  $\hat{\sigma}_i (A_{jt} = a_{jt} | s_{W1t}, s_{W2t})^{c=2}$  to calculate iteration 2 residuals.

5. Continue in a similar manner for a fixed number of iterations to obtain the final model (we use C = 1000 iterations). The number of iterations is often chosen using k-fold cross-validation.

As a consequence of this estimation process, it is usually the case that some regressors never comprise the best fit model in any iteration. If so, then this variable is excluded from the final model, yielding the dimension-reduced state vector  $\tilde{s}_t$  defined in section 2.1.1.2 and the estimated opponent strategy models  $\hat{\sigma}_j (A_{jt} = a_{jt} | \tilde{s}_t)$  for each  $a_{jt} \in \mathscr{A}_{jt}$ and  $j \in -i$ . CWGB estimates are easily computed using one of several available open-source packages, including H <sub>2</sub>O as well as mboost and gbm in R.<sup>14</sup> For the linear variant of CWGB, we use the glmboost function available in the mboost package of R. See Hofner *et al.* (2014) for an introduction to implementing CWGB in R using the mboost package.

The total number of iterations *C* and the step length factor  $\lambda$  are tuning parameters for the algorithm, typically chosen using k-fold cross-validation. Cross-validation is a subset of the out-of-sample testing that is used as the primary criteria for judging the performance of Machine Learning models in practice. Out-of-sample testing involves the creation of a training dataset, which is used to estimate the models of interest, and a testing dataset (a "holdout" sample), which is used to evaluate the performance of these estimators. The separation of training and testing datasets is important for evaluating estimators, since in general, adding regressors to a model often reduces training sample prediction error but does not necessarily improve out-of-sample prediction error. A common criteria for evaluating estimator performance on the testing dataset is the Mean-Squared Error (MSE) criteria. Training and testing models is feasible in settings where the number of observations is large, since this allows both datasets to have a sufficient number of observations to generate precise estimates. See Hastie *et al.* (2009) for an introduction to the common practice of training and testing in Machine Learning.

Of *C* and  $\lambda$ , the number of iterations (*C*) has proven to be the most important tuning parameter in CWGB models, and the most useful practical criterion for choosing  $\lambda$  is that it should be small (e.g.,  $\lambda = 0.01$  or  $\lambda = 0.1$ , see Hofner *et al.* (2014) and Schmid and Hothorn (2008)). On the one hand, choosing a *C* that is too large may result in overfitting, i.e. low MSE in sample, but poor MSE out-of-sample. On the other hand, choosing a *C* that is too low also results in poor out-of-sample performance. As a consequence, *C* is often chosen by minimizing cross-validation error on randomly chosen holdout samples. For example, when performing 10-fold cross validation for a given value of *C* in this context, the researcher randomly chooses 10% of the observations to include in a holdout sample. Then Algorithm 9 is run on the remaining 90% of the data, i.e. the training sample, to obtain the estimated model, which

<sup>&</sup>lt;sup>14</sup> H <sub>2</sub>O is an open source software developed for implementing Machine Learning methods on particularly large datasets and is available from http://0xdata.com/. The documentation for the gbm and mboost packages in R, respectively, are available from http://cran.r-project.org/web/packages/gbm/index.html and http://cran.r-project.org/web/packages/mboost/index.html.

used to compute the MSE on the 10% testing sample. This process is repeated nine additional times using the same value of *C*, each with a different randomly chosen holdout and training sample, and the total MSE across all 10 folds is recorded. A 10-fold cross-validation procedure is carried out for every candidate value of *C*, and the value of *C* that generates the lowest total MSE is chosen. More generally, K-fold cross-validation generates *K* testing samples. The mboost package provides a simple command for implementing K-fold cross-validation automatically.<sup>15</sup>

Generalizations of CWGB are achieved primarily through the choice of alternative base learners b(.), subsets of regressors included in each base learner model, and loss functions. For example, nonlinear versions of gradient boosting might employ regression trees instead of linear b(.), or they might use subsets of regressors larger than one as part of the base learning models to accommodate interactions among regressors. We direct readers interested in a more comprehensive introduction to boosting methods to Hastie *et al.* (2009) and Hofner *et al.* (2014).

# 2.1.2.2 Opponent Strategies, Period Return, and the Law of Motion (Step 1)

The first step of Algorithm 8 involves estimating opponent strategy functions, and if needed, the payoff function for agent *i* and the law of motion. To do so, we make the following assumption.

Assumption 10 (sampling). Researchers have access to iid random samples of the form (i)  $\{a_{jlt}, s_{lt}\}_{l=1,t=1}^{L,T}$  for each  $j \in -i$ , (ii)  $\{\pi_i(s_{lt}, a_{lt}), s_{lt}, a_{lt}\}_{l=1,t=1}^{L,T}$ , and (iii)  $\{\tilde{s}_{lt+1}, \tilde{s}_{lt}, \tilde{a}_{lt}\}_{l=1,t=1}^{L,T}$ .

We invoke Assumption 10(i) to estimate a separate strategy function model for each  $j \in -i$ , with each model denoted as  $\hat{\sigma}_j (A_{jt} = a_{jt} | \tilde{s}_t)$ .<sup>16</sup> As a prerequisite to estimation, we assume the action space can be redefined in a way that makes it low-dimensional, as described in Section 2.1.1.3. In our application described in Section 2.2, we assume the support of the action is binary 0,1, noting that there are more general forms of boosting estimators capable of classification in the case of discrete categorical variables with more than two choices.<sup>17</sup> For the binary case, we propose estimating a linear probability model using CWGB as demonstrated in Algorithm 9. We abuse the notation of  $\tilde{s}_t$ , since in practice, the state variables included in  $\tilde{s}_t$  may vary across models.

Often, the payoff function for agent *i* may be known. However, in many settings, it may be desirable and feasible to estimate these payoff functions. Under Assumption 10(ii), we assume researchers have access to a random sample of scalar payoffs for agent *i* along with corresponding states and actions. We propose estimating the payoff function using CWGB and denote this estimate as  $\hat{\pi}_i(\tilde{s}_t, \tilde{a}_t)$ , where again,  $\tilde{s}_t$  and  $\tilde{a}_t$  represent the dimension-reduced state and action vectors selected by CWGB, keeping in mind that the selected state variables may be different from those selected by CWGB to produce the opponent strategy function estimates.

<sup>&</sup>lt;sup>15</sup> See Hofner *et al.* (2014) for details on selecting C using cross-validation.

<sup>&</sup>lt;sup>16</sup> If feasible, in some contexts it may be desirable to estimate separate strategy function models for each feasible action, i.e.  $\hat{\sigma}_j (A_{jt} = a_{jt} | \tilde{s}_t)$  for  $a_{jt} \in \mathscr{A}_{jt}$ . We employ this estimation strategy in our entry game application, described in Section 2.2.

 $<sup>1^{7}</sup>$  This includes, e.g., the recently proposed gradient boosted feature selection algorithm of Zheng *et al.* (2014). We note that the implementation of this algorithm requires large datasets, i.e. those where the number of observations is much larger than the number of regressors.

Under some circumstances, such as in the entry game application we study in Section 2.2, the law of motion is deterministic and need not be estimated. In settings where the law of motion must be estimated, the outcomes  $(s_{t+1})$  will be high-dimensional, making the estimation of the law of motion infeasible or at least computationally burdensome. We therefore propose estimating only the evolution of the state variables collected across all dimensionreduced states selected by the CWGB estimation processes for all opponent strategy functions and the payoff function. We abuse the notation of this state vector by also denoting it as  $\tilde{s}_t = (s_{1t}, \dots, s_{Mt})$ , where M is the total number of state variables retained across all CWGB-estimated opponent strategy and payoff function models. This restricts attention only to those state variables selected under the CWGB selection criteria for all other estimands of interest, rather than the state variables that comprise the original state vector  $s_t$ . If the action vector is also high-dimensional, we use the dimension-reduced action vector  $\tilde{a}_t$  selected in the payoff function estimation process. Using Assumption 10(iii) we assume researchers have access to a random sample of these state and action variables. Estimation of the law of motion using the retained state and action variables can proceed flexibly and the exact estimator used depends on the application and on the nature of the state variables. We propose estimating a separate model for each outcome state variable included in  $\tilde{s}_{t+1}$ . These estimated models are denoted as  $\hat{f}_k(\tilde{s}_t, \tilde{a}_t)$  for each  $k = 1, \dots, M$ . If  $s_{kt+1}$  is continuous,  $\hat{f}_k(\tilde{s}_t, \tilde{a}_t)$  can be estimated using linear regressions, which generates models that takes the form  $s_{kt+1} = \hat{f}_k(\tilde{s}_t, \tilde{a}_t) + \hat{m}_t$  for  $k = 1, \dots, M$ , where  $\hat{m}_t$  is a residual. If  $s_{kt+1}$  is discrete and it's support is binary 0, 1, then a parametric or semiparametric estimator of the probability of this state transition as a function of  $\tilde{s}_t$  and  $\tilde{a}_t$  can be used (for example, a probit model or again, OLS). If  $s_{kt+1}$  is discrete and its support is categorical, then an estimator for categorical variables can be used (for example, the multinomial logit).

## 2.1.2.3 Initial Strategy for Agent (Step 2)

The second step involves fixing an initial strategy for the agent, i.e., choosing the potentially suboptimal policy function for player *i*, i.e.  $\overline{\sigma}_i$ . In practice, this policy function can be any optimal or suboptimal policy, including previously proposed strategy that represents the highest payoffs researchers or game players have been able to find in practice. For example, if we were studying a game such as multi-player Texas Hold'em, we might start with the counterfactual regret minimization strategy recently proposed by Bowling *et al.* (2015). Regardless of the choice of  $\overline{\sigma}_i$ , Algorithm 8 is designed to weakly improve upon this strategy. However, a particularly suboptimal choice for  $\overline{\sigma}_i$ may slow the convergence of our one-step improvements in subsequent iterations.

### 2.1.2.4 Simulating Play (Step 3)

We simulate play for the game using  $\widehat{\sigma}_j (A_{jt} = a_{jt} | \widetilde{s}_t)$  for all  $j \in -i$ , the law of motion, the payoff function, and  $\overline{\sigma}_i$ . We describe the case where both the law of motion and period return functions are estimated since it is straightforward to implement what follows when these functions are known and deterministic. Our simulation focuses

only on the state variables selected across all CWGB-estimated models for opponent strategies and the period return function, i.e.  $\tilde{s}_t$  as introduced in Section 2.1.2.2. Denote simulated variables with the superscript \*. First, we generate an initial state  $\tilde{s}_1^*$ . This can be done by either randomly selecting a state from the support of  $\tilde{s}_1$  or by restricting attention to particular "focal" states. For example, in an industry game, focal states of interest might include the current state of the industry or states likely to arise under certain policy proposals. We then generate period t = 1actions. For competitors, we choose actions  $a_{-i1}^*$  by drawing upon the estimated probability models generated by opponent strategies  $\hat{\sigma}_i(A_{it} = a_{it}|\tilde{s}_t)$  for each  $j \in -i$ . For the agent, we choose actions  $a_{i1}^*$  by using the fixed agent strategy  $\overline{\sigma}_i$  generally while randomly permuting a deviation to this action in some simulation runs or time periods. Given choices for  $a_{i1}^*$  and  $a_{-i1}^*$ , and also given  $s_1^*$ , we draw upon the estimated law of motion models  $\hat{f}_k(\tilde{s}_1^*, \tilde{a}_1^*)$  for  $k = 1, \dots, M$  to generate  $s_2^*$ . We draw  $\tilde{s}_{k2}^*$  from these models in two ways, depending upon whether  $\tilde{s}_{k2}$  is discrete or continuous. For discrete state variables,  $\hat{f}_k(.)$  is a probability distribution, and we draw upon this probability distribution to choose  $\tilde{s}_{k2}^*$ . For continuous state variables,  $\hat{f}_k(.)$  is a linear regression model. We use this linear regression model to generate a prediction for the next period state variable, which represents it's mean value. We then draw upon the empirical distribution of estimated residuals generated by our original sample (see Section 2.1.2.2) to select a residual to add to the model prediction. This gives  $\tilde{s}_{k2}^* = \hat{f}_k(\tilde{s}_t^*, \tilde{a}_t^*) + \hat{m}_t^*$ . We choose each  $a_{it}^*, a_{-it}^*$ , and  $\tilde{s}_{t+1}^*$ for t = 2, ..., T similarly by randomly deviating from  $\overline{\sigma}_i$ , and also by drawing upon  $\widehat{\sigma}_i(.)$  and  $\widehat{f}(.)$ , respectively. This simulation sequence produces data used to estimate the choice-specific value of a one-period deviation from  $\overline{\sigma}_i$ . In all time periods, we compute payoffs and generate the simulated sums for each t = 1, ..., T:

$$V_i(\tilde{s}_{lt}^*; a_{ilt}^*; \overline{\sigma}_i) = \sum_{\tau=t}^T (\beta)^{\tau-t} \pi_i(\tilde{s}_{l\tau}^*, \tilde{a}_{l\tau}^*)$$
(2.5)

The simulated sums represent the discounted payoffs of choice  $a_{ilt}^*$ , given that the agent plays  $\overline{\sigma}_i$ , each opponent  $j \in -i$  plays according to  $\widehat{\sigma}_j(.)$ , and the law of motion evolves as dictated by  $\widehat{f}_k(.)$  for k = 1, ..., M. These simulated sums provide us with outcome variables for estimation of the choice-specific value functions in Step 4.

The low-dimensionality of each  $\tilde{s}_t$  greatly reduces the simulation burden in two ways. First, the simulation only needs to reach points in the support of each  $\tilde{s}_t$ , rather than all points in the full support of  $s_t$ , which is computationally infeasible. Second, reducing the number of regressors may lead to more reliable estimates of  $\hat{\sigma}_j$  (.), and  $\hat{f}_k$  (.) due to a variety of potential statistical issues encountered in settings where the number of regressors is large. When the number of regressors is large, researchers often find in practice that many of these regressors are highly multicollinear, and in the context of collinear regressors, out-of-sample prediction is often maximized using a relatively small number of regressors. A large number of regressors may also cause identification issues using conventional models. Good estimates of these models lead to better predictions, which in turn allow the simulation to reliably search across the space of state variables that are strategically likely to arise when forming data for the choice-specific value function estimates. This in turn generates more reliable estimates of the choice-specific value functions, which leads to better improvements in Step 5.

The simulation process provides us with a sample of simulated data of the form:

$$\{V_i(\widetilde{s}_{lt}^*, a_{ilt}^*; \overline{\sigma}_i), \widetilde{s}_{lt}^*, a_{ilt}^*\}_{l=1,t=1}^{L,T}$$

for player *i*. We use this simulated data to estimate the choice-specific value function for agent *i* in the next step.

# 2.1.2.5 Estimating Choice-Specific Value Function (Step 4)

If there is smoothness in the value function, this allows us to pool information from across our simulations in Step 3 to reduce variance in our estimator. Note that the simulated choice specific value function will be equal to the choice specific value function plus a random error due to simulation. If we have an unbiased estimator, adding error to the dependent variable of a regression does not result in a biased estimator.

We propose pooling the simulated data  $\{V_i(\tilde{s}_{lt}^*, a_{ilt}^*; \overline{\sigma}_i), \tilde{s}_{lt}^*, a_{ilt}^*\}_{l=1,t=1}^{L,T}$  over time and estimating separate choicespecific value functions for each action  $a_{it} \in A_{it}$  using linear regressions (with intercepts), where each  $V_i(\tilde{s}_{lt}^*, a_{ilt}^*; \overline{\sigma}_i)$  is the outcome variable and  $\tilde{s}_{lt}^*$  are the regressors. We denote each estimated model as  $\hat{V}_i(\tilde{s}_t, a_{it}; \overline{\sigma}_i)$ .

### 2.1.2.6 One-Step Improvement Policy (Step 5)

We generate a one-step improvement policy for player *i*, denoted as  $\hat{\sigma}_i^1$ , which represents policy function which maximizes the estimated choice-specific value function in the corresponding period *t* conditional on  $\overline{\sigma}_i$ , i.e. we seek the policy function vector  $\hat{\sigma}_i^{118}$  such that, for all t = 1, ..., T - 1:

$$\widehat{\sigma}_{i}^{1} \equiv \left\{ \sigma_{i} : \widetilde{S}_{t} \to \mathscr{A}_{it} \middle| \begin{array}{c} \sigma_{i} = \arg \max_{a_{it} \in \mathscr{A}_{it}} \left\{ \widehat{V}_{i} \left( \widetilde{s}_{t}, a_{it}; \overline{\sigma}_{i} \right) \right\} \\ \text{for all } \widetilde{s}_{t} \in \mathscr{S}_{t} \end{array} \right\}$$

$$(2.6)$$

Each  $\hat{\sigma}_i^1$  is "greedy" in that it searches only for the action choices that maximize the estimated choice-specific value function in the current period conditional on the agent's fixed strategy  $\overline{\sigma}_i$ , rather than the actions that maximize the value of choices across all time periods. Once  $\hat{\sigma}_i^1$  is obtained, this strategy vector can be used to generate  $\overline{\sigma}_i$  in the following iteration, repeating Algorithm 8 again to obtain a second-step improvement  $\hat{\sigma}_i^2$ , and so forth until a suitable stopping rule is met.

<sup>&</sup>lt;sup>18</sup> As with the other policy functions, we abuse notation by suppressing the dependence of  $\hat{\sigma}_i^1$  on the corresponding states.

# 2.2 Empirical Illustration

### 2.2.1 Institutional Background and Data

According to the U.S. Census, U.S. retail sales in 2012 totaled \$4.87 trillion, representing 30 percent of nominal U.S. GDP. The largest retailer, Wal-Mart, dominates retail trade, with sales accounting for 7 percent of the U.S. total in 2012.<sup>19</sup> Wal-Mart is not only the largest global retailer, it is also the largest company by total revenues of any kind in the world.<sup>20</sup> Notwithstanding their importance in the global economy, there has been a relative scarcity of papers in the literature studying chain store retailers in a way that explicitly models the multi-store dimension of chain store networks, primarily due to modeling difficulties.<sup>21</sup>

Wal-Mart, along with other large chain store retailers such as Target, Costco or Kmart, operate large networks of physical store and distribution center locations around the world and compete in several product lines, including general merchandise and groceries, and via several store types, including regular stores, supercenters, and discount warehouse club stores. For example, by the end of 2014, Wal-Mart had 42 distribution centers and 4203 stores in the U.S., with each distribution center supporting from 90 to 100 stores within a 200-mile radius.<sup>22</sup>

In our illustration, we model a game similar to the one considered by Holmes (2011), who studies the physical store location decisions of Wal-Mart. Our game consists of two competing chain store retailers which seek to open a network of stores and distribution centers from the years t = 2000, ..., 2006 across a finite set of possible physical locations in the United States.<sup>23</sup> One location corresponds to a metropolitan statistical area (MSA) as defined by the U.S. Census Bureau and is indexed by l = 1, ..., L with support  $\mathscr{L}$  and L = 227 possible locations.<sup>24</sup> We extend the game in Holmes (2011) by modeling the decision of where to locate distribution centers as well as stores. Each firm sells both food and general merchandise and can open two types of distribution centers–food and general merchandise and are supplied by both types of distribution centers, while regular stores sell only general merchandise and are supplied only by general merchandise distribution centers.<sup>25</sup>

At a given time period t, each firm i will have stores and distribution centers in a subset of locations, observes

<sup>&</sup>lt;sup>19</sup> Total U.S. retail sales collected from the Annual Retail Trade Survey (1992-2012), available: http://www.census.gov/retail/. Wal-Mart share of retail sales collected from the National Retail Federation, Top 100 Retailers (2013), available: https://nrf.com/resources/top-retailers-list/top-100-retailers-2013.

<sup>&</sup>lt;sup>20</sup> Fortune Global 500 list (2014), available: http://fortune.com/global500/.

<sup>&</sup>lt;sup>21</sup> For recent exceptions, see Aguirregabiria and Vicentini (2014), Holmes (2011), Jia (2008), Ellickson, Houghton, and Timmins (2013), and Nishida (2014).

<sup>&</sup>lt;sup>22</sup> The total number of stores figure excludes Wal-Mart's 632 Sam's Club discount warehouse club stores.

<sup>&</sup>lt;sup>23</sup> Throughout the paper, we use the notation  $t = 2000, \dots, 2006$  and  $t = 1, \dots, T$  with T = 7 interchangeably.

<sup>&</sup>lt;sup>24</sup> Census Bureau, County Business Patterns, Metropolitan Statistical Areas, 1998 to 2012. Available at: http://www.census.gov/econ/cbp/. All raw data used in this paper, which includes a list of MSA's used, is available from: http://abv8.me/4bL.

<sup>&</sup>lt;sup>25</sup> Additionally, each firm operates import distribution centers located around the country, where each import distribution center supplies both food and general merchandise distribution centers. We abstract away from decisions regarding import distribution center placement, fixing and making identical the number and location of import distribution centers for both firms. Specifically, we place import distribution centers for each competitor in the locations in our sample closest to the actual import distribution center locations of Wal-Mart during the same time period. See Appendix B.1.1 for details.

the facility network of the competitor as well as the current population of each MSA, and decides in which locations to open new distribution centers and stores in period t + 1. We collect MSA population and population density data from the US Census Bureau.<sup>26</sup> As in Holmes (2011), we focus on location decisions and abstract away from the decision of how many facilities to open in each period. Instead, we constrain each competitor to open the same number of distribution centers of each category actually opened by Wal-Mart annually in the United States from 2000 to 2006, with the exact locations and opening dates collected from data made publicly available by an operational logistics consulting firm.<sup>27</sup> We also constrain each competitor to open two supercenters for each newly opened food distribution center and two regular stores for each newly opened general merchandise distribution center.<sup>28</sup> Finally, we use the distribution center data to endow our competitor with a location strategy meant to approximate Wal-Mart's actual expansion patterns as documented by Holmes (2011), which involved opening a store in a relatively central location in the U.S., opening additional stores in a pattern that radiated from this central location out, and never placing a store in a far-off location and filling the gap in between. This pattern is illustrated in Figure 2.1.<sup>29</sup>

## 2.2.2 Model Adaptation

In this section, we adapt our theoretical game model developed in Section 2.1.1 to the chain store entry game characterized in Section 2.2.1.

State. Our state vector is comprised of indicator variables over facility placement decisions by firm *i* and firm -i across all locations, as well as a location-specific characteristic (population), resulting in  $K_s = 8L + 1 = 1817$  variables. For example, the first *L* indicator variables take a value of 1 if firm *i* has placed a general merchandise distribution center in location *l*, 0 otherwise. The next *L* indicators work similarly with respect to firm *i* food distribution centers, and so forth for firm *i* regular stores and supercenters. Similarly, the final 4*L* indicators represent facility placements by firm -i. Finally, we include a discrete variable representing the population for a given location *l*.

Actions. As introduced in Section 2.2.1, we force each competitor to open a pre-specified aggregate number of distribution centers and stores in each period.<sup>30</sup> The set of feasible locations is constrained by the period *t* state, since for a given facility type *q*, firm *i* can open at most one facility per location.<sup>31</sup> Further, we restrict firms to open at

<sup>&</sup>lt;sup>26</sup> Our population density measure is constructed using MSA population divided by MSA land area by square miles in 2010, both collected from the U.S. Census Bureau. Population data by MSA was obtained from the Metropolitan Population Statistics, available: http://www.census.gov/population/metro/data/index.html. Land area in square miles by MSA in 2010 was obtained from the Patterns of Metropolitan and Micropolitan Population Change: 2000 to 2010, available: http://www.census.gov/population/metro/data/pop\_data.html.

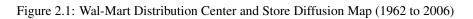
<sup>&</sup>lt;sup>27</sup> This included thirty food distribution centers and fifteen general merchandise distribution centers. Wal-Mart distribution center locations with opening dates were obtained from MWPVL International, available: http://www.mwpvl.com/html/walmart.html. We also provide a list in Appendix Tables B.1 and B.2.

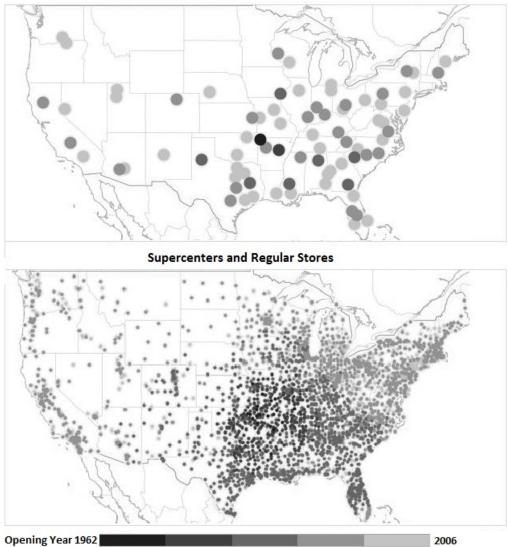
<sup>&</sup>lt;sup>28</sup> This results in a total of sixty supercenters and thirty regular stores opened over the course of the game by each firm.

<sup>&</sup>lt;sup>29</sup> Data prepared by Holmes (2011), available: http://www.econ.umn.edu/~holmes/data/WalMart/.

<sup>&</sup>lt;sup>30</sup> We force firms to open the following number of facilities in each period (food distribution centers, general merchandise distribution centers, regular stores, and supercenters): (4,4,8,8) in t = 2000, (5,2,4,10) in t = 2001, (6,1,2,12) in t = 2002, (2,3,6,4) in t = 2003, (3,3,6,6) in t = 2004, and (3,1,2,6) in t = 2005. Note that these vectors each represent facility openings for the next period, e.g. (4,4,8,8) in t = 2000 designates the number of openings to be realized in t = 2001.

<sup>&</sup>lt;sup>31</sup> See Appendix B.2.2 for details.





General Merchandise Distribution Centers and Food Distribution Centers

most one own store of any kind in each MSA, with firms each choosing regular stores prior to supercenters in period t. Given these constraints and also given the designated number of aggregate facility openings in each period, at time t, firm i chooses a vector of feasible actions (locations)  $a_{it}$  with  $K_a = 4L = 908$ . This action vector is comprised of indicator variables over facility placement choices by firm i across all locations. For example, the first L indicator variables take a value of 1 if firm i chooses to place a general merchandise distribution center in location l at time t + 1, 0 otherwise. Similarly, the remaining 3L indicator variables represent placement decisions for food distribution centers, regular stores, and supercenters, respectively. We assume that once opened, distribution centers and stores are never closed. As documented by Holmes (2011), Wal-Mart rarely closes stores and distribution centers once opened, making this assumption a reasonable approximation for large chain store retailers.<sup>32</sup>

Law of Motion. Since we assume the state is comprised of only the current network of facilities and populations, rather than their entire history, this game is Markov. Since we assume that all players have perfect foresight with respect to MSA-level population, the law of motion is a deterministic mapping from the current state and the current actions taken by players *i* and -i to the state in period t + 1.

**Strategies.** The policy function for each agent maps the current state to location choices in the following period. The probabilities induced by the strategy of opponent -i are also defined as before, since our agent *i* does not observe the period *t* location choices of opponent player -i until time period t + 1.<sup>33</sup>

**Period Return.** The period *t* payoffs for firm *i* represents operating profits for location *l*. In this game, operating profits are parametric and deterministic functions of the current location-specific state and are similar to the operating profits specified by Holmes (2011). Since customers substitute demand among nearby stores, operating profits in a given location are a function of both own and competitor facility presence in nearby locations. They are also a function of location-specific variable costs, distribution costs, population, and population density. For simplicity of exposition, we ignore the separate contribution of population density in the period return when defining the state and instead use population as the lone non-indicator location-specific characteristic of interest. Appendix Section B.2.2 provides the details of our profit specification.

**Choice-Specific Value Function.** The choice-specific value function for agent *i* in this game is a "local" facility and choice-specific value function, which is defined as the period *t* location-specific discounted expected operating profits of opening facility  $q \in \{f, g, r, sc\}$  in location *l* for firm *i*, where *f* represents food distribution centers, *g* represents general merchandise distribution centers, *r* represents regular stores, and *sc* represents supercenters. We

<sup>&</sup>lt;sup>32</sup> Also see MWPVL International's list of WalMart distribution center openings and closing for additional support for this assertion, available from: http://www.mwpvl.com/html/walmart.html.

 $<sup>^{33}</sup>$  Since in our illustration our state is "location-specific" in that it includes only the population of a particular location *l* (rather than the vector of populations across all locations), we ignore the effect of populations across locations on opponent strategies. Although this is likely a misspecification, we define the state in this way to take advantage of cross-sectional differences in location populations when estimating the choice-specific value function, rather than relying only on across-time variation. We show in Section 2.2 that our state is well-approximated by our specification. In practice, researchers with access to large datasets might include the entire vector of populations or other location-specific characteristics in the state.

denote this facility-specific choice-specific value function as  $V_i(s_t, a_{ilt}^q; \overline{\sigma}_i)$ , where  $a_{ilt}^q$  replaces the action vector  $a_{it}$ and represents the decision by firm *i* of whether to locate facility *q* in location *l*, 0 otherwise. We focus on facility and location-specific value functions in order to take advantage of cross-sectional differences in value when estimating the choice-specific value function in the next section. The choice-specific value function is also conditional on a set of profit parameters, which is a dependence we suppress to simplify the notation. Details regarding all parameters are presented in Appendix Section B.2.2 and Appendix Table B.4.<sup>34</sup>

### 2.2.3 Policy Function Improvement

We adapt our algorithm to derive a one-step improvement policy over a benchmark strategy in our chain store entry game.

**Opponent Strategies and the Law of Motion (Step 1).** In our illustration, we do not estimate models corresponding to opponent strategies. Instead, we force the competitor to open distribution centers in the exact locations and at the exact times chosen by Wal-Mart from 2000 to 2006, placing stores in the MSA's closest to these distribution centers. Specifically, for  $\hat{\sigma}_{-i}$  for all simulations, we force our competitor to place food and general merchandise distribution centers in the MSA's in our sample closest to the exact locations of newly opened Wal-Mart distribution centers of each kind during the years 2000 to 2006, as detailed in Appendix Tables B.1 and B.2. We then open regular stores in the two closest feasible MSA's to each newly opened firm *i* general merchandise distribution center to each newly opened firm *i* general merchandise distribution center and open supercenters in the two feasible MSA's closest to the centroid of each of these distribution center pairs. Additionally, we do not estimate a law of motion, since it is deterministic in our example. We also do not estimate the payoff function for agent *i*, since we assume that it is known.

**Initial Strategy for Agent (Step 2).** In our illustration, for the first-step policy improvement, we choose distribution center locations randomly over all remaining MSA's not currently occupied by an own-firm general merchandise or food distribution center, respectively (the number chosen per period is constrained as previously described). We

$$V_{i}\left(s_{t};a_{ilt}^{q},\overline{\sigma}_{i}\right) = \pi_{i}\left(s_{t}\right) + \beta \mathbb{E}_{s_{t+1}}\left[V_{i}(s_{t+1};\overline{\sigma}_{i})|s_{t},a_{it}\left(a_{ilt}^{q}\right)\right]$$

$$(2.7)$$

where,

$$\mathbb{E}_{S_{t+1}}\left[V_i(s_{t+1};\overline{\sigma}_i)|s_t, a_{it}\left(a_{ilt}^q\right)\right] = \sum_{a_{-it}\in\mathscr{A}_{-it}} V_i(s_{t+1}\left(s_t, a_{it}\left(a_{ilt}^q\right), a_{-it}\right); \overline{\sigma}_i)\sigma_{-i}\left(a_{-it}|s_t\right)$$

<sup>&</sup>lt;sup>34</sup> There are two primary differences between the model developed in Section 2.1.1 and the model implied by our chain store game. The first difference is the timing of actions. In the chain store application, in period *t*, agents decide on store locations in period t + 1. This makes the time *t* period return deterministic, since all player actions have already been realized. The second difference is that the law of motion is deterministic, since the state is comprised of indicators over location choices, and period *t* actions deterministically determine period t + 1 location choices. Also, we assume perfect foresight by all competitors on the population variable, which represents the only variable in the state vector that is not a location indicator. As in Section 2.1.2, we assume that  $\varepsilon_{it} = 0$  for t = 1, ..., T for our reference agent. As a result, the choice-specific value function for the value of placing facility *q* in location *l* in our chain store entry game for the reference agent *i* takes the form:

where the randomness in  $S_{t+1}$  is due only to the randomness in the opponent's strategy  $\sigma_{-i}(a_{-it}|s_t)$ , the notation  $a_{it}(a_{it}^q)$  indicates that facility choices by agent *i* across all locations at time *t* are conditional on the facility and location-specific choice  $a_{ilt}^q$ , and the notation  $s_{t+1}(s_t, a_{it}(a_{ilt}^q), a_{-it})$  indicates that  $s_{t+1}$  is conditional on  $s_t, a_{it}(a_{ilt}^q)$ , and  $a_{-it}$ .

then open regular stores and supercenters in the closest feasible MSA's to these distribution centers exactly as described for the competitor. For second-step policy improvements and beyond, we use the previous step's improvement strategy as the fixed agent strategy.

Simulating Play(Step 3). We simulate play for the game using the opponent's strategy as described in Step 1, the law of motion, and  $\overline{\sigma}_i$ . We generate an initial state  $s_1^*$  by 1) for the agent, randomly placing distribution centers around the country and placing stores in the MSA's closest to these distribution centers, and 2) for the competitor, placing distribution centers in the exact locations chosen by Wal-Mart in the year 2000 and placing stores in the MSA's closest to these distribution centers. This results in seven food distribution centers, one general merchandise distribution center, two regular stores, and fourteen supercenters allocated in the initial state (t = 2000). In all specifications, store placement proceeds as follows. We open regular stores in the two closest feasible MSA's to each newly opened firm i general merchandise distribution center. After making this decision, we determine the closest firm i general merchandise distribution center to each newly opened firm *i* food distribution center and open supercenters in the two feasible MSA's closest to the centroid of each of these distribution center pairs. We then generate period t = 1actions. For the competitor, we choose locations  $a_{-i1}^*$  according to the opponent strategy from Step 1. For the agent, we choose a subset of facility locations using the fixed agent strategy  $\overline{\sigma}_i$ , and the remaining facilities randomly, i.e. by choosing  $a_{il1}^{q*} = 1$  or  $a_{il1}^{q*} = 0$  for each facility  $q \in \{f, g, r, sc\}$  and each location  $l = 1, \dots, L$  by drawing from a uniform random variable. For example, in t = 2000, of the 8 supercenters agent *i* must choose to enter in t = 2001, we choose 6 using  $\overline{\sigma}_i$  and 2 randomly (i.e., we place supercenters in the two feasible locations with the highest random draws). These choices specify the state in period t = 2, i.e.  $s_2^*$ . We choose each  $a_{ilt}^{q*}$  and  $a_{-it}^*$  for t = 2, ..., T - 1similarly using  $\overline{\sigma}_i$ , a subset of random location draws, and the opponent strategy. For each location l and period t = 1, ..., T - 1, we calculate the expected profits generated by each choice  $a_{ilt}^{q*} \in \{0, 1\}$ , i.e. the simulated sums presented in definition 2.5, substituting  $a_{ilt}^{q*}$  for  $a_{ilt}^{*}$ . This provides us with a sample of simulated data of the form  $\{V_i(s_{lt}^*, a_{ilt}^{q*}; \overline{\sigma}_i), s_{lt}^*, a_{ilt}^{q*}\}_{l=1,t=1}^{L,T}$  for firm *i* and each simulation run.

Estimating Choice-Specific Value Function (Step 4). We focus on eight estimands,  $V_i(s_t, a_{ilt}^q; \overline{\sigma}_i)$  for each  $q \in \{f, g, r, sc\}$  and choice  $a_{ilt}^q \in \{0, 1\}$ . Defining the state as "location-specific" through the location-specific population variable allows us to exploit differences in value across locations when estimating the choice-specific value functions. This simplification is not necessary for implementing Algorithm 8 but greatly reduces the simulation burden, since each individual simulation effectively provides 227 sample observations rather than 1. We employ CWGB Algorithm 9, with outcomes  $V_i(s_{lt}^*, a_{ilt}^{q*}; \overline{\sigma}_i)$  and regressors  $s_{lt}^*$ , and we pool observations across simulation runs, locations, and time. This estimation process produces eight models, denoted as  $\hat{V}_i(\tilde{s}_t, a_{ilt}^q; \overline{\sigma}_i)$  for  $q \in \{f, g, r, sc\}$  and  $a_{ilt}^q \in \{0, 1\}$ , where we abuse notation by not acknowledging the potential differences in the dimension-reduced vectors  $\tilde{s}_t$  across models, which need not include the same state variables.<sup>35</sup>

<sup>&</sup>lt;sup>35</sup> In our chain store entry game application, we estimate the choice-specific value function using CWGB rather than OLS, where OLS is

**One-Step Improvement Policy (Step 5).** To derive each  $\hat{\sigma}_i^1$ , we first compute the difference in the CWGB estimated local choice and facility-specific value functions between placing a facility q in location l versus not, i.e.  $\hat{V}_i(\tilde{s}_t, a_{ilt}^q = 1; \overline{\sigma}_i) - \hat{V}_i(\tilde{s}_t, a_{ilt}^q = 0; \overline{\sigma}_i)$ , for each facility type  $q \in \{f, g, r, sc\}$  and location  $l = 1, \dots, L$ . Then, for each q, we rank these differences over all locations and choose the highest ranking locations to place the pre-specified number of new facilities allowed in each period. This algorithm for choosing facility locations over all time periods represents our one-step policy improvement policy  $\hat{\sigma}_i^1$ .<sup>36</sup> A second-step policy improvement is obtained by using  $\hat{\sigma}_i^1$  to generate  $\overline{\sigma}_i$ , and repeating the steps of Algorithm 8.<sup>37</sup>

## 2.2.4 Results

The models resulting from using the CWGB procedure are presented in Table 2.1. Table 2.1 lists both the final coefficients associated with selected state variables in each model, as well as the proportion of CWGB iterations for which univariate models of these state variables resulted in the best fit (i.e. the selection frequency). For example, during the CWGB estimation process which generated the model for general merchandise distribution centers and  $a_{ilt}^g = 1$ , i.e.  $\hat{V}_i(\tilde{s}_t, a_{ilt}^g = 1; \bar{\sigma}_i)$ , univariate models of the population variable were selected in 53 percent of the iterations.

proposed in Section 2.1.2. This is necessary because our state vector remains high-dimensional in the chain store game, since we do not estimate opponent policy functions, our agent's payoff function is known, and since the law of motion is deterministic. In settings where the policy functions of opponents and (if necessary) the agent's payoff function are estimated using CWGB, the CWGB estimator typically reduces the dimension of the state vector sufficiently, making further model selection unnecessary when estimating the choice-specific value function.

<sup>&</sup>lt;sup>36</sup> We note that by choosing  $\hat{\sigma}_i^1$  in this way, we do not choose a true greedy maximum action vector  $a_{it}$  in each period *t*, since focusing on location and facility-specific choice-specific value functions effectively assumes that facilities in all other locations are chosen according to  $\overline{\sigma}_i$ . Nonetheless, we show in the next Section that  $\hat{\sigma}_i^1$  generates a substantial improvement in our illustration.

<sup>&</sup>lt;sup>37</sup> Our code for implementing the chain store application is available at: http://abv8.me/4g8.

Choice-Specifc Value Function	$\widehat{V}_i(a_{ilt}^g = 1)$	$\widehat{V}_i(a^g_{ilt}=0)$	$\widehat{V}_i(a_{ilt}^f = 1)$	$\widehat{V}_i(a_{ilt}^f = 0)$	$\widehat{V}_i(a_{ilt}^r = 1)$	$\widehat{V}_i(a_{ilt}^r = 0)$	$\widehat{V}_i(a_{ilt}^{sc}=1)$	$\widehat{V}_i(a_{ilt}^{sc}=0)$
Population	$1.64 \times 10^{1}$	$1.42 \times 10^{1}$	$1.93 \times 10^{1}$	$1.42 \times 10^{1}$	$1.18 \times 10^{1}$	$1.42 \times 10^{1}$	$1.95 \times 10^{1}$	$1.42 \times 10^{1}$
	(0.530)	(0.526)	(0.526)	(0.526)	(0.531)	(0.526)	(0.533)	(0.526)
Own Entry Regstore Allentown, PA	$-1.69 \times 10^{7}$		$-1.53 \times 10^{7}$		$-2.09 \times 10^{6}$		$-7.81 \times 10^{6}$	
	(0.113)		(0.072)		(0.058)		(0.053)	
Own Entry Regstore Boulder, CO	$-4.85 \times 10^{6}$		$-4.23 \times 10^{6}$				$-2.37 \times 10^{6}$	
	(0.061)		(0.065)				(0.064)	
Own Entry Regstore Hartford, CT	$-8.70 \times 10^{6}$		$-6.39 \times 10^{6}$		$-1.15 \times 10^{6}$		$-3.57 \times 10^{6}$	
	(0.051)		(0.059)		(0.054)		(0.059)	
Own Entry Regstore Kansas City, MO	$-1.55 \times 10^{7}$		$-5.42 \times 10^{6}$		$-2.13 \times 10^{6}$		$-3.54 \times 10^{6}$	
	(0.049)		(0.026)		(0.045)		(0.035)	
Own Entry Regstore San Francisco, CA	$-1.08 \times 10^{7}$				$-1.77 \times 10^{6}$		$-1.11 \times 10^{6}$	
	(0.196)				(0.159)		(0.079)	
Own Entry Regstore Augusta, GA			$-1.48 \times 10^{7}$		$-3.57 \times 10^{6}$		$-9.28 \times 10^{6}$	
			(0.252)		(0.153)		(0.177)	
Rival Entry Regstore Albany, GA		$-8.47 \times 10^{6}$		$-8.47 \times 10^{6}$		$-8.48 \times 10^{6}$		$-8.47 \times 10^{6}$
		(0.302)		(0.303)		(0.303)		(0.302)
Rival Entry GM Dist Clarksville, TN		$-1.34 \times 10^{6}$		$-1.35 \times 10^{6}$		$-1.35 \times 10^{6}$		$-1.34 \times 10^{6}$
		(0.032)		(0.033)		(0.033)		(0.032)
Rival Entry GM Dist Columbia, MO		$-5.09 \times 10^{5}$		$-5.05 \times 10^{5}$		$-5.06 \times 10^{5}$		$-5.05 \times 10^{5}$
		(0.015)		(0.015)		(0.015)		(0.015)
Rival Entry GM Dist Cumberland, MD		$-1.35 \times 10^{6}$		$-1.35 \times 10^{6}$		$-1.35 \times 10^{6}$		$-1.35 \times 10^{6}$
		(0.050)		(0.050)		(0.050)		(0.050)
Rival Entry GM Dist Dover, DE		$-1.81 \times 10^{6}$		$-1.80 \times 10^{6}$		$-1.80 \times 10^{6}$		$-1.81 \times 10^{6}$
		(0.051)		(0.050)		(0.050)		(0.051)
Rival Entry GM Dist Hickory, NC		$-9.74 \times 10^{5}$		$-9.65 \times 10^{5}$		$-9.66 \times 10^{5}$		$-9.74 \times 10^{5}$
	-	(0.024)	-	(0.023)		(0.023)	-	(0.024)
Constant	$4.12 \times 10^{7}$	$9.37 \times 10^{6}$	$3.11 \times 10^{7}$	$9.37 \times 10^{6}$	$6.24 \times 10^{6}$	$9.38 \times 10^{6}$	$1.72 \times 10^{7}$	$9.37 \times 10^{6}$

Table 2.1: Estimated Choice-Specific Value Function Models (Boosted Regression), Baseline Specification

Note: Selection frequencies are shown in parentheses. Results are based on 1000 simulation runs. We use *glmboost* function in *mboost* package in R with linear base-learners, a squared-error loss function used for observation-weighting, 1000 iterations per boosted regression model, and a step size of 0.01. The covariate *Own Entry Regstore City, State* represents own-firm regular store entry in the listed MSA; similarly, *Rival Entry Regstore City, State* represents competitor regular store entry in the listed MSA, and *Rival Entry GM Dist City, State* represents competitor general merchandise distribution center entry in the listed MSA.

This table reveals three salient features of these models. The first is that the CWGB procedure *drastically* reduces the number of state variables for each model, from 1817 to an average of 7 variables. For example, one of the most parsimonious models estimated is that for regular stores with  $a_{ilt}^r = 1$ , i.e.  $\hat{V}_i(\tilde{s}_t, a_{ilt}^r = 1; \bar{\sigma}_i)$ , which consists of a constant, the population covariate, and indicators for own regular store entry in five markets: Allentown, PA, Hartford, CT, Kansas City, MO, San Francisco, CA, and Augusta, GA. This reduces the average state space cardinality per time period from more than  $10^{85}$  (not including population) to  $32 (2^5)$  multiplied by the cardinality of the population variable.

The second and related feature is that all models draw from a relatively small subset of the original 1816 own and competitor facility presence indicators. It is also interesting to observe which MSA indicators comprise this subset, which is made up primarily of indicators associated with medium-sized MSA's in our sample scattered across the country. What explains this pattern is that in the simulated data used for estimation, even across many simulations, only a subset of MSA's are occupied by firm facilities. Among those occupied, occasionally, the agent experiences either heavy gains or heavy losses, which are compounded over time, since we do not allow firms to close facilities once they are opened. These particularly successful or painful facility placements tend to produce univariate models that explain levels of the choice-specific value function well, which results in their selection by the CWGB procedure, typically across several models. For example, a series of particularly heavy losses were sustained by the agent as a result of placing a regular store in Augusta, GA, which induced the CWGB procedure to choose this indicator at a high frequency–25 percent, 15 percent, and 18 percent of iterations–across three different models, with each model associating this indicator with a large negative coefficient. As a result, our one-step improvement policy  $\hat{\sigma}_i^1$  tended to avoid placing distribution centers and stores in this location.

The third salient feature apparent from Table 2.1 is that population is the state variable selected most consistently. Across all CWGB models, population is selected with a frequency of roughly 53 percent in each model, while facility presence indicator variables are selected at much smaller rates.<sup>38</sup>

For a variety of parameter specifications, Table 2.2 compares per-store revenues, operating income, margins, and costs, averaged over all time periods and simulations, for three strategies: 1) the one-step improvement policy for the agent, 2) a random choice agent strategy, where distribution centers and stores are chosen as specified for  $\overline{\sigma}_i$  (in all

<sup>&</sup>lt;sup>38</sup> For comparison, in Appendix Table B.5, we estimate OLS models of the choice-specific value functions of interest by using only the state variables selected by the corresponding boosted regression model from Table 1. Overall, the post selection OLS models have similar coefficients to the boosted regression models.

time periods t, ..., T - 1), and 3) the competitor's strategy (benchmark). The three parameter specifications correspond to three scenarios: a baseline specification, a high penalty for urban locations, and high distribution costs.<sup>39</sup> As shown in this table when comparing revenues, in the baseline scenario, the one-step improvement policy outperforms the random choice strategy by 354 percent. Similarly, it outperforms the competitor's strategy by 293 percent. In the high urban penalty and high distribution cost specifications, the one-step improvement policy outperforms the random choice strategy by 355 percent and 350 percent, respectively, and the competitor strategy by 293 percent and 294 percent, respectively. The relative returns of the one-step improvement policies seem fairly invariant to the parameter specifications, which is understandable since each is constructed using a choice-specific value function estimated under each respective parameter specification. The one-step improvement policies appear to adjust the agent's behavior accordingly in response to these parameter changes.

<sup>&</sup>lt;sup>39</sup> The parameter values in the baseline specification were chosen to calibrate competitor per-store returns to those actually received by Wal-Mart in the U.S. during the same time period. The high urban penalty and high distribution cost specifications were chosen to explore the sensitivity of the relative returns generated by our one-step improvement policy to these parameters.

Model	CWGB 1	CWGB 2	CWGB 3
	(baseline)	(high-urban-penalty)	(high-dist-cost)
Revenue (millions of \$)			
Agent, One-Step Improvement	244.23	244.09	245.87
Agent, Random Choice	53.79	53.67	54.64
Competitor	62.14	62.15	62.47
<b>Operating Income (millions of \$)</b>			
Agent, One-Step Improvement	18.44	18.29	17.91
Agent, Random Choice	3.26	3.09	2.78
Competitor	4.40	4.25	4.01
Operating Margin			
Agent, One-Step Improvement	7.55%	7.49%	7.28%
Agent, Random Choice	6.07%	5.77%	5.08%
Competitor	7.09%	6.83%	6.42%
Variable Cost Labor (millions of \$)			
Agent, One-Step Improvement	21.28	21.26	21.42
Agent, Random Choice	5.64	5.62	5.73
Competitor	5.91	5.91	5.93
Variable Cost Land (millions of \$)			
Agent, One-Step Improvement	0.20	0.20	0.20
Agent, Random Choice	0.05	0.05	0.05
Competitor	0.04	0.04	0.04
Variable Cost Other (millions of \$)			
Agent, One-Step Improvement	17.23	17.21	17.33
Agent, Random Choice	4.78	4.76	4.84
Competitor	5.16	5.16	5.18
Import Distribution Cost (millions of \$)			
Agent, One-Step Improvement	0.79	0.80	1.21
Agent, Random Choice	0.74	0.73	1.10
Competitor	0.56	0.56	0.85
Domestic Distribution Cost (millions of \$)			
Agent, One-Step Improvement	0.60	0.56	0.84
Agent, Random Choice	0.37	0.37	0.55
Competitor	0.28	0.28	0.42
Urban Cost Penalty (millions of \$)			
Agent, One-Step Improvement	0.34	0.51	0.34
Agent, Random Choice	0.32	0.48	0.32
Competitor	0.32	0.48	0.32

Table 2.2: Simulation Results by Specification (Per-Store Average)

Note: Results are based on 1000 simulation runs for each specification. The parameter values for each specification are available in Appendix Table B.4.

Table 2.3 provides a comparison of per-store revenues, operating income, margins, and costs by revenue type and strategy, averaged over all time periods and simulations in the baseline scenario, and compares these to Wal-Mart's revenue and operating income figures for 2005. The competitor's strategy generates average operating income per store (of both types) of \$4.40 million, which is similar to that actually generated by Wal-Mart in 2005 of \$4.49 million, and larger than the of the random choice strategy, which generates \$3.26 million. The one-step improvement policy does much better, with an operating income per store of over \$18 million, corresponding to revenues per store

of \$244 million, versus \$62 million for the competitor and \$54 million for the random choice strategy. Moreover, the one-step improvement policy achieves a slightly higher operating margin than the other two strategies: 7.55 percent versus 7.09 percent for the competitor and 6.07 percent for the random choice strategy. One reason for the success of the improvement strategy appears to be that it targets higher population areas than the other strategies, which generates higher revenues in our simulation. Specifically, it targets MSA's with an average population of 2.39 million versus 0.84 million for the random choice strategy and 1.01 million for the competitor. That the average population of competitor locations is relatively small is understandable, since the competitor progresses as Wal-Mart did, placing distribution centers and stores primarily in the Midwest and radiating out towards the east coast, while the improvement strategy searches for value-improving locations for distribution centers and stores in a less restricted manner across the country.

Statistic	One-Step Improvement	Random Choice	Competitor	Wal-Mart (2005)
Revenue (millions of \$)				
All Goods	244.23	53.79	62.14	60.88
General Merchandise	119.19	30.81	36.61	-
Food	180.71	33.13	36.89	-
<b>Operating Income (millions of \$)</b>				
All Goods	18.44	3.26	4.40	4.49
General Merchandise	8.46	1.64	2.43	-
Food	14.43	2.34	2.85	-
<b>Operating Margin (millions of \$)</b>				
All Goods	7.55%	6.07%	7.09%	7.38%
General Merchandise	7.10%	5.33%	6.64%	-
Food	7.99%	7.05%	7.73%	-
Import Distribution Cost (millions of \$)				
All Goods	0.79	0.74	0.56	-
General Merchandise	0.55	0.43	0.30	-
Food	0.35	0.44	0.38	-
Domestic Distribution Cost (millions of \$)				
All Goods	0.60	0.37	0.28	-
General Merchandise	0.51	0.28	0.21	-
Food	0.13	0.12	0.10	-
Variable Costs and Urban Penalty (millions of \$)				
Labor Cost, All Goods	21.28	5.64	5.91	-
Land Cost, All Goods	0.20	0.05	0.04	-
Other Cost, All Goods	17.23	4.78	5.16	-
Urban Cost Penalty, All Goods	0.34	0.32	0.32	-
MSA Population				
Population (millions)	2.39	0.84	1.01	-
Population Density (Population/Square Miles)	528	296	264	-

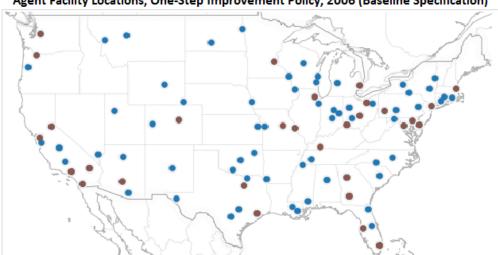
Table 2.3: Simulation Results by Merchandise Type (Baseline Specification, Per-Store Average)

Note: Results are based on 1000 simulation runs. The baseline specification parameter values are available in Appendix Table B.4.

These facility placement pattern differences are visually detectable in Figure 2.2, which shows distribution center and store location patterns for the agent and the competitor in a representative simulation, with the agent using the one-step improvement policy. As shown in these figures, the agent scatters distribution centers and stores across the population dense MSA's in the United States, while the competitor has a concentration of distribution centers and stores primarily in the Midwest and east coast. By the end of 2006, the agent has a strong presence on the West coast with eight facilities in California, while the competitor only opens four facilities in this region. Although visually these pattern differences seem subtle, they generate large differences in revenues and operating income, as highlighted by Table 2.3.

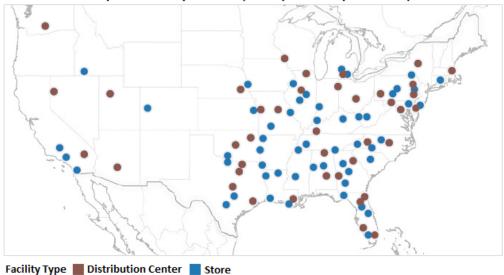
Finally, we generate additional policy improvements after the first one-step policy improvement by randomly deviating from each one-step policy improvement and otherwise repeating the steps of Algorithm 8. As shown in Figure 2.3, the first one-step policy improvement generates almost all gains in payoffs, and all subsequent policy improvements generate returns very close to the first one-step policy improvement. For example, using the baseline specification, while the first one-step policy improvement generates total revenues per store for the agent of \$244.44 million, up from the total revenues per store generated by the random choice strategy of \$53.61 million, the second through fifth-step policy improvements generate total revenues per store of between \$244.43 and \$244.60 million. Similarly, while the first one-step policy improvement generates operating income per store of \$11.55 million, up from the operating income per store generated by the random choice strategy of \$1.94 million, the second through fifth-step policy improvements generate operating income per store of \$11.55 million.





Agent Facility Locations, One-Step Improvement Policy, 2006 (Baseline Specification)

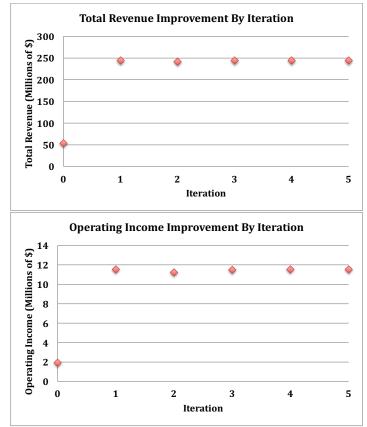
Competitor Facility Locations, 2006 (Baseline Specification)



#### Conclusion 2.3

This paper develops a method for deriving policy function improvements for a single agent in high-dimensional Markov dynamic optimization problems and in particular dynamic games. The approach has two attributes that make it useful for deriving policies in realistic game settings. The first is that we impose no equilibrium restrictions on opponent behavior and instead estimate opponent strategies directly from data on past game play. This allows us to accommodate a richer set of opponent strategies than equilibrium assumptions would imply. A second is that we use a Machine Learning method to estimate opponent strategies and, if needed, the payoff function for a reference agent





Note: Training samples based on 500 simulation runs. Test samples based on one simulation run. Iteration 0 represents return from random facility strategy. Iterations 1 to 5 trained using one-step policy improvements upon strategy of previous iteration. All iterations use baseline parameter specification.

and the law of motion. This method makes estimation of the agent's choice-specific value function feasible in highdimensional settings, since as a consequence of estimation, the estimator reduces the dimension of the state space in a data-driven manner. Data-driven dimension-reduction proceeds by choosing the state variables that minimize the loss associated with predicting the outcomes of interest according to a fixed metric, making the estimates lowdimensional approximations of the original functions. In our illustration, we show that our functions of interest are well-approximated by these low-dimensional representations, suggesting that data-driven dimension-reduction might serve as a helpful tool for economists seeking to make their models less computationally wasteful.

We use the method to derive policy function improvements for a single retailer in a dynamic spatial competition game among two chain store retailers similar to the one considered by Holmes (2011). This game involves location choices for stores and distribution centers over a finite number of time periods. This game becomes high-dimensional primarily because location choices involve complementarities across locations. For example, clustering own stores closer together can lower distribution costs but also can cannibalize own store revenues, since consumers substitute demand between nearby stores. For the same reason, nearby competitor stores lower revenues for a given store. Since we characterize the state as a vector enumerating the current network of stores and distribution centers for both competitors, the cardinality of the state becomes extremely large (on the order of  $> 10^{85}$  per time period), even given a relatively small number of possible locations (227). We derive an improvement policy and show that this policy generates a nearly 300 percent improvement over a strategy designed to approximate Wal-Mart's actual facility placement during the same time period (2000 to 2006).

### Chapter 3

## Partial Identification of Average Treatment Effects on the Treated via Difference-in-Differences

The difference-in-differences (DID) method has been widely used as an empirical tool for evaluating the causal effects of policies. The standard DID method focuses on the average treatment effect on the treated (*ATT*), see Abadie (2005) and references therein. When both pre-treatment and post-treatment outcomes are observed for each individual (panel data), it is well known that the *ATT* is point-identified in the DID setup, see Heckman, Ichimura, and Todd (1997) and Abadie (2005). Alternatively, when panel data is not available, repeated cross-sectional data may be used. However, it is also well-known that the use of the DID method with repeated cross-sectional data suffers from an inherent data availability problem; namely, post-treatment treatment status for the pre-treatment sample may be unobserved, see Abadie (2005) and Manski and Pepper (2012a).

Solving this missing data problem may be difficult in many contexts. First, administrative data may be used to link pre-treatment and post-treatment samples; however, this data may be unavailable. Second, there may exist an individual characteristic present in both the pre-treatment and post-treatment samples that determines post-treatment treatment status. For example, a job training program may be administered only to participants within a certain age group. Therefore, in this example, age can be used to impute post-treatment treatment status for the pre-treatment individuals. A possible problem with this approach is that, in order to achieve point identification of the *ATT* conditional on a set of covariates, there must be at least some individuals who are untreated over the entire support of the conditioning covariates. This assumption is known as the "common support" condition, see Heckman *et al.* (1997). If a particular covariate perfectly predicts treatment status, as was the case with age in the previous example, then it must be excluded from the set of conditioning covariates so that the common support condition is met. However, once this covariate is excluded, this may cause failure of the other standard DID assumption that, conditional on the set of remaining covariates, average outcomes for the treated and controls would have followed parallel paths over time, see Abadie (2005).

A third approach common in the literature is an imputation method, followed by sensitivity analysis. To illustrate, consider the empirical approach of Gruber and Poterba (1994), who study the effect of the Tax Reform Act of 1986 on health insurance coverage status of the self-employed using data from the March Supplement of the Current Population Survey (CPS). The authors construct two cross-sectional data sets: one using pre-reform data (1985-1986), and one using post-reform data (1988-1989). Since the "tax price" of health insurance remained stable pre-and post-reform for the employed, the employed were used as a control group for the self-employed (the treatment group), whose tax price of health insurance changed due to the reform. The primary identification issue is that in the

1985-1986 (pre-reform) sample, no individual had been treated by the reform, and post-reform employment status was unavailable for individuals in the pre-reform sample.<sup>1</sup> To solve this issue, the authors employ an imputation method: self-reported employment status in 1985-1986 is used to impute the unknown employment status for these individuals in 1988-1989. This imputation is problematic, however, if the tax reform induced individuals to change their employment status from the pre- to post-reform period. This possibility is acknowledged by the authors, who find that there was an increase in CPS-based self-employment rates beginning around 1986.<sup>2</sup>

Under many circumstances, this missing data problem cannot be credibly or practically solved using these methods. In this paper, we provide a systematic identification analysis for the ATT (and for the ATT conditional on a set of time-invariant covariates) under the DID setup in the context of repeated cross-sectional data when post-treatment treatment status is unavailable for the pre-treatment sample. First, using the expression for ATT in Abadie (2005), we show that in this case, the ATT or conditional ATT is not point identified because the sample information does not point identify the cross moment between the post-treatment treatment status and the outcome variable for the pretreatment sample. We apply an extension of a continuous version of the classical monotone rearrangement inequality (see Hardy, Littlewood, and Polya (1934)) allowing for general copula bounds to establishing sharp bounds on the ATT and conditional ATT. Second, we establish sharp bounds on both parameters in the presence of an instrumental variable or of a matched subsample of individuals for which panel data is available. The latter is motivated by the availability of such subsamples in the CPS. Finally, we illustrate our method on both a numerical example as well as an application. In our application, we study whether the Americans with Disabilities Act (ADA) of 1991 had a causal effect on the number of weeks worked by the disabled using data from the CPS. Utilizing a matched subsample available in the CPS, we estimate sharp bounds on the conditional ATT of the ADA. We compare these bounds to point estimates for the same parameter obtained by Acemoglu and Angrist (2001), who employ an imputation method similar to that of Gruber and Poterba (1994) to assign post-treatment treatment status to their pre-treatment sample. Acemoglu and Angrist (2001) find that the ADA had a negative effect on the number of weeks worked by the disabled. We find that their point estimates lie within our estimated bounds; however, our bounds cannot exclude the possibility that the ADA generated positive employment effects for the disabled.

The rest of this chapter is organized as follows. Section 3.1 derives the sharp bounds of the ATT under the DID setup when repeated cross-sectional data is used and post-treatment treatment status is unavailable for the pretreatment sample. These bounds are derived first for the ATT conditional on a set of time-invariant covariates X and then for the unconditional ATT. Within this section, we also provide an analysis of the sensitivity of these bounds to different identifying assumptions on the dependence structure between post-treatment treatment status and the pre-

<sup>&</sup>lt;sup>1</sup> Due to the interview structure, it is possible to track a portion of individuals in any CPS sample over a period of 16 months (essentially creating a panel). However, possibly due to the length of time between the pre-reform and post-reform samples, the authors do not appear to have exploited this panel structure embedded within the data.

 $<sup>^{2}</sup>$  After conducting a sensitivity analysis that allowed the self-employed in 1988-1989 to have varying propensities to be insured, they concluded that this effect did not likely invalidate their main results.

treatment outcome variable, conditional on covariates. Additionally, we illustrate the use of these bounds through a numerical example. Section 3.2 explores the identifying power of an exclusion restriction and shows the conditions under which the *ATT* and the *ATT* conditional on covariates are point-identified. It also establishes sharp bounds when an monotone instrumental variable (MIV) is available. Section 3.3 shows how our bounds are narrowed when panel data is available for a subsample of individuals, as is the case in the CPS due to its rotating cohort structure. Section 3.4 illustrates the use of our method by estimating the effect of the Americans with Disabilities Act of 1991 on employment outcomes of the disabled. Section 3.5 concludes. Technical proofs are relegated to Appendix C.

## 3.1 Partial Identification of the Average Treatment Effect on the Treated

Assume that we have access to repeated cross-sectional data for two periods, T = 0, 1, where one sample is collected in the pre-treatment period, T = 0, and another is collected in the post-treatment period, T = 1. Each individual is associated with a random vector, U = (T, Y, D(1), X), where Y = TY(1) + (1 - T)Y(0) represents a realized outcome and takes a value of Y(1) if the individual is in the period T = 1 sample and Y(0) if the individual is in the period T = 0 sample, D(1) represents treatment status in the post-treatment period, T = 1, where D(1) = 1 indicates that the individual belongs to the treatment group and D(1) = 0 indicates that the individual belongs to the control group, and X represents a vector of time-invariant covariates. In period T = 0, no unit is getting treatment. Further, let  $Y_{d(1)}(t)$  denote the potential outcome from treatment D(1) = d(1) in period T = t. Since there is no treatment in period  $T = 0, Y(0) = Y_0(0)$  for period T = 0 and  $Y(1) = D(1)Y_1(1) + (1 - D(1))Y_0(1)$  for period T = 1.

Assumption 11  $E[Y_0(1) - Y_0(0) | D(1) = 1, X = x] = E[Y_0(1) - Y_0(0) | D(1) = 0, X = x].$ 

**Assumption 12** Let  $p(x) \equiv \Pr(D(1) = 1 | X = x)$  denote the propensity score. Then 0 < p(x) < 1 for all  $x \in \mathcal{X}$ , where  $\mathcal{X}$  represents the support of X.

Assumption 11 is the mean independence assumption commonly used to point-identify the *ATT* using the DID setup. It implies that, conditional on a set of time-invariant covariates, in the absence of treatment, the average outcomes for the treated and control groups would have followed parallel paths over time, see Abadie (2005). As mentioned in Abadie (2005), using experimental data, Heckman *et al.* (1997) and Heckman, Ichimura, Smith, and Todd (1998) have shown the plausibility of this identifying assumption in the context of the evaluation of a subsidized training programme. This assumption is weaker than the selection-on-observables assumption, since it allows confounders to vary across covariate groups. Assumption 12 is the common support assumption.

Let

$$ATT(x) \equiv E[Y_1(1) - Y_0(1) | D(1) = 1, X = x]$$
.

As shown by Abadie (2005), when Assumptions 11 and 12 hold, we have:

$$ATT(x) = E\left[\frac{T-\lambda}{\lambda(1-\lambda)} \cdot \frac{D(1) - p(x)}{p(x)[1-p(x)]} \cdot Y | X = x\right]$$
(3.1)

where  $\lambda$  represents the proportion of individuals sampled in period T = 1, i.e.  $\lambda = Pr(T = 1)^{3}$ 

Whether ATT(x) is point identifiable depends on the nature of the sample information. Assuming that the first period treatment status, D(1), is available for the pre-treatment sample or more precisely Assumption 13 below, Abadie (2005) establishes (point) identification for ATT(x) using the expression in (3.1).

Assumption 13 (i) Conditional on T = 1, the data are i.i.d. from the distribution of (Y(1), D(1), X); (ii) conditional on T = 0, the data are i.i.d. from the distribution of (Y(0), D(1), X).

As pointed out by Abadie (2005), in many empirical applications, *the first period treatment status*, D(1), *is unavailable for the pre-treatment sample* and as a result the identification analysis in Abadie (2005) breaks down. We show, however, ATT(x) may be partially identified in the subsection below.

# 3.1.1 Sharp bounds on ATT(x) and ATT

Instead of 13 (ii), we make the following assumption:

**Assumption 14** Conditional on T = 0, the data are i.i.d. from the distribution of (Y(0), X).

In addition, we adopt Assumption 15 below.

**Assumption 15**  $\Pr(D(1) = 1 | X = x, T = 0) = \Pr(D(1) = 1 | X = x, T = 1)$  for all  $x \in \mathscr{X}$ .

For the remainder of the paper, we assume that Assumption 15 holds. Assumption 15 is a time-invariance assumption, see Manski and Pepper (2012a, b). It implies that for all covariate groups, the propensity score conditional on a specified covariate vector for individuals in the period T = 0 population is the same as that for individuals in the period T = 1 population. This assumption is credible if we think that the period T = 0 population and the period T = 1 population are similar. It might be unreasonable if, for example, period T = 0 and period T = 1 are far apart in time, which could allow the population to change through births, deaths, immigration, or emigration.

Let  $C_0(\cdot, \cdot|x)$  denote a copula function of D(1) and Y(0) conditional on T = 0 and X = x. Note that  $C_0(\cdot, \cdot|x)$  is identified from Assumption 13 (ii), but not from Assumption 14 which causes the point identification of ATT(x) in Abadie (2005) to break down. Suppose that there are two known copula functions  $C_L$  and  $C_U$  such that

$$C_L(u,v|x) \le C_0(u,v|x) \le C_U(u,v|x) \text{ for all } (u,v) \in [0,1]^2.$$
(3.2)

<sup>&</sup>lt;sup>3</sup> As in Abadie (2005, note 11), we do not consider more complicated situations in which the data may be generated by stratified sampling on *X* or D(1).

The forms of the copula bounds  $C_L$  and  $C_U$  depend on specific applications. For example, if D(1) and Y(0) conditional on T = 0 and X = x are non-negatively dependent, then  $C_L(u,v|x) = uv$  and  $C_U(u,v|x) = \min\{u,v\}$ . In some applications, the value of a specific dependence measure such as Kendall's  $\tau$  or the values of  $C_0(\cdot, \cdot|x)$  at some specific points (u,v) may be known. Applying the results in Nelsen and Úbeda-Flores (2004), Nelsen, Quesada-Molina, Rodriguez-Lallena, and Úbeda-Flores (2001, 2004) to the conditional copula  $C_0(\cdot, \cdot|x)$  implies that under regularity conditions, there exists known copula functions  $C_L(\cdot, \cdot|x)$ ,  $C_U(\cdot, \cdot|x)$  which depend on the known dependence measure or values of  $C_0(\cdot, \cdot|x)$  such that (3.2) holds.

Let

$$\mu(x) \equiv E[D(1)Y(0)|X = x, T = 0]$$

We first present a lemma establishing sharp bounds on  $\mu(x)$ .

**Lemma 16** Suppose Assumptions 13 (i), 14, and 15 hold. Also assume that the expectation, E[D(1)Y(0)|X = x, T = 0], exists. Then under (3.2),  $\mu(x)$  is partially identified such that  $\mu^L(x) \le \mu(x) \le \mu^U(x)$ , where

$$\mu^{L}(x) = \int_{0}^{1} \int_{1-p(x)}^{1} F_{Y(0)|T,X}^{-1}(v|0,X=x) dC_{L}(u,v|x) \text{ and}$$
  
$$\mu^{U}(x) = \int_{0}^{1} \int_{1-p(x)}^{1} F_{Y(0)|T,X}^{-1}(v|0,X=x) dC_{U}(u,v|x).$$

In a completely different context, Horowitz and Manski (1995) establish the worst-case bounds on

E[Y(0)|D(1) = 1, X = x, T = 0], see the restatement of Proposition 4 of Horowitz and Manski (1995) in Cross and Manski (2002). Since

$$E[Y(0)|D(1) = 1, X = x, T = 0] = \frac{\mu(x)}{p(x)},$$

the worst-case bounds in Horowitz and Manski (1995) leads to the worst-case bounds on  $\mu(x)$ . They correspond to  $\mu^{L}(x)$  and  $\mu^{U}(x)$  in Lemma 16 when  $C_{L}(u,v|x)$  and  $C_{U}(u,v|x)$  are respectively the Fréchet-Hoeffding lower and upper bound copulas, i.e., when

$$C_L(u,v|x) = W(u,v) \equiv \max\{u+v-1,0\}$$
 and  
 $C_U(u,v|x) = M(u,v) \equiv \min\{u,v\}.$ 

In words, the approach in Horowitz and Manski (1995) can be used to establish the worst case bounds for

E[Y(0)|D(1) = 1, X = x, T = 0] or  $\mu(x)$ , which is the component of the ATT(x) in our context that is not point identified. Using this approach alone would allow us to derive the worst case bounds for ATT(x) and ATT. But when there is information on the dependence between D(1) and Y(0) conditional on T = 0 and X = x such that either

 $C_L(u,v|x)$  or  $C_U(u,v|x)$  is not the Fréchet-Hoeffding lower or upper bound copula, the approach in Horowitz and Manski (1995) does not allow researchers to make use of this additional information to derive tighter bounds for E[Y(0)|D(1) = 1, X = x, T = 0] or  $\mu(x)$  as in Lemma 16.

Example 17 below presents expressions for the worst case bounds on  $\mu(x)$  and Example 18 provides expressions for the sharp bounds when D(1) and Y(0) conditional on T = 0 and X = x are non-negatively dependent.

**Example 17** Suppose  $C_L(u, v|x) = W(u, v)$  and  $C_U(u, v|x) = M(u, v)$ . Then

$$\mu^{L}(x) = \int_{0}^{p(x)} F_{Y(0)|T,X}^{-1}(u|0,X=x) du \text{ and}$$
  
$$\mu^{U}(x) = \int_{1-p(x)}^{1} F_{Y(0)|T,X}^{-1}(u|0,X=x) du.$$
 (3.3)

**Example 18** Suppose  $C_L(u, v|x) = uv$  and  $C_U(u, v|x) = M(u, v)$ . Then

$$\mu^{L}(x) = \int_{0}^{1} \int_{1-p(x)}^{1} F_{Y(0)|T,X}^{-1}(v|0,X=x) \, du \, dv \text{ and}$$
  
$$\mu^{U}(x) = \int_{1-p(x)}^{1} F_{Y(0)|T,X}^{-1}(v|0,X=x) \, du.$$

Theorem 19 below establishes sharp bounds on the average effect of treatment on the treated, conditional on covariates X = x. Let

$$r_t(x) \equiv E[Y(t)|X = x, T = t]$$
 for  $t = 0, 1$  and  
 $r_t(x, d) \equiv E[Y(t)|D(1) = d, X = x, T = t]$  for  $t = 0, 1$  and  $d = 0, 1$ .

**Theorem 19** Let  $\theta_o(x) = ATT(x)$ . Suppose Assumptions 11, 12, 13 (i) 14, and 15 hold. Also assume that the expectation, E[D(1)Y(0)|X = x, T = 0], exists. Then under (3.2),  $\theta^L(x) \le \theta_o(x) \le \theta^U(x)$ , where

$$\begin{aligned} \theta^{L}(x) &= \frac{1}{1 - p(x)} \left[ r_{1}(x, 1) - r_{1}(x) + r_{0}(x) - \frac{\mu^{U}(x)}{p(x)} \right] \ and \\ \theta^{U}(x) &= \frac{1}{1 - p(x)} \left[ r_{1}(x, 1) - r_{1}(x) + r_{0}(x) - \frac{\mu^{L}(x)}{p(x)} \right]. \end{aligned}$$

Let  $\theta_o \equiv ATT \equiv E[Y_1(1) - Y_0(1) | D(1) = 1]$ . Using the result from Theorem 19, Theorem 20 establishes sharp bounds for the unconditional ATT:

**Theorem 20** Suppose Assumptions 11 (for all  $x \in \mathcal{X}$ ), 12, 13 (i), 14 and 15 hold. Also assume that  $E_{X|D(1)=1}[\theta_0(X)|D(1)=1]$  exists and that E[D(1)Y(0)|X=x,T=0] exists for each  $x \in \mathcal{X}$ . Then under (3.2),

 $\theta^{L} \leq \theta_{o} \leq \theta^{U}$ , where

$$\theta^{L} = E_{X|D(1)=1} \left[ \theta^{L}(X) | D(1) = 1 \right]$$
 and  $\theta^{U} = E_{X|D(1)=1} \left[ \theta^{U}(X) | D(1) = 1 \right]$ .

### 3.1.2 A Numerical Example

Assume that the copula function  $C_0(\cdot, \cdot | x)$  takes the Gaussian copula form, i.e.,

$$C_0(u,v|x) = \Phi_{\rho(x)}(\Phi^{-1}(u), \Phi^{-1}(v)),$$

where  $\Phi$  denotes the cumulative distribution function of the standard normal distribution and  $\Phi_{\rho(x)}$  denotes the cumulative distribution function of the standard bivariate normal distribution with correlation coefficient  $\rho(x)$ . If  $\rho(x)$  is known, then  $\theta_o(x)$  is point identified (again using Assumption 15):

$$\theta_o(x) = \frac{1}{(1-p(x))} \left( E\left[\frac{D(1)-p(x)}{p(x)} \cdot Y(1) | X = x, T = 1\right] + E[Y(0)|X = x, T = 0] - \frac{\mu(x)}{p(x)} \right),$$

where

$$\mu(x) = \int_0^1 \int_{1-p(x)}^1 F_{Y(0)|T,X}^{-1}(v|0,X=x) \, dC_0(u,v|x) \, .$$

Further,

$$\theta_o = E_{X|D(1)=1} \left[ \theta_o(X) | D(1) = 1 \right]$$

For the numerical example, we ignore the vector of conditioning covariates, x, and let  $\theta_o(x) = \theta$ . Further, for simplicity, we assume that the realized outcomes Y(1) and Y(0) follow standard normal distributions and that Y(1) and D(1) are independent. The expression for  $\theta_o(x) = \theta$  simplifies to:

$$\theta = \frac{1}{(1-p)} \left( E\left[\frac{D(1)-p}{p} \cdot Y(1) | T=1\right] + E\left[Y(0) | X=x, T=0\right] - \frac{\mu}{p} \right)$$
  
$$= \frac{1}{p(1-p)} E\left[D(1)Y(1)\right] - \frac{1}{(1-p)} E\left[Y(1)\right] + \frac{1}{(1-p)} E\left[Y(0)\right] - \frac{\mu}{p(1-p)}$$
  
$$= -\frac{\mu}{p(1-p)}$$
(3.4)

where

$$\mu \equiv \mu(\rho) = \int_0^1 \int_{1-\rho}^1 F_{Y(0)|T}^{-1}(\nu|0) \, dC_0(u,\nu;\rho)$$
(3.5)

and the last equality in 3.4 is obtained by invoking the distributional assumptions on Y(1), Y(0), and D(1), which are imposed in order to focus on how  $-\frac{\mu}{p(1-p)}$  and  $\theta$  change with  $\rho$  and p. In the expression for  $\mu$ , we have indicated

explicitly the dependence of  $\mu$  and  $C_0(u, v; \rho)$  on  $\rho$ . If the value of  $\rho$  is known, then  $\theta$  is known. Figure ?? plots the relationship between  $\rho$  and  $\theta$ , for three values of p.

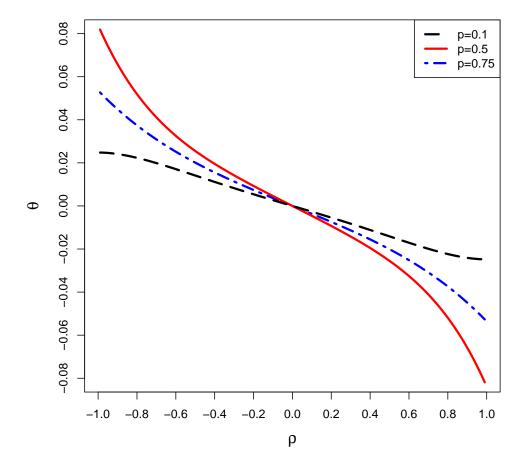


Figure 3.1: Relationship Between  $\rho$  and  $\theta$  Given p

As shown in Figure 1, as Y(0) and D(1) become more statistically negatively dependent on each other, as reflected by negative values of  $\rho$ ,  $\mu$  becomes a larger negative number, which makes  $\theta = -\frac{\mu}{p(1-p)}$  a larger positive number. Intuitively, this is because the average pretreatment outcome for the treated group becomes smaller, while the average posttreatment outcome for the treated group remains the same, since we assume that Y(1) and D(1) are independent in this example. The propensity score p changes the sensitivity of  $\theta$  to changes in  $\rho$  as expressed through  $\mu$  in two ways. For example, a large p, such as p = 0.75, generates a relatively small denominator in the expression  $-\frac{\mu}{p(1-p)}$ , as compared to p = 0.5, which tends to reduce the size of  $\theta$ . However, a large p results in a large integration range within the expression for  $\mu$ , which may increase the size of  $\theta$ .<sup>4</sup>

In practice,  $\rho$  is unknown and the expression for  $\mu$  allows us to bound  $\mu$  and thus  $\theta$ . For example, if it is known that  $\rho_L \leq \rho \leq \rho_U$ , then  $\mu(\rho_L) \leq \mu \leq \mu(\rho_U)$ .

<sup>&</sup>lt;sup>4</sup> Numerical integration was carried out by creating and summing a grid of values in R, where the density function corresponding to the gaussian copula function was generated using the package mytnorm. The code is available at: http://abv8.me/4fA.

## 3.2 Identification of ATT(x) and ATT Under An Exclusion Restriction

In this section, we establish sharp bounds for  $\theta_o(x)$  and  $\theta_o$  under an instrumental variable (IV) and monotone instrumental variable (MIV) restriction. Building on Horowitz and Manski (1995), Cross and Manski (2002) use IV assumptions to restrict sharp bounds in the context of a data combination problem. Manski and Pepper (2000) introduce the identifying power of MIV assumptions when studying average treatment effects.

Our study of the identifying power of exclusion restrictions on  $\theta_o(x)$  and  $\theta_o$  proceed by imposing an exclusion restriction on the period T = 0 conditional expectation E[Y(0)|D(1) = 1, X = x, T = 0]. For the remaining derivation in this section, we suppress the period T = 0 time subscript as a conditioning variable. Let  $X \equiv (W, Z)$  and  $\mathscr{X} = \mathscr{W} \times \mathscr{Z}$ , where Z (with support  $\mathscr{Z}$ ) represents a time-invariant instrumental or monotone instrumental variable (or vector of these variables) as defined in Assumptions 21 (i) and (ii) below that is observed in both the pre-treatment and post-treatment time periods, and W (with support  $\mathscr{W}$ ) represents a vector of time-invariant covariates. Let

$$\varphi_d^t(w,z) \equiv E[Y(t)|D(1) = d, W = w, Z = z, T = t]$$
, and  
 $\varphi_d^t(w) \equiv E[Y(t)|D(1) = d, W = w]$  for  $d = 0, 1$  and  $t = 0, 1$ , and  
 $\mu(w,z) = E[D(1)Y(0)|W = w, Z = z]$ 

# **Assumption 21**

(i). (IV Assumption) For each  $w \in \mathcal{W}$ , d = 0, 1 and for all  $z \in \mathcal{Z}$ ,

$$\boldsymbol{\varphi}^0_d(w,z) = \boldsymbol{\varphi}^0_d(w).$$

(ii). (MIV Assumption) For each  $w \in \mathcal{W}$ , d = 0, 1 and for all  $z_1, z_2 \in \mathcal{Z}$ , if  $z_1 \leq z_2$ , then

$$\varphi_d^0(w,z_1) \le \varphi_d^0(w,z_2).$$

Assumption 21 (i) establishes that the expectation of Y(0) is mean-invariant to an instrumental variable Z, conditional on membership in the treatment group and on W. However, the relationship between p(w,z) and Z is left unconstrained. This exclusion restriction is of the same form as the exclusion restriction imposed by Cross and Manski (2002), Assumption 13. Similarly, Assumption 21 (ii) is an MIV assumption, which establishes that the expectation of Y(0) conditional on membership in the treatment group and on W is monotone in the variable Z. As introduced by Manski and Pepper (2000), in some circumstances, the weaker MIV assumption might be justified where the IV assumption is not credible.<sup>5</sup>

<sup>&</sup>lt;sup>5</sup> For example, Manski and Pepper (2000), p.998 discuss the MIV assumption in the context of determining the returns to schooling (as

Without further restrictions,  $\theta_o(w,z) \equiv \theta_o(x)$  and  $\theta_o$  are partially identified, as presented in Theorem 23 below. We now characterize an additional condition, Assumption (A6) below, that ensures point identification of  $\theta_o(w,z)$  and  $\theta_o$ .

**Assumption 22** (*Relevance*) For each  $w \in \mathcal{W}$ , there exists some  $m \ge 2$  and  $z_1, z_2, \ldots, z_m \in \mathcal{Z}$  such that the matrix *defined below has rank 2,* 

$$\Pi \equiv \left( \begin{array}{ccc} p(w, z_1) & 1 - p(w, z_1) \\ \\ \dots & \\ p(w, z_m) & 1 - p(w, z_m) \end{array} \right).$$

Assumption 22 establishes that the propensity score is not a trivial function of the variable Z. The following Theorem establishes the identifying power of Assumptions 21 (i), (ii), and 22.

# **Theorem 23** Suppose Assumptions 11, 12, 13 (i), 14, and 15 hold.

(i) If Assumption 21 (i) holds and  $\mu(w,z)$  exists, then under (3.2),  $\theta_{IV}^L(w,z) \le \theta_o(w,z) \le \theta_{IV}^U(w,z)$ , where

$$\begin{aligned} \theta_{IV}^{L}(w,z) &= \frac{1}{1-p(w,z)} \left[ r_{1}(w,z,1) - r_{1}(w,z) + r_{0}(w,z) - \inf_{z} \left\{ \frac{\mu^{U}(w,z)}{p(w,z)} \right\} \right] \\ \theta_{IV}^{U}(w,z) &= \frac{1}{1-p(w,z)} \left[ r_{1}(w,z,1) - r_{1}(w,z) + r_{0}(w,z) - \sup_{z} \left\{ \frac{\mu^{L}(w,z)}{p(w,z)} \right\} \right] \end{aligned}$$

in which

$$\mu^{L}(w,z) = \int_{0}^{1} \int_{1-p(w,z)}^{1} F_{Y(0)|T,X}^{-1}(v|0,W=w,Z=z) dC_{L}(u,v|w,z) \text{ and}$$
  
$$\mu^{U}(w,z) = \int_{0}^{1} \int_{1-p(w,z)}^{1} F_{Y(0)|T,X}^{-1}(v|0,W=w,Z=z) dC_{U}(u,v|w,z).$$

If in addition, Assumption 22 holds, then  $\theta_o(w,z)$  is point identified as

$$\theta_o(w,z) = \frac{1}{1 - p(w,z)} \left[ r_1(w,z,1) - r_1(w,z) + r_0(w,z) - \varphi_1^0(w) \right]$$

measured by mean wages) when a measure of student ability is available as a potential instrumental variable. In that context, it may be more reasonable to assume that mean wages increase weakly with student ability (the MIV assumption) than to assume mean wages are invariant to student ability (the IV assumption).

where  $(\varphi_1^0(w), \varphi_0^0(w))'$  represents the solution to the system of equations:

$$\Pi \begin{pmatrix} \varphi_1^0(w) \\ \varphi_0^0(w) \end{pmatrix} = \begin{pmatrix} E[Y_0(0)|W=w, Z=z_1] \\ \dots \\ E[Y_0(0)|W=w, Z=z_m] \end{pmatrix}.$$
(3.6)

(ii) If Assumption 21 (ii) holds and  $\mu(w,z)$  exists, then under (3.2),  $\theta_{MIV}^L(w,z_2) \le \theta_o(w,z) \le \theta_{MIV}^U(w,z_1)$ , where for  $z_1, z_2 \in \mathscr{Z}$  and  $z_1 \le z_2$ ,

$$\theta_{MIV}^{L}(w, z_{2}) = \frac{1}{1 - p(w, z)} \left[ r_{1}(w, z, 1) - r_{1}(w, z) + r_{0}(w, z) - \inf_{z_{2} \ge z} \left\{ \frac{\mu^{U}(w, z_{2})}{p(w, z_{2})} \right\} \right]$$

$$\theta_{MIV}^{U}(w, z_{1}) = \frac{1}{1 - p(w, z)} \left[ r_{1}(w, z, 1) - r_{1}(w, z) + r_{0}(w, z) - \sup_{z_{1} \le z} \left\{ \frac{\mu^{L}(w, z_{1})}{p(w, z_{1})} \right\} \right]$$

(iii) If Assumption 21 (i) holds and if  $E_{W,Z|D(1)=1}[\theta_o(W,Z)|D(1)=1]$  exists and  $\mu(w,z)$  exists for each  $w \in \mathcal{W}$  and  $z \in \mathcal{Z}$ , and if Assumption 11 holds for all  $x \equiv (w,z)$  such that  $w \in \mathcal{W}$  and  $z \in \mathcal{Z}$ , then under (3.2),  $\theta_{IV}^L \leq \theta_o \leq \theta_{IV}^U$ , where

$$\theta_{IV}^{L} = E_{W,Z|D(1)=1} \left[ \theta_{IV}^{L}(W,Z) | D(1) = 1 \right] \text{ and } \theta_{IV}^{U} = E_{W,Z|D(1)=1} \left[ \theta_{IV}^{U}(W,Z) | D(1) = 1 \right]$$

and if in addition, Assumption 22 holds, then  $\theta_o$  is point identified as

$$\theta_o = E_{W,Z|D(1)=1} [\theta_o(W,Z)|D(1)=1].$$

Equation (3.6) clarifies the role of Assumption 22. It is a rank condition ensuring that there is a unique solution to (3.6) and that  $\theta_o(w,z)$  is point identified. This type of rank condition is also used in Cross and Manski (2002), see Proposition 3, Corollary 1 in their paper. Equation (3.6) resembles (1.1) in Molinari (2008), but is much simpler to analyze. The reason is that the coefficient matrix in Equation (3.6) is identified from the sample information, but the corresponding matrix in Molinari (2008) is not.

Our point identification result is closely related to that of Botosaru and Gutierrez (BG 2015). BG (2015) provide an alternative condition for point identification of the *ATT* in the exact setting as in our paper. Prior to discussing their results, we present a table comparing our baseline assumptions and theirs.

Botosaru and Gutierrez (2015)	Relationship	Fan and Manzanares (2015)		
Assumption A1 (parallel paths)	equivalent to	Assumption 11		
Assumption A2 (no anticipation)	-	Not needed since we define $Y(0) \equiv Y_0(0)$		
Assumption A3 (observability)	similar to	Assumption 12		
Stated in text ( $D(0)$ unobserved)	equivalent to	Assumption 14		
Stated in text (time-invariant prop. score)	equivalent to	Assumption 15		
Assumption A4 (relevance)	equivalent to	Assumption 22		

Table 3.1: Comparison of Botosaru and Gutierrez (2015) to Fan and Manzanares (2016)

To achieve point identification, they make assume the following exclusion restriction:

**BG** Assumption A5 (conditional mean independence) For each  $w \in \mathcal{W}$ , d = 0, 1 and for all  $z \in \mathcal{Z}$ ,

$$\varphi_d^1(w,z) - \varphi_d^0(w,z) = \varphi_d^1(w) - \varphi_d^0(w)$$
 for  $d = 0, 1$ 

The assumption stated in their paper is defined for the unconditional on *w* case but can easily be extended to the version we present here. This assumption is similar to our Assumption 21 (i), except that it is an exclusion restriction with respect to the difference in expected outcomes from the pre-treatment to post-treatment period, rather than with respect to the pretreatment expectation  $\varphi_d^0(w,z)$  only. Neither assumption implies the other. On the one hand, BG Assumption A5 is less restrictive than Assumption 21 (i) with respect to the pre-treatment expectation  $\varphi_d^0(w,z)$ , since under BG Assumption A5, the relationship between *z* and  $\varphi_d^0(w,z)$  must be time invariant but is otherwise unrestricted. On the other hand, Assumption 21 (i) provides no restriction on the relationship between *z* and the average post-treatment outcome,  $\varphi_d^1(w,z)$ , while BG Assumption A5 requires this relationship to be time-invariant. The desirability of each assumption depends on the application and on the properties of available covariates *Z*. See BG (2015) for some applications that justify the use of BG Assumption A5.

It is important to note that Assumption 21 (i) is testable. In particular, under Theorem 23, if  $\theta_{IV}^L(w,z) > \theta_{IV}^U(w,z)$  for any  $w \in W$  and  $z \in Z$ , this implies that the feasibility region for  $\theta_o(w,z)$  is empty, and that the exclusion restriction contained in Assumption 21 (i) is false. Additionally, Assumption 21 (i) fails if  $\theta_{IV}^L > \theta_{IV}^U$ . Similarly, if  $\theta_{MIV}^L(w,z_2) > \theta_{MIV}^U(w,z_1)$  given  $z_1 \leq z_2$ , this implies that Assumption 21 (ii) is false.

# 3.3 Bounds on ATT(x) and ATT When a Matched Subsample is Available

In some applications, it may be possible to follow a subset of the pre-treatment sample over time, effectively creating a panel data set for these individuals. If so, this matched sample can be used to narrow the bounds on  $\theta_o(x)$  and  $\theta_o$  presented in Theorems 19 and 20. For example, although the Current Population Survey (CPS) is primarily used as a repeated cross-sectional data set, it's rotating interview structure allows researchers to follow a subset of individuals within any given CPS sample over the course of sixteen months, see Acemoglu and Angrist (2001) for an

application that utilizes the matched-sample capabilities of the CPS.

Assume, as before, that we have access to repeated cross-sectional data for two periods, T = 0, 1, where one sample is collected in the pre-treatment period, T = 0, and another is collected in the post-treatment period, T = 1. Also assume that we can identify a subset of individuals in the pre-treatment sample and link pre-treatment data to post-treatment data for these individuals. This subsample of individuals is labeled the "matched" sample. Notice that for all individuals in the matched sample, post-treatment treatment status D(1) is not missing. We assume that for individuals in the pre-treatment sample but not in the matched sample, D(1) is missing. Let M = 1 indicate that an individual is in this matched sample and let M = 0 indicate that an individual is not in the matched sample. We make the following identifying assumptions, which modify Assumptions 11, 12, 13 (i), 13 (ii), 14, and 15 used in previous sections.

# Assumption 24

$$E[Y_0(1) - Y_0(0) | D(1) = 1, X = x, M = m] =$$
  
$$E[Y_0(1) - Y_0(0) | D(1) = 0, X = x, M = m] \text{ for } m \in \{0, 1\}$$

Assumption 25 Let  $p(x,m) \equiv \Pr(D(1) = 1 | X = x, M = m)$  denote the propensity score for  $m \in \{0,1\}$ . Then 0 < p(x,m) < 1 for all  $x \in \mathcal{X}$  and  $m \in \{0,1\}$ .

Assumption 26 (i) Conditional on T = 1 and M = m for m = 0, 1, the data are i.i.d. from the distribution of (Y(1), D(1), X). (ii) Conditional on T = 0 and M = 1, the data are i.i.d. from the distribution of (Y(0), D(1), X).

Assumption 27 Conditional on T = 0 and M = 0, the data are i.i.d. from the distribution of (Y(0), X).

*Assumption 28* 
$$\Pr(D(1) = 1 | X = x, T = 0, M = 0) = \Pr(D(1) = 1 | X = x, T = 1, M = 0)$$
 for all  $x \in \mathcal{X}$ .

Assumption 29 Pr(M = 1 | X = x) is known.

Assumption 24 is the standard parallel paths assumption imposed on each sample group. Assumption 25 establishes an "overlap" condition on the propensity score conditional on membership in the matched or unmatched sample. Assumptions 26(i) and 27 impose similar sampling conditions on the M = m sample as Assumptions 13 (i) and 14 imposed on the entire population in Section 3.1. Notice that under Assumption 27, D(1) is missing for the unmatched (M = 0) sample. Assumption 26 (ii) establishes that conditional on M = 1, Y(0), D(1), and X are jointly observed, implying that the M = 1 sample is a panel data set. Assumption 28 is the M = 0 analog of Assumption 15, where it is assumed that the propensity score for the unmatched period T = 1 sample is the same as that for the unmatched period T = 0 sample. Assumption 29 establishes that the proportion of matched sample individuals in the population, conditional on X = x, is known. This is the case in the CPS samples that motivate the results of this section.

We also make an analogous assumption to 3.2. Suppose there are two known copula functions  $C_L$  and  $C_U$  such that

$$C_L(u, v|x, M = 0) \le C_0(u, v|x, M = 0) \le C_U(u, v|x, M = 0) \text{ for all } (u, v) \in [0, 1]^2.$$
(3.7)

The following sections establish identification restrictions on  $\theta_o(x)$  and  $\theta_o$  given assumptions on the sampling procedure for the matched (M = 1) sample.

#### 3.3.1 Identification of ATT(x) and ATT When Matched Sample is Random

The following Theorem shows that if the matched sample is a random sample of the population, the ATT(x) and ATT are point-identified by sample information. The next assumption formalizes this statement. Let

$$r_t(x,d,m) \equiv E[Y(t)|X=x,D(1)=d,T=t,M=m]$$
 for  $t=0,1, m=0,1, d=0,1$ .

**Assumption 30** *For each*  $x \in \mathcal{X}$ *,* d = 0, 1*, and* t = 0, 1*,*  $r_t(x, d, 1) = r_t(x, d)$ *.* 

Assumption 30 establishes that conditional on D(1), X, and T, the expected realized value of the outcome Y(t) is mean independent of M = 1. We also invoke one additional assumption to point-identify  $\theta_o$ .

**Assumption 31** For all  $x \in \mathcal{X}$ ,

$$\Pr(X \le x | D(1) = 1) = \Pr(X \le x | D(1) = 1, M = 1).$$

Theorem 32 Suppose Assumptions 11, 12, 26 (i), 26 (ii) and 30 hold. Then,

*i*)  $\theta_o(x)$  *is point-identified by:* 

$$\theta_o(x) = r_1(x, 1, 1) - r_0(x, 1, 1) - \{r_1(x, 0, 1) - r_0(x, 0, 1)\}$$

*ii) if, in addition, 11 holds for all*  $x \in \mathscr{X}$  *and 31 holds, and if*  $E_{X|D(1)=1,M=1}[\theta_o(X)|D(1)=1,M=1]$  *exists, then*  $\theta_o$  *is point-identified by:* 

$$\theta_o = E_{X|D(1)=1,M=1} \left[ \theta_o(x) | D(1) = 1, M = 1 \right]$$

3.3.2 Sharp Bounds on ATT(x) and ATT When Sampling Procedure for Matched Sample is Unknown

Theorem 34 below establishes sharp bounds for  $\theta_o(x)$  and  $\theta_o$  when the sampling procedure of the matched sample is unknown.

We make the following additional assumption.

**Assumption 33** For each observation in the matched sample (M = 1), the random vector (Y(1), Y(0), D(1), X) is observed, but the sampling process for this random vector is unknown.

Assumption 33 allows for the possibility that the matched subsample does not represent a random sample of all individuals. We characterize sharp bounds on the ATT(x) and the ATT under this assumption in the following Lemma. Let  $\theta_o(x,m) \equiv ATT(X = x, M = m)$  for m = 0, 1.

**Theorem 34** Suppose Assumptions 24, 25, 26 (i), 26 (ii), 27, 28, 29 hold. Also assume that  $E_{X|D(1)=1}[\theta_0(X)|D(1)=1]$  exists, and that E[D(1)Y(0)|X = x, T = 0, M = 0] exists for each  $x \in \mathcal{X}$ . Then under 3.7,

(i)  $\theta_o(x)$  is partially identified such that  $\theta_M^L(x) \le \theta_o(x) \le \theta_M^U(x)$ , where

$$\theta_M^L(x) = \Pr(M = 1 | X = x) \theta_o(x, 1) + \Pr(M = 0 | X = x) \left( \frac{1}{1 - p(x, 0)} \left[ r_1(x, 1, 0) - r_1(x, 0) + r_0(x, 0) - \frac{\mu^U(x)_{M=0}}{p(x, 0)} \right] \right)$$

$$\theta_M^U(x) = \Pr(M = 1 | X = x) \theta_o(x, 1) + \Pr(M = 0 | X = x) \left( \frac{1}{1 - p(x, 0)} \left[ r_1(x, 1, 0) - r_1(x, 0) + r_0(x, 0) - \frac{\mu^L(x)_{M=0}}{p(x, 0)} \right] \right)$$

and where

$$\mu^{L}(x)_{M=0} = \int_{0}^{1} \int_{1-p(x,0)}^{1} F_{Y(0)|T,X,M}^{-1}(v|0,X=x,0) \, dC_{L}(u,v|x,M=0) \text{ and}$$
  
$$\mu^{U}(x)_{M=0} = \int_{0}^{1} \int_{1-p(x,0)}^{1} F_{Y(0)|T,X,M}^{-1}(v|0,X=x,0) \, dC_{U}(u,v|x,M=0).$$

(ii) if in addition Assumption 24 holds for all  $x \in \mathscr{X}$ ,  $\theta_o$  is partially identified such that  $\theta_M^L \leq \theta_o \leq \theta_M^U$ , where

$$\theta_M^L = E_{X|D(1)=1} \left[ \theta_M^L(X) | D(1) = 1 \right] \text{ and } \theta_M^U = E_{X|D(1)=1} \left[ \theta_M^U(X) | D(1) = 1 \right].$$

Intuitively, the sharp bounds in Theorem 34 can be viewed as resulting from a classic missing data problem, see, e.g. Manski (2003). Because D(1) is available for matched pre-treatment observations, E[D(1)Y(0)|X = x, T = 0, M = 1] is "nonmissing" and is therefore point-identified; however, since D(1) is unavailable for unmatched pretreatment sample observations, without further information concerning the sampling procedure for the matched sample, E[D(1)Y(0)|X = x, T = 0, M = 0] is "missing" for these observations, resulting in the sharp bounds presented in Theorem 34. Under Assumption 30, E[D(1)Y(0)|X = x, T = 0, M = 0] is "missing-at-random" and therefore point identified by E[D(1)Y(0)|X = x, T = 0, M = 1], leading to point identification of  $\theta_o(x)$  as stated in Theorem 32.

#### 3.4 An Empirical Application

In this section, we develop an illustration of our method to study the effect of the Americans with Disabilities Act (ADA) of 1991 on the employment of the disabled. The ADA bans employers from discriminating against the disabled in hiring, firing, or wage determination and also requires employers to provide reasonable accommodation to disabled employees. Acemoglu and Angrist (AA 2001) study the consequences of the ADA on the number of weeks worked for the disabled, finding that the ADA induced a drop in the number of weeks worked for disabled men of all working ages and women under forty. They apply a difference-in-differences approach, where the nondisabled, conditional on a set of observable characteristics, serve as controls for the disabled.

As in AA (2001), we utilize data for the number of weeks worked for disabled and nondisabled individuals from a repeated cross-section of the March Current Population Survey (CPS). We focus on the 1992 and 1993 time periods as the pre and post-implementation periods, since this sample straddles the July 1992 effective implementation date of the ADA. Limiting the sample to these dates also allows us to utilize the CPS survey's rotating interview structure and match a subset of individuals over time, creating a panel dataset for these individuals.<sup>6</sup> Disabled workers are identified by the question: "Does [respondent] have a health problem or a disability which prevents him/her from working or which limits the kind or amount of work he/she can do?" Also as in AA (2001), we limit the sample to individuals aged 21-58 (due to their strong labor force attachment) and classify these individuals into four 10-year age groups, including those in their twenties, thirties, forties, and fifties. For simplicity, we focus on age as the only observable characteristic and study the employment outcomes of men.

1992	1993
0.067	0.067
0.142	0.140
0.300	0.293
0.352	0.355
0.206	0.212
43.43	43.61
35,719	34,272
	0.067 0.142 0.300 0.352 0.206 43.43

Table 1 presents summary statistics for our sample. The proportion of disabled men remained the same in 1992 to

<sup>&</sup>lt;sup>6</sup> A CPS cohort of households is interviewed each month for four (consecutive) months, not interviewed for the following four months, and then interviewed again for four months. For any two consecutive March CPS repeated cross-sectional samples, researchers can match roughly thirty percent of the individuals in the combined samples.

1993, at 6.7 percent. Similarly, the proportions of men in each age group remained stable from 1992 to 1993. Overall, the number of weeks worked for all men in the sample increased slightly from 1992 to 1993, from 43.43 weeks to 43.61 weeks. There are 35,719 and 34,272 observations in the 1992 and 1993 samples, respectively.

A foundational densification issue for applying the DID approach is assigning pre-treatment (1992) individuals in our sample to the treated (disabled in 1993) or control (nondisabled in 1993) groups, since the sample consists of repeated cross-sections of individuals. One approach, used in the primary specification of AA (2001), is to use the self-reported disability status of the pre-treatment sample. If a pre-treatment individual reports that he is disabled in 1992, this approach assumes that this individual would have remained disabled in the 1993 sample. In other words, these individuals were eventually "treated" by the ADA. Alternatively, this approach assumes that the distribution of unobserved characteristics (i.e. the "composition") of those who self-report as disabled does not change from the pre to post-treatment period. As acknowledged by AA (2001), the identification risk of this approach is that the composition of those claiming disabled status might have changed after the passage of the ADA. For example, nondisabled individuals at the margins of disability status in 1992 may have found it advantageous to claim disabled status after the implementation date of the ADA, but not before. To the extent that these individuals had higher or lower propensities to work, this would invalidate the identification of the employment effects of the ADA on the disabled.

#### 3.4.1 Estimation

Given this identification issue, we separately estimate the *ATT* conditional on one covariate (age group) using five approaches. The first uses self-reported disability status in 1992 to assign the pre-treatment sample to treatment groups as in the primary specification of AA (2001). The second approach estimates the worst case bounds provided by Theorem 19. The third approach makes use of the availability in the CPS of a subsample of individuals that we can match over time, effectively creating a panel dataset for that subsample. This approach utilizes the bounds of Theorem 34. The forth and fifth approaches make assumptions on the copula functions to regenerate the bounds produced by the second and third approaches. Under every approach, the pre-treatment period is 1992, the post-treatment period is 1993,  $D(1) = 1 \iff$  disabled in 1993, and X is univariate, consisting of the age group variable.

Approach 1 (Self-Reported 1992 Disability Status). For the first approach, we assume that an individual in the pre-treatment sample will be "treated" by the ADA if he indicates that he is disabled in 1992, i.e. D(1) = self-reported disability status in 1992 *or* 1993. This approach was used to assign treatment status to the pre-treatment samples in the primary specification of AA (2001). We estimate the *ATT* conditional on age group as:

$$\widehat{\theta}_{o}(x) = \frac{1}{1 - \widehat{p}(x)} \left[ \widehat{r}_{1}(x, 1) - \widehat{r}_{1}(x) + \widehat{r}_{0}(x) - \frac{\widehat{E}\left[D(1)Y(0) | X = x, T = 0\right]}{\widehat{p}(x)} \right]$$

where the objects  $\hat{r}_1(x, 1)$ ,  $\hat{r}_1(x)$ ,  $\hat{r}_0(x)$ ,  $\hat{E}[D(1)Y(0)|X = x, T = 0]$ , and the propensity score  $\hat{p}(x)$  are estimated using cell estimates for each age group.

Approach 2 (No Matched Subsample). The second approach estimates the worst case bounds provided by Theorem 19. As established by Theorem 19, when we do not observe the treatment outcome for the pre-treatment sample, the conditional ATTis partially identified. We estimate the upper and lower bounds for the *ATT* conditional on age group, denoted as  $\hat{\theta}^U(x)$  and  $\hat{\theta}^L(x)$ , respectively, such that:

$$\begin{split} \widehat{\theta}^{L}(x) &= \frac{1}{1 - \widehat{p}(x)} \left[ \widehat{r}_{1}\left(x, 1\right) - \widehat{r}_{1}\left(x\right) + \widehat{r}_{0}\left(x\right) - \frac{\widehat{\mu}^{U}\left(x\right)}{\widehat{p}(x)} \right] \\ \widehat{\theta}^{U}(x) &= \frac{1}{1 - \widehat{p}(x)} \left[ \widehat{r}_{1}\left(x, 1\right) - \widehat{r}_{1}\left(x\right) + \widehat{r}_{0}\left(x\right) - \frac{\widehat{\mu}^{L}\left(x\right)}{\widehat{p}(x)} \right] \end{split}$$

and

$$\widehat{\mu}^{L}(x) = \int_{0}^{p(x)} \widehat{F}_{Y(0)|T,X}^{-1}(u|0,X=x) du$$
  

$$\widehat{\mu}^{U}(x) = \int_{1-\widehat{p}(x)}^{1} \widehat{F}_{Y(0)|T,X}^{-1}(u|0,X=x) du.$$
(3.8)

where  $\hat{\mu}^{L}(x)$  and  $\hat{\mu}^{U}(x)$  represent estimators for the Fréchet-Hoeffding lower and upper worst case bound presented in Example 17. The objects  $\hat{r}_{1}(x, 1)$ ,  $\hat{r}_{1}(x)$ ,  $\hat{r}_{0}(x)$ , and  $\hat{p}(x)$  are estimated as under Approach 1 (with the exception that  $\hat{p}(x)$  is estimated using only post-treatment individuals here), and  $\hat{F}_{Y(0)|T,X}^{-1}(u|0,X=x)$  is estimated using the empirical cdf estimator available in R. Given these estimated component models, we use numerical integration (the "integrate" function of the stats package in R) to obtain  $\hat{\mu}^{L}(x)$  and  $\hat{\mu}^{U}(x)$ .

**Approach 3 (Matched Subsample).** For the third approach, we utilize the availability of a subsample of individuals in the CPS that we can match across time periods.<sup>7</sup> This amounts to 22.8% of our sample (14,952 of 65,552 individuals). As presented in Section 3.3.2, a matched subsample can provide additional information for identifying the conditional *ATT*. We estimate the upper and lower bounds provided by Theorem 34, i.e.

$$\widehat{\theta}_{M}^{L}(x) = \widehat{\Pr}(M = 1 | X = x) \widehat{\theta}_{o}(x, 1) + \widehat{\Pr}(M = 0 | X = x) \left( \frac{1}{1 - \widehat{p}(x, 0)} \left[ \widehat{r}_{1}(x, 1, 0) - \widehat{r}_{1}(x, 0) + \widehat{r}_{0}(x, 0) - \frac{\widehat{\mu}^{U}(x)_{M = 0}}{\widehat{p}(x, 0)} \right] \right)$$

$$\widehat{\theta}_{M}^{U}(x) = \widehat{\Pr}(M = 1 | X = x) \widehat{\theta}_{o}(x, 1) + \widehat{\Pr}(M = 0 | X = x) \left( \frac{1}{1 - \widehat{p}(x, 0)} \left[ \widehat{r}_{1}(x, 1, 0) - \widehat{r}_{1}(x, 0) + \widehat{r}_{0}(x, 0) - \frac{\widehat{\mu}^{L}(x)_{M = 0}}{\widehat{p}(x, 0)} \right] \right)$$

<sup>&</sup>lt;sup>7</sup> We match as suggested by the approach in http://tiny.cc/of558x, using the CPS variables available in our dataset. Specifically, we group the observations into four cohort groups using H-MIS, deleting the "outgoing" cohorts from the pre-treatment sample and the "incoming" cohorts from the post-treatment sample. We otherwise match individuals across samples using the household identifier (H-IDNUM) and individual identifier (LINENO). In this illustration, our match is "naive", in that we ignore the possibility of false positive and false negative matches. For a detailed guide for creating panel datasets from CPS data, see Madrian and Lefgren (1999).

where

$$\widehat{\mu}^{L}(x)_{M=0} = \int_{0}^{\widehat{p}(x,0)} \widehat{F}_{Y(0)|T,X}^{-1}(u|0,X=x,0) du$$

$$\widehat{\mu}^{U}(x)_{M=0} = \int_{1-\widehat{p}(x,0)}^{1} \widehat{F}_{Y(0)|T,X}^{-1}(u|0,X=x,0) du.$$
(3.9)

The objects  $\hat{\mu}^{L}(x)_{M=0}$  and  $\hat{\mu}^{U}(x)_{M=0}$  represent estimators for the Fréchet-Hoeffding lower and upper worst case bounds, respectively, using the unmatched sample only. The objects  $\hat{r}_{1}(x, 1, 0)$ ,  $\hat{r}_{1}(x, 0)$ ,  $\hat{r}_{0}(x, 0)$ ,  $\hat{p}(x, 0)$ , and  $\hat{F}_{Y(0)|T,X}^{-1}(u|0, X = x, 0)$  are estimated exactly as their counterparts under Approach 2, except that only data for individuals in the unmatched sample are used. As for the analogous bounds under Approach 2,  $\hat{\mu}^{L}(x)_{M=0}$  and  $\hat{\mu}^{U}(x)_{M=0}$  are estimated using numerical integration in R. The probability of being in the matched sample, conditional on age group, i.e.  $\hat{Pr}(M = 1|X = x)$ , is estimated a cell estimate for each age group (with  $\hat{Pr}(M = 0|X = x) = 1 - \hat{Pr}(M = 1|X = x)$ ). Finally, the estimate of the conditional *ATT* for the matched subsample, i.e.  $\hat{\theta}_{o}(x, 1)$ , takes the form:

$$\widehat{\theta}_{o}(x,1) = \widehat{r}_{1}(x,1,1) - \widehat{r}_{0}(x,1,1) - \{\widehat{r}_{1}(x,0,1) - \widehat{r}_{0}(x,0,1)\}$$

where the objects  $\hat{r}_1(x, 1, 1)$ ,  $\hat{r}_0(x, 1, 1)$ ,  $\hat{r}_1(x, 0, 1)$ , and  $\hat{r}_0(x, 0, 1)$  are also estimated using cell estimates for each age group.

Approach 4 (No Matched Subsample, Restricted Copula Function). For the forth approach, we restrict the copula functions associated with  $\mu(x)$ . It is well known that labor force participation rates of the disabled are lower than those for the nondisabled, see, for example, Bound and Burkhauser (1999) and AA (2001). It may therefore be reasonable to assume that the relationship between weeks worked for the pre-treatment sample, i.e. Y(0), is non-positively statistically related to treatment status. In other words, the disabled are more likely to work (weakly) fewer weeks than the nondisabled, conditional on age. Under this assumption and Theorem 19, we estimate upper and lower bounds for the *ATT* conditional on age group, except that we substitute a new lower bound denoted as  $\hat{\theta}_{res}^L(x)$ , such that

$$\widehat{\theta}_{res}^{L}(x) = \frac{1}{1 - \widehat{p}(x)} \left[ \widehat{r}_{1}(x, 1) - \widehat{r}_{1}(x) + \widehat{r}_{0}(x) - \frac{\widehat{\mu}_{res}^{U}(x)}{\widehat{p}(x)} \right]$$

and

$$\widehat{\mu}_{res}^{U}(x) = \int_{0}^{1} \int_{1-\widehat{p}(x)}^{1} \widehat{F}_{Y(0)|T,X}^{-1}(v|0,X=x) \, du dv.$$

and where  $\hat{\mu}_{res}^U(x)$  utilizes the "independence" copula, i.e.  $C_L(u, v|x) = uv$ . We also estimate the upper bound  $\hat{\theta}^U(x)$ and the objects  $\hat{r}_1(x, 1)$ ,  $\hat{r}_1(x)$ ,  $\hat{r}_0(x)$ ,  $\hat{p}(x)$ ,  $\hat{\mu}^L(x)$ , and  $\hat{F}_{Y(0)|T,X}^{-1}(u|0, X = x)$  as under Approach 2. Analogously to Approaches 2 and 3, we use numerical integration (the "adaptIntegrate" function of the cubature package in R) to obtain  $\hat{\mu}_{res}^U(x)$ . Approach 5 (Matched Subsample, Restricted Copula Function). For the fifth approach, we also restrict the copula functions associated with  $\mu(x)$ . The approach is otherwise the same as Approach 3, since we utilize the availability of a subsample of individuals in the CPS that we can match across time periods. We estimate the upper and lower bounds provided by Theorem 34, except that we substitute a new lower bound for the *ATT* conditional on age group, denoted as  $\hat{\theta}_{M,res}^L(x)$ , such that

$$\widehat{\theta}_{M,res}^{L}(x) = \widehat{\Pr}(M=1|X=x)\widehat{\theta}_{o}(x,1) + \widehat{\Pr}(M=0|X=x)\left(\frac{1}{1-\widehat{p}(x,0)}\left[\widehat{r}_{1}(x,1,0)-\widehat{r}_{1}(x,0)+\widehat{r}_{0}(x,0)-\frac{\widehat{\mu}_{res}^{U}(x)_{M=0}}{\widehat{p}(x,0)}\right]\right)$$

and

$$\widehat{\mu}_{res}^{U}(x)_{M=0} = \int_{0}^{1} \int_{1-\widehat{p}(x,0)}^{1} F_{Y(0)|T,X}^{-1}(v|0,X=x,0) \, du dv.$$

where  $\hat{\mu}_{res}^U(x)_{M=0}$  utilizes the "independence" copula, i.e.  $C_L(u, v|x) = uv$ . The upper bound  $\hat{\theta}_M^U(x)$  and the objects  $\hat{\theta}_o(x, 1), \hat{r}_1(x, 1, 0), \hat{r}_1(x, 0), \hat{r}_0(x, 0), \hat{\mu}^L(x)_{M=0}, \hat{\Pr}(M = 1|X = x), \text{ and } \hat{F}_{Y(0)|T,X}^{-1}(u|0, X = x, 0)$  are estimated exactly as under Approach 3. As for the analogous upper bound in Approach 3, we estimate  $\hat{\mu}_{res}^U(x)_{M=0}$  using numerical integration (the "adaptIntegrate" function of the cubature package in R).

#### 3.4.2 Results

We display estimates for the *ATT* conditional on age group for the three approaches in Table 2. As shown by this table, under Approach 1, the ADA reduced the number of weeks worked by 4.64 weeks, 0.64 weeks, 0.82 weeks, and 2.18 weeks for disabled males in their twenties, thirties, forties, and fifties, respectively. These results are broadly consistent with AA (2001), who find a decrease in the number of weeks worked for males aged 21-39 and 40-58 across the same time period.

Table 3.3: Empirical Application Results

Age Group	Approach 1	Approach 2	Approach 3	Approach 4	Approach 5
20	-4.64	[-33.09,17.09]	[-28.10,11.65]	[-8.00,17.09]	[-8.22,11.65]
30	-0.64	[-31.71,17.59]	[-24.07,9.65]	[-7.06,17.59]	[-7.21,9.65]
40	-0.82	[-31.80,16.66]	[-23.57,7.30]	[-7.57,16.66]	[-8.13,7.30]
50	-2.18	[-34.31,12.16]	[-25.63,2.78]	[-11.06,12.16]	[-11.42,2.78]

The columns corresponding to Approaches 2 and 3 show the worst case bounds for the conditional ATT as well as the bounds corresponding to the use of the matched subsample, respectively. As shown by these results, the point estimates from Approach 1 fall within both sets of bounds, lending credibility to these estimates. However, neither the worst case bounds nor the matched subsample bounds can establish the sign of the effect of the ADA on

weeks worked, although the matched subsample bounds are considerably narrower. For example, for males in their twenties, the worst case bounds range from a conditional ATT of -33.09 weeks worked to 17.09 weeks worked. The matched subsample bounds are narrower, ranging from -28.10 weeks worked to 11.65 weeks worked. The matched subsample bounds for males in their fifties come closest to ruling out the possibility of positive gains for the disabled under the ADA, with a highest possible ADA effect of 2.78 weeks worked.

Approaches 4 and 5, incorporate the assumption that the pre-treatment number of weeks worked and treatment status are nonpositively statistically related, which restricts the upper bound copula function relating these two random variables. This assumption generates large impacts on the magnitudes of the lower bounds for the conditional *ATT* for all age groups. For example, when incorporating this assumption and ignoring the information available in the matched subsample, the lower bound conditional *ATT* rises from -33.09, -31.71, -31.80, and -34.31 (Approach 2) to -8.00, -7.06, -7.57, and -11.06 (Approach 4) for individuals in their twenties, thirties, forties, and fifties, respectively. The rise in the lower bounds is similarly dramatic when using this assumption along with information obtained from the matched subsample, i.e. when employing Approach 5 rather than Approach 3. Although this assumption restricts the range of these bounds considerably, they are still uninformative as to the sign of the conditional *ATT* for each age group, even when incorporating information from the matched subsample.

#### 3.5 Conclusion

Using the difference-in-differences design in the context of repeated cross-sectional data poses a data availability issue, since it is often not possible to observe both pre-treatment and post-treatment outcomes for a given individual. Conventional solutions to this problem are often not practical or credible. In this paper, we show that, under some conditions, both the average treatment effect on the treated (*ATT*) and the *ATT* conditional on a set of time-invariant covariates are partially identified, and we provide sharp bounds for these parameters. We further characterize how these bounds change given various assumptions on the copula function, as well as given the availability of an instrumental variable or a matched panel subsample of individuals, which is often the case for researchers using the Current Population Survey (CPS). Finally, we provide a numerical example and illustrate our approach by estimating the effect of the Americans with Disabilities Act of 1991 on employment outcomes of the disabled.

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# Appendix A

# Chapter 1 Appendix

# A.1 Supplemental Tables

# Table A.1: Timeline of Merger Events

Merger	Announce- ment	Regulatory Approval (U.S.)	Shareholder Approval	Merger Legal Close	Single Operating Certificate	Single Passenger Reservation
					(FAA)	System
American West	May 19,	Sept 16,	Sept 13,	Sept 27,	Sept 26,	Mar 4,
and	2005	2005	2005	2005	2007	2007
US Airways						
Delta	Apr 14,	Oct 29,	Sept 26,	Oct 28,	Dec 31,	Jan 31,
and	2008	2008	2008	2008	2009	2010
Northwest						
United	May 3,	Aug 27,	Sept 17,	Oct 1,	Nov 30,	Mar 5,
and	2010	2010	2010	2010	2011	2012
Continental						
Southwest	Sept 27,	Apr 26,	Mar 23,	May 2,	Mar 1,	Not
and	2010	2011	2011	2011	2012	Complete
AirTran						-
American	Feb 14,	Nov 12,	June 12,	Dec 9,	Apr 8,	Not
and	2013	2013	2013	2013	2015	Complete
US Airways						-

Table A.3: Distribution Summary, Value of Defense

Value of Defense (Millions of \$)	Min.	1st Qu.	Median	Mean	3rd Qu.	Max.
Markets That Southwest Never E	ntered					
Merger Change	-25.67	6.11	22.45	27.56	45.45	112.4
Unmerged	-3.4	6.16	14.74	16.56	24.39	56.03
Merged	-15.93	14.44	40.37	44.12	66.43	141.4
Southwest	-5.35	-1.73	-0.59	-0.58	0.65	4.46
Markets That Southwest Entered	After 2008	8q1				
Merger Change	-22.07	1.64	13.66	17.93	32.38	97.9
Unmerged	-4.12	2.55	7.81	9.54	14.24	46.01
Merged	-15.75	5.72	19.6	27.47	49.84	129.1
Southwest	-6.06	-1.49	-0.26	-0.45	0.64	3.77

#### Table A.2: List of Southwest Flight Segments Unentered in 2008q1

[2008q2] Birmingham to Spokane, Boise to Southwest Florida, El Paso to Omaha, Spokane to Jacksonville, Spokane to Tulsa, Orlando to Palm Beach, Omaha to Tulsa, Palm Beach to Reno, Portland to Southwest Florida [2008q3] Boise to Jacksonville, Boise to Tulsa, Denver to Omaha, Oklahoma City to Southwest Florida [2008q4] Southwest Florida to Tulsa [2009q1] Albuquerque to Minneapolis-St. Paul, Albany to Minneapolis-St. Paul, Austin to Minneapolis-St. Paul, Hartford to Minneapolis-St. Paul, Birmingham to Minneapolis-St. Paul, Nashville to Minneapolis-St. Paul, Nashville to St. Louis, Boston to Minneapolis-St. Paul, Buffalo to Minneapolis-St. Paul, Los Angeles to Minneapolis-St. Paul, Washington DC to Minneapolis-St. Paul, Cleveland to Minneapolis-St. Paul, Columbus to Minneapolis-St. Paul, Dallas to Minneapolis-St. Paul, Denver to Minneapolis-St. Paul, Detroit to Minneapolis-St. Paul, El Paso to Minneapolis-St. Paul, El Paso to Palm Beach, Miami to Minneapolis-St. Paul, Houston to Minneapolis-St. Paul, Indianapolis to Minneapolis-St. Paul, Jacksonville to Minneapolis-St. Paul, Las Vegas to Minneapolis-St. Paul, Kansas City to Minneapolis-St. Paul, Orlando to Minneapolis-St. Paul, Chicago to Minneapolis-St. Paul, Minneapolis-St. Paul to New Orleans, Minneapolis-St. Paul to San Francisco, Minneapolis-St. Paul to Oklahoma City, Minneapolis-St. Paul to Norfolk, Minneapolis-St. Paul to Palm Beach, Minneapolis-St. Paul to Palmeapolis-St. Pau Minneapolis-St. Paul to Reno, Minneapolis-St. Paul to Southwest Florida, Minneapolis-St. Paul to San Diego Minneapolis-St. Paul to San Antonio, Minneapolis-St. Paul to Louisville, Minneapolis- St. Paul to Seattle, Minneapolis-St. Paul to Salt Lake City, Minneapolis-St. Paul to Sacramento, Minneapolis-St. Paul to St. Louis, Minneapolis-St. Paul to Tampa, Minneapolis-St. Paul to Tulsa, Minneapolis-St. Paul to Tucson, Palm Beach to Tucson [2009q2] Albuquerque to New York, Albany to Honolulu, Birmingham to New York, Nashville to New York, Washington DC to New York, Cleveland to New York, Columbus to New York, Dallas to New York, Denver to New York, Detroit to New York, New York to Miami, New York to Houston, New York to Orlando, New York to Norfolk, New York to Palm Beach, New York to Raleigh-Durham, New York to San Diego, New York to Tampa, Oklahoma City to Palm Beach [2009q3] Boise to New York, Boise to Minneapolis-St. Paul, Boston to New York, Blfalo to New York, El Paso to New York, New York to Jacksonville, New York to Jinneapolis-St. Paul, New York to Pittsburgh, New York to Reno, New York to Southwest Florida, New York to Salt Lake City, Spokane to Minneapolis-St. Paul [2009q4] Albuquerque to Milwaukee, Albany to Milwaukee, Austin to Milwaukee, Hartford to Milwaukee, Birmingham to Milwaukee, Nashville to Milwaukee, Boise to Milwaukee, Boston to Milwaukee, Buffalo to Milwaukee, Los Angeles to Milwaukee, Washington DC to Milwaukee, Columbus to Milwaukee, Dallas to Milwaukee, Denver to Milwaukee, El Paso to Milwaukee, Miami to Milwaukee, Spokane to Milwaukee, Houston to Milwaukee, Jacksonville to Milwaukee, Las Vegas to Milwaukee, Kansas City to Milwaukee, Orlando to Milwaukee, Milwaukee to New Orleans, Milwaukee to San Francisco, Milwaukee to Oklahoma City, Milwaukee to Norfolk, Milwaukee to Palm Beach, Milwaukee to Portland, Milwaukee to Phoenix, Milwaukee to Pittsburgh, Milwaukee to Raleigh-Durham, Milwaukee to Reno, Milwaukee to Southwest Florida, Milwaukee to San Diego, Milwaukee to San Antonio, Milwaukee to Seattle, Milwaukee to Salt Lake City, Milwaukee to Sacramento, Milwaukee to St. Louis, Milwaukee to Tampa, Milwaukee to Tulsa, Milwaukee to Tucson [2010q1] Cleveland to Philadelphia, New York to Milwaukee, Jacksonville to Orlando, Portland to Seattle [2010q2] New York to Spokane, Spokane to Palm Beach, Milwaukee to Louisville, Palm Beach to Tulsa [2010q3] Buffalo to Cleveland [2010q4] Cleveland to Milwaukee, Detroit to Pittsburgh [2011q1] Buffalo to Detroit, Columbus to Louisville [2011q2] Spokane to Southwest Florida [2011q3] Milwaukee to Omaha, Milwaukee to Philadelphia [2011q4] Albany to Boston, Columbus to Indianapolis [2012q1] Albuquerque to Atlanta, Albany to Atlanta, Atlanta to Austin, Atlanta to Hartford, Atlanta to Boise, Atlanta to Boston, Atlanta to Buffalo, Atlanta to Los Angeles, Atlanta to Washington DC, Atlanta to Cleveland, Atlanta to Dallas, Atlanta to Denver, Atlanta to Detroit, Atlanta to El Paso, Atlanta to New York, Atlanta to Spokane, Atlanta to Houston, Atlanta to Las Vegas, Atlanta to Kansas City, Atlanta to Chicago, Atlanta to Minneapolis-St. Paul, Atlanta to San Francisco, Atlanta to Oklahoma City, Atlanta to Omaha, Atlanta to Norfolk, Atlanta to Portland, Atlanta to Philadelphia, Atlanta to, Atlanta to Reno, Atlanta to San Diego, Atlanta to San Antonio, Atlanta to Louisville, Atlanta to Seattle, Atlanta to Salt Lake City, Atlanta to Sacramento, Atlanta to Tulsa, Atlanta to Tucson [2012q2] Atlanta to Columbus, Atlanta to Milwaukee, Atlanta to New Orleans, Atlanta to Pittsburgh, Atlanta to St. Louis [2012q3] Atlanta to Indianapolis, Atlanta to Orlando, Atlanta to Tampa [2012q4] Atlanta to Miami, Atlanta to Jacksonville, Atlanta to Raleigh-Durham, Atlanta to Southwest Florida, Columbus to Pittsburgh, Detroit to Milwaukee, Milwaukee to Minneapolis-St. Paul, San Francisco to Sacramento [2013q1] Albany to Charlotte, Albany to San Juan, Atlanta to Palm Beach, Austin to Charlotte, Austin to San Juan, Hartford to San Juan, Boston to Charlotte, Boston to San Juan, Buffalo to Charlotte, Los Angeles to San Diego, Washington DC to Charlotte, Washington DC to San Juan, Charlotte to Norfolk, Charlotte to Pittsburgh, Kansas City to Omaha, Minneapolis-St. Paul to Omaha, Norfolk to San Juan, Raleigh-Durham to San Juan, San Juan to Tampa [2013q2] Albuquerque to Charlotte, Albuquerque to San Juan, Atlanta to Charlotte, Atlanta to Memphis, Atlanta to San Juan, Austin to Memphis, Hartford to Charlotte, Birmingham to San Juan, Nashville to Charlotte, Nashville to San Juan, Boston to Memphis, Buffalo to San Juan, Los Angeles to Charlotte, Los Angeles to Memphis, Los Angeles to San Juan, Washington DC to Memphis, Cleveland to Charlotte, Cleveland to San Juan, Charlotte to Columbus, Charlotte to Dallas, Charlotte to Denver, Charlotte to Detroit, Charlotte to El Paso, Charlotte to Miami, Charlotte to Spokane, Charlotte to Houston, Charlotte to Indianapolis, Charlotte to Las Vegas, Charlotte to Kansas City, Charlotte to Orlando, Charlotte to Chicago, Charlotte to Milwaukee, Charlotte to Minneapolis-St. Paul, Charlotte to New Orleans, Charlotte to San Francisco, Charlotte to Oklahoma City, Charlotte to Omaha, Charlotte to Palm Beach, Charlotte to Portland, Charlotte to Phoenix, Charlotte to Reno, Charlotte to San Diego, Charlotte to San Antonio, Charlotte to Louisville, Charlotte to Seattle, Charlotte to San Juan, Charlotte to Salt Lake City, Charlotte to Sacramento, Charlotte to St. Louis, Charlotte to Tampa, Charlotte to Tulsa, Charlotte to Tucson, Columbus to San Juan, Dallas to San Juan, Denver to Memphis, Denver to San Juan, Detroit to San Juan, El Paso to San Juan, New York to Memphis, New York to San Juan, Miami to San Juan, Houston to Memphis, Houston to San Juan, Indianapolis to San Juan, Jacksonville to San Juan, Las Vegas to Memphis, Las Vegas to San Juan, Kansas City to San Juan, Orlando to Memphis, Orlando to San Juan, Chicago to Memphis, Chicago to San Juan, Memphis to San Francisco, Memphis to Norfolk, Memphis to Raleigh-Durham, Memphis to Seattle, Milwaukee to San Juan, Minneapolis-St. Paul to San Juan, New Orleans to San Juan, San Francisco to San Juan, Oklahoma City to San Juan, Omaha to San Juan, Portland to San Juan, Philadelphia to San Juan, Phoenix to San Juan, Pittsburgh to San Juan, San Diego to San Juan, San Antonio to San Juan, Louisville to San Juan, Seattle to San Juan, San Juan to Salt Lake City, San Juan to Sacramento, San Juan to St. Louis, San Juan to Tulsa [2013q3] Albuquerque to Memphis, Albany to Memphis, Hartford to Memphis, Boise to Memphis, Buffalo to Memphis, Cleveland to Memphis, Charlotte to Philadelphia, Charlotte to Southwest Florida, Columbus to Memphis, Detroit to Memphis, Jacksonville to Memphis, Kansas City to Memphis, Memphis to Milwaukee, Memphis to Minneapolis-St. Paul, Memphis to New Orleans, Memphis to Omaha, Memphis to Portland, Memphis to Philadelphia, Memphis to Phoenix, Memphis to Pittsburgh, Memphis to San Diego, Memphis to San Antonio, Memphis to Salt Lake City, Memphis to Sacramento, Reno to San Juan [2013q4] Charlotte to Memphis, Dallas to Memphis, El Paso to Memphis, Miami to Memphis, Memphis to Oklahoma City, Memphis to Reno, Memphis to Southwest Florida, Memphis to Louisville, Memphis to San Juan, Memphis to St. Louis, Memphis to Tampa, Memphis to Tucson, Reno to Sacramento [2014q1] Birmingham to Charlotte, Boise to San Juan, Buffalo to Philadelphia, Charlotte to New York, Spokane to San Juan, Memphis to Palm Beach, Southwest Florida to San Juan [2014q2] Boise to Charlotte, Boise to Palm Beach, Spokane to Memphis [2014q3] Atlanta to Nashville, Palm Beach to San Juan [2014q4] Indianapolis to Memphis, Indianapolis to Milwaukee.

CSA	Airport Code	CSA	Airport Code
Albuquerque	ABQ	Orlando	МСО
Albany	ALB	Chicago	ORD, MDW
Anchorage	ANC	Memphis	MEM
Atlanta	ATL	Milwaukee	MKE
Austin	AUS	Minneapolis – St.Paul	MSP
Hart ford	BDL	NewOrleans	MSY
Birmingham	BHM	SanFrancisco	SFO, SJC, OAK
Nashville	BNA	Kahului	OGG
Boise	BOI	OklahomaCity	OKC
Boston	BOS, MHT, PVD	Omaha	OMA
Buffalo	BUF	Norfolk	ORF
LosAngeles	LAX, ONT, SNA, BUR	PalmBeach	PBI
WashingtonDC	IAD, DCA, BWI	Portland	PDX
Cleveland	CLE	Philadelphia	PHL
Charlotte	CLT	Phoenix	PHX
Columbus	СМН	Pittsburgh	PIT
Cincinnati	CVG	Raleigh – Durham	RDU
Dallas	DFW, DAL	Reno	RNO
Denver	DEN	SouthwestFlorida	RSW
Detroit	DTW	SanDiego	SAN
ElPaso	ELP	SanAntonio	SAT
NewYork	JFK, LGA, EWR	Louisville	SDF
Miami	MIA, FLL	Seattle	SEA
Spokane	GEG	SanJuan	SJU
Ĥonolulu	HNL	SaltLakeCity	SLC
Houston	IAH, HOU	Sacramento	SMF
Indianapolis	IND	St.Louis	STL
Jacksonville	JAX	Татра	TPA
LasVegas	LAS	Tulsa	TUL
KansasCity	MCI	Tucson	TUS

Table A.4: CSA Airport Correspondences

Table A.5: Estimated Choice-Specific	Value of Flight Capacity	(Boosted Regression):	Delta Airlines, 2008q2 (Full
Set of Regressors)			

Variable	DL	Variable	DL
Total Capacity t		Capacity Change t+1	
El Paso San Diego	8.87e+6	New York Memphis	-4.36e+4
Spokane Philadelphia	2.58e+7	Spokane Salt Lake City	-4.36e+4
Honolulu Pittsburgh	2.50e+7	Orlando Memphis	-4.76e+4
Indianapolis Pittsburgh	8.46e+6	Minneapolis-St. Paul Tucson	-8.89e+4
Jacksonville Kahului	2.40e+7	New Orleans Salt Lake City	-8.89e+4
Jacksonville Louisville	9.15e+6	Albuquerque Cincinnati	-2.27e+5
Jacksonville Sacramento	9.34e+6	Philadelphia Salt Lake City	-7.34e+4
Las Vegas Palm Beach	9.24e+6	Salt Lake City Sacramento	-1.61e+4
Kansas City Tulsa	7.63e+6	Atlanta Denver	-2.60e+4
Anchorage El Paso	9.98e+6	Atlanta Chicago	-6.65e+6
Chicago San Juan	7.46e+6	Atlanta Norfolk	-1.84e+4
Milwaukee Palm Beach	1.92e+7	Atlanta Louisville	-7.76e+3
San Francisco Norfolk	2.64e+7	Atlanta St. Louis	-4.73e+3
Kahului Salt Lake City	1.63e+7	Atlanta Tulsa	-1.66e+4
Oklahoma City Raleigh-Durham	8.59e+6	Atlanta Tucson	-5.36e+4
Oklahoma City Seattle	8.96e+6	Hartford Cincinnati	-6.09e+4
Hartford Jacksonville	9.65e+6	Albuquerque Atlanta	-5.07e+4
Hartford Kahului	1.79e+7	Boston Cleveland	-1.16e+4
Washington DC Kahului	1.93e+7	Boston Cincinnati	-3.41e+3
Cleveland El Paso	9.94e+6	Los Angeles New Orleans	-5.34e+4
Columbus Reno	8.90e+6	Washington DC Cincinnati	-5.05e+3
Columbus Sacramento	9.04e+6	Cincinnati Indianapolis	-8.57e+3
Dallas San Juan	1.78e+7	Dallas Salt Lake City	-2.34e+4
		Denver Salt Lake City	-5.26e+3
Offset	5.58e+6	Detroit Norfolk	-1.49e+4
Entry t+1 Norfolk Tucson	7.99e+6	Detroit Pittsburgh	-1.47e+5
Entry t+1 Boise Washington DC	1.05e+7	-	

Table A.6: Estimated Choice-Specific Value of Flight Capacity (Boosted Regression): Northwest Airlines, 200	8q2
(Full Set of Regressors)	

Variable	NW	Variable	NW
Total Capacity t		Capacity Change t+1	
El Paso New Orleans	2.60e+7	New York Minneapolis-St. Paul	-4.08e+4
El Paso Omaha	6.78e+7	Indianapolis Minneapolis-St. Paul	-7.69e+4
Albany Southwest Florida	5.79e+7	Jacksonville Minneapolis-St. Paul	-1.78e+5
Spokane Memphis	6.04e+7	Memphis Milwaukee	-3.15e+5
Spokane San Antonio	2.45e+7	Memphis New Orleans	-1.75e+5
Spokane Sacramento	3.03e+7	Albuquerque Cincinnati	-3.57e+5
Honolulu New Orleans	9.57e+7	Atlanta Detroit	-8.70e+3
Honolulu Omaha	6.15e+7	Hartford Detroit	-6.24e+4
Honolulu Raleigh-Durham	3.52e+7	Hartford Houston	-1.02e+6
Memphis Southwest Florida	6.42e+7	Birmingham New York	-1.17e+5
Milwaukee San Juan	2.72e+7	Nashville Memphis	-1.19e+5
New Orleans Palm Beach	2.54e+7	Nashville Minneapolis-St. Paul	-1.09e+5
Anchorage Milwaukee	2.91e+7	Boston Indianapolis	-6.56e+4
Anchorage Oklahoma City	3.27e+7	Los Angeles Reno	-1.78e+5
Norfolk Reno	5.59e+7	Cleveland Memphis	-6.87e+4
Palm Beach Phoenix	6.85e+7	Albany Cleveland	-4.66e+5
Portland San Antonio	2.67e+7	Charlotte Minneapolis-St. Paul	-4.77e+4
Pittsburgh Reno	2.92e+7	Denver Memphis	-1.72e+5
Raleigh-Durham San Juan	3.05e+7		
San Diego Tulsa	9.69e+7	Offset	2.04e+7
Austin Buffalo	3.58e+7		
Austin Cincinnati	1.02e+8		
Austin Kahului	5.82e+7		
Hartford El Paso	3.16e+7		
Hartford San Diego	3.25e+7		
Hartford St. Louis	5.52e+7		
Birmingham San Francisco	6.20e+7		
Boise Memphis	5.43e+7		
Boston Kahului	1.15e+8		
Albuquerque San Juan	3.56e+7		
Buffalo Cleveland	7.12e+7		
Washington DC Kahului	3.65e+7		
Columbus San Antonio	2.70e+7		
El Paso Honolulu	3.17e+7		

Variable	DLNW	Variable	DLNW
Total Capacity t		Capacity Change t+1	
Honolulu San Antonio	4.47e+5	Indianapolis Las Vegas	-2.44e+2
Jacksonville Southwest Florida	3.95e+5	Memphis Seattle	-3.62e+2
Kansas City Salt Lake City	2.76e+5	Minneapolis-St. Paul New Orleans	1.09e+4
Palm Beach San Juan	5.94e+5	Minneapolis-St. Paul Oklahoma City	1.32e+3
Austin Boise	5.72e+5	Minneapolis-St. Paul Pittsburgh	1.05e+3
Buffalo Salt Lake City	3.24e+6	Minneapolis-St. Paul Sacramento	1.76e+3
-		Reno Tucson	-9.59e+4
Offset	3.47e+8	Atlanta Nashville	1.37e+2
Entry t+1 Nashville Pittsburgh	-3.94e+5	Atlanta Dallas	3.36e+1
Entry t+1 Boise Boston	4.30e+5	Atlanta Denver	8.68e+1
Entry t+1 Dallas Las Vegas	9.40e+5	Atlanta Las Vegas	-7.80e+1
		Albuquerque Minneapolis-St. Paul	2.94e+1
		Nashville Miami	-9.89e+1
		Buffalo Cincinnati	-4.70e+2
		Buffalo Detroit	-3.93e+2
		Buffalo Southwest Florida	-1.30e+5
		Los Angeles Denver	2.29e+3
		Los Angeles Honolulu	2.99e+2
		Cincinnati San Diego	-7.67e+2

Table A.7: Estimated Choice-Specific Value of Flight Capacity (Boosted Regression): Delta and Northwest Merged, 2008q2 (Full Set of Regressors)

Table A.8: List of Hubs

Carrier	Hubs
American	Dallas Fort Worth, Los Angeles, Miami, Chicago O'Hare, San Francisco
Alaska	Seattle-Tacoma, Portland
JetBlue	Boston Logan, John F. Kennedy (New York, NY)
Continental	Cleveland Hopkins International Airport, Newark Liberty, George Bush
	Intercontinental Airport (Houston, TX)
Delta	Hartsfield-Jackson Atlanta, Cincinnati/Northern Kentucky, Salt Lake City
Northwest	Detroit, Minneapolis-St. Paul
US Airways	McCarran (Las Vegas, NV), Phoenix Sky Harbor, Charlotte Douglas,
-	Ronald Reagan Washington National, Philadelphia, Pittsburgh
United	Denver, Chicago O'Hare, San Francisco

Note: This list represents a snapshot of primary hubs maintained during 2007. We combine the primary hubs of America West Airlines (Las Vegas, NV and Phoenix, AZ) with those of US Airways to reflect the merger of these carriers in 2005.

### A.2 Estimation Details

### A.2.1 First Stage: Demand Estimation

In this section, we elaborate on the discussion of Section 1.4.2.3, which introduces the estimation procedure for demand parameters. As previously introduced, assume we have access to a vector of instrumental variables  $I_{mt}$  such

that the expectation of the vector of unobserved product characteristics conditional on these instruments is zero, i.e.

$$E\left[\xi_{mt}|I_{mt}\right] = 0$$

for all *m* and *t*. These moment conditions imply:

$$E\left[h\left(I_{mt}\right)\xi_{mt}\right]=0$$

for all m and t and any function h(.).

One issue with these conditions is that they are a function of the unobserved product attributes, which must be computed. To do so, we use the contraction mapping algorithm of Berry and Jia (2010). Recall each carrier's market share demand function specified in Section 1.2.3. This expression provides a vector of closed-form expressions for the market share of each product in market *m* at time *t*, which we denote as  $ms_{mt} (x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^d)$ . Notice that for each market, we obtain a vector of realized market shares for each product, defined as  $ms_{mt} \equiv (ms_{1mt}, \dots ms_{J_{mu}mt})$ where  $ms_{jmt}$  represents the realized market share for product *j*, which we set equal to the vector of market share equations, such that

$$ms_{mt} = ms_{mt} \left( x_{mt}, p_{mt}, \xi_{mt}; \theta_{rt}^d \right)$$
(A.1)

for all *m* and *t*. The right hand side of equation A.1 gives us a closed-form solution for market shares up to the unknown parameters  $\theta_{rt}^d$ , which must be estimated. For a given value of the parameter vector  $\theta_{rt}^d$  and for a given realized vector of market shares, we can invert A.1 to solve for the vector of unobserved product characteristics in market *m* at time *t*, i.e.

$$\boldsymbol{\xi}_{mt} = m \boldsymbol{s}_{mt}^{-1} \left( \boldsymbol{x}_{mt}, \boldsymbol{p}_{mt}, \boldsymbol{s}_{mt}; \boldsymbol{\theta}_{rt}^{d} \right)$$

This leads to the following estimation algorithm for  $\theta_{rt}^d$ , where we denote the estimate as  $\hat{\theta}_{rt}^d$ . Let  $\xi_{jmt}^g$  denote the unobserved product attribute for product *j*, market *m*, time *t*, and contraction-mapping iteration *g*.

**Algorithm 35** Estimating  $\hat{\theta}_{rt}^d$  as in Berry and Jia (2010) for a given time period t.

- 1. Choose a candidate parameter value  $\theta_{rt}^d$
- 2. Solve for  $\xi_{mt}$  using  $\xi_{mt} = ms_{mt}^{-1}(x_{mt}, p_{mt}, ms_{mt}; \theta_{rt}^d)$
- 3. Contraction Mapping. Set  $\xi_{jmt}^0 = \xi_{jmt}$  for all j,m. Set g = 1.

(a) Set 
$$\xi_{jmt}^g = \xi_{jmt}^{g-1} + \lambda_t \left[ \ln(s_{jmt}) - \ln\left(ms_{jmt}\left(x_{mt}, p_{mt}, \xi_{mt}^{g-1}; \theta_{rt}^d\right) \right) \right]$$
 for all  $j$  and  $m$ , where  $\xi_{mt}^{g-1} = \left(\xi_{1mt}^{g-1}, \dots, \xi_{J_{mt}mt}^{g-1}\right)$ 

- (b) Set g = g + 1 and repeat until the difference between each  $\xi_{jmt}^g$  and  $\xi_{jmt}^{g-1}$  is sufficiently small according to a desired tolerance level. Denote the final iteration as g = G.
- 4. Compute the empirical GMM moment function:

$$GMM\left(\xi_{mt}^{G}, \theta_{rt}^{d}\right) = \frac{1}{K} \sum_{m=1}^{K} \left[h\left(z_{mt}\right) \xi_{mt}^{G}\left(x_{mt}, p_{mt}, ms_{mt}; \theta_{rt}^{d}\right)\right]$$

5. Repeat steps 1 to 4 and find the candidate parameter value  $\theta^d_{rt}$  such that

$$\widehat{\theta}_{rt}^{d} \equiv \arg\min_{\theta_{rt}^{d}} \left| GMM\left(\xi_{mt}, \theta_{rt}^{d}\right) \right.$$

### A.2.2 First Stage: Marginal Costs

In this section, we partly restate and expand upon the discussion of the Berry and Jia (2010) algorithm for estimating the marginal cost specification, as introduced in Section 1.4.2.2. We invert the system of equations in 1.10 using the estimated demand parameters  $\hat{\theta}_{rl}^d$  to solve for equilibrium product price markups, i.e.

$$\begin{bmatrix} p_{1mt} - mc_{1mt} \\ \dots \\ p_{J_mmt} - mc_{J_mmt} \end{bmatrix} = \widehat{P}^{-1} \begin{bmatrix} 0 \\ \dots \\ 0 \end{bmatrix}$$
(A.2)

where

$$\widehat{P} \equiv \begin{bmatrix} 1 & ms_{1mt}\left(x_{mt}, p_{mt}, \xi_{mt}; \widehat{\theta}_{rt}^{d}\right) & \frac{\partial ms_{1mt}\left(x_{mt}, p_{mt}, \xi_{mt}; \widehat{\theta}_{rt}^{d}\right)}{\partial p_{1mt}} & \dots & \frac{\partial ms_{J_{mt}mt}\left(x_{mt}, p_{mt}, \xi_{mt}; \widehat{\theta}_{rt}^{d}\right)}{\partial p_{1mt}} \\ \dots \\ 1 & s_{J_{mt}mt}\left(x_{mt}, p_{mt}, \xi_{mt}; \widehat{\theta}_{rt}^{d}\right) & \frac{\partial ms_{1mt}\left(x_{mt}, p_{mt}, \xi_{mt}; \widehat{\theta}_{rt}^{d}\right)}{\partial p_{J_{mt}mt}} & \dots & \frac{\partial ms_{J_{mt}mt}\left(x_{mt}, p_{mt}, \xi_{mt}; \widehat{\theta}_{rt}^{d}\right)}{\partial p_{J_{mt}mt}} \end{bmatrix}$$

Since prices are observed, rearranging A.2 gives us marginal costs:

$$\begin{bmatrix} mc_{1mt} \\ \dots \\ mc_{J_mmt} \end{bmatrix} = \begin{bmatrix} p_{1mt} \\ \dots \\ p_{J_mmt} \end{bmatrix} - \widehat{P}^{-1} \begin{bmatrix} 0 \\ \dots \\ 0 \end{bmatrix}$$
(A.3)

As with demand side unobservables, cost-side unobservables are computed using the contraction mapping algorithm of Berry and Jia (2010). We assume we have access to a vector of instrumental variables  $I_{mt}$  such that the expectation of the vector of cost-side unobservables conditional on these instruments is zero, i.e.

$$E\left[\omega_{mt}|I_{mt}\right]=0$$

for all *m* and *t*. These moment conditions imply:

$$E[h(I_{mt})\omega_{mt}]=0$$

for all *m* and *t* and any function h(.).

As with demand unobservables, for a given time period *t*, we solve for cost-side unobservables  $\omega_{jmt}$  and form moments for estimation that take the form  $E\left(h(z_{mt})\omega_{mt}\left(x_{mt}, p_{mt}, ms_{mt}, \widehat{\theta}_{rt}^{d}, \theta_{rt}^{mc}\right)\right) = 0.$ 

#### A.3 Miscellaneous

#### A.3.1 Low Cost Carrier List

We provide the list of low cost carriers used to compute the share of enplaned passengers from 1995 to 2014 departing or arriving at Minneapolis, St. Paul airport, using T100 segment data, available from the Department of Transportation (Bureau of Transportation Statistics). The list comes from the historical list of lcc's published by IACO (2014), for which this source provided an IATA code. The list of lcc's we use, with IATA code in parentheses, includes: Access Air (ZA), Air South (KKB), Air Tran Airways (FL), Allegiant Air (G4), ATA Airlines (TZ), Eastwind Airlines (W9), Frontier Airlines (F9), Go! (YV), Independence Air (DH), JetBlue Airways (B6), Kiwi International Airlines (KP), Midway Airlines (ML), Midwest Airlines (YX), National Airlines (N7), New York Air (NY), Pacific Southwest Airlines (PS), People Express (PE), Pro Air (P9), Reno Air (QQ), Skybus Airlines (SX), SkyValue USA (XP), Southwest Airlines (WN), Spirit Airlines (NK), Sun Country Airlines (SY), Tower Air (FF), USA 3000 (U5), ValueJet (J7), Vanguard (NJ), Virgin America (VX), and Western Pacific (W7).

#### A.3.2 Original Input Model Specification

This section presents the estimated intermediate models used to generate the results in sections 1.5.1.4 and 1.5.2. There are three primary differences between these intermediate models and those presented in Sections 1.5.1.1 to 1.5.1.3. First, product-level marginal costs are generated using 2006q1 data, rather than 2008q1-q3 data (as presented in Table 1.4) using the demand and marginal cost parameters estimated in Appendix Table A.9. We therefore generate our product-level variable profits, which serve as the y-variable in our reduced-form profit specification presented in Appendix Table A.10, using actual prices from 2008q1, q2, and q3, respectively, and 2006q1 marginal cost functions. This is in contrast to the reduced-form profit specifications presented in Table 1.5, which utilize product-level variable

profits that use prices and marginal costs generated from 2008q1-3 models, respectively. This feature of the reducedform profit specifications makes the results of 1.5.1.4 and 1.5.2 a counterfactual exercise, asking how the expected value of capacity investments change for carriers as they merge, conditional on both the unmerged and merged firms experiencing 2006q1 marginal cost structures and 2008q1-3 prices. In general, this will likely overestimate the value of capacity investments for both the unmerged and merged firms, since one component of operating costs reflected in estimated marginal costs, jet fuel prices, rose from \$1.80 per gallon in 2006q1 to \$2.66, \$3.19, and \$3.47 per gallon in 2008q1, q2, and q3, respectively.<sup>1</sup> Results generated using 2008q1-q3 marginal cost structures are forthcoming. The second primary difference between the original intermediate models and those presented in Sections 1.5.1.1 to 1.5.1.3 are slight changes in some of the regressors included in each model. The third difference is that carrier reduced-form entry and capacity strategies are estimated at the airline product level rather than at the bidirectional segment level. The remainder of this section presents and discusses the original intermediate model specifications in more detail.

<sup>&</sup>lt;sup>1</sup> Jet fuel prices per quarter were aggregated from monthly data for fuel use found in the Airline Fuel Cost and Consumption table (U.S. Carriers-Scheduled, scheduled service, which includes U.S. carriers with more than \$20M in revenue per year), available from the U.S. Department of Transportation, Bureau of Transportation Statistics, http://www.transtats.bts.gov/fuel.asp?pn=1.

	2006q1	2006q1		2006q1	2006q1
	(low cap)	(high cap)		(low cap)	(high cap)
Fare 1	$-1.575^{*}$	-2.627			
	(0.93)	(1.89)	Demand Carri	er Dummy	
Connection 1	-0.003	-0.013	Other	0.955***	0.986***
	(1.06)	(0.57)		(0.05)	(0.09)
Constant 1	-2.004	-2.007	JetBlue	0.886***	0.933***
	(2.15)	(2.47)		(0.12)	(0.25)
Fare 2	-0.207***	-0.683***	Continental	0.535***	0.981***
	(0.03)	(0.04)		(0.05)	(0.07)
Connection 2	-0.002	-0.002	Delta	0.316***	0.994***
	(0.15)	(0.04)		(0.04)	(0.06)
Constant 2	-2.002***	-2.001***	Northwest	0.400***	0.989***
	(0.31)	(0.16)		(0.04)	(0.06)
No. destination	-1.990***	0.997***	United	0.223***	0.996***
	(0.06)	(0.11)		(0.04)	(0.06)
No. departures	-1.39***	0.499***	US Airways	0.354***	0.969***
	(0.03)	(0.06)		(0.04)	(0.06)
Distance	0.136	0.999***	Southwest	0.285***	0.996***
	(0.10)	(0.10)		(0.04)	(0.07)
Distance <sup>2</sup>	0.062***	-0.111***		(0101)	(0.0.1)
21500000	(0.02)	(0.02)	Cost Carrier D	ummv	
Tour	-0.593***	-0.506**	Other	0.032	-0.196***
	(0.03)	(0.04)		(0.04)	(0.04)
Slot-Control	-0.587***	$-0.097^{***}$	JetBlue	-0.470***	$-0.119^{*}$
	(0.02)	(0.04)	0002100	(0.07)	(0.06)
Cost Const Short	0.513*	$-0.987^{***}$	Continental	0.121***	-0.031
Cost Const Short	(0.29)	(0.18)	continentai	(0.04)	(0.04)
Cost Dist Short	0.390***	0.981***	Delta	$-0.132^{***}$	$-0.500^{***}$
Cost Dist Short	(0.05)	(0.08)	Della	(0.03)	(0.05)
Cost Connect Short	0.200*	0.387***	Northwest	0.120**	-0.317***
	(0.12)	(0.08)	i tortin est	(0.05)	(0.06)
Cost Const Long	1.121**	-0.105	United	$-0.070^{*}$	0.256***
Cost Collist Long	(0.46)	(0.10)	emilea	(0.04)	(0.03)
Cost Dist Long	0.540***	0.425***	US Airways	0.409***	$-0.141^{**}$
Cost Dist Long	(0.02)	(0.02)	05 All ways	(0.04)	(0.06)
Cost Connect Long	(0.02) -0.349	0.220***	Southwest	$-0.449^{***}$	$-0.976^{***}$
Cost Connect Long	(0.22)	(0.04)	Southwest	(0.03)	(0.06)
HubMC	(0.22) -0.000	(0.04) $-0.464^{***}$	λ	0.100***	0.675***
	(0.03)	-0.404 (0.04)	λ	(0.02)	(0.02)
SlotMC	0.272***	(0.04) 0.154**	27	0.086***	0.02)
SIOUVIC			γ		
	(0.03)	(0.07)		(0.01)	(0.02)
Observations	23,320	19,207			

Table A.9: Estimated Demand and Marginal Cost Models (First Stage GMM), 2006q1

Note: \*p<0.1; \*\*p<0.05; \*\*\*p<0.01.

The models in Appendix Table A.9 are separately estimated on airline products in "high" and "low" capacity bins, where high capacity is defined as a total number of flights offered by all carriers greater than the median, while low

capacity is below the median.

	Dependent variable: Log(Profit per Flight)			
	2008q1	2008q2	2008q3	
Origin Pop * Dest Pop	0.021***	0.025***	0.023***	
	(0.002)	(0.002)	(0.002)	
Log 2002 Passenger Density	0.123***	0.107***	0.128***	
	(0.003)	(0.003)	(0.003)	
Num. of Hubs	0.468***	0.383***	0.474***	
	(0.046)	(0.046)	(0.046)	
Avg Closest Hub Distance	-0.0001***	-0.0001***	-0.0001***	
2	(0.00003)	(0.00003)	(0.00003)	
Origin Is a Hub	0.059***	0.111***	0.125***	
-	(0.019)	(0.019)	(0.019)	
Connection Is a Hub	-0.055***	-0.071***	-0.053***	
	(0.018)	(0.018)	(0.018)	
Destination Is a Hub	0.084***	0.099***	0.125***	
	(0.019)	(0.019)	(0.020)	
Legacy Competitors * Capacity	-0.00004	-0.0001	-0.0001**	
	(0.0001)	(0.00005)	(0.00005)	
Pop * Market Capacity	-0.002***	-0.002***	-0.002***	
	(0.0001)	(0.0001)	(0.0001)	
Pop * Market Competitors	0.001***	0.001***	0.001***	
	(0.0002)	(0.0002)	(0.0002)	
Capacity	-0.004***	-0.003***	-0.003***	
1	(0.0003)	(0.0003)	(0.0003)	
Constant	4.313***	4.344***	4.926***	
	(0.190)	(0.190)	(0.189)	
Observations	33,417	32,843	31,874	
R <sup>2</sup>	0.563	0.554	0.562	
Adjusted R <sup>2</sup>	0.561	0.553	0.561	

Table A.10: Reduced-Form Profit Estimation, 2008q1-q3 (Original Specification)

Note: Distance dummy variables, carrier dummy variables and city dummy variables are suppressed from the table. Significance level: p<0.1; p<0.05; p<0.01.

The estimated coefficients of the original reduced form profit models for 2008q1, q2, and q3 are displayed in Appendix Table A.10. The origin and destination population interaction term is positively related to profits in all time periods, as is the log of 2002 passenger volume, reflecting the overall higher profitability of more populated markets. Further, as reflected in the distance indicator coefficients, as the distance of the flight rises, profits per flight tend to rise for shorter distance flights (less than 1000 miles), reflecting increased passenger demand and fewer substitutes for flying as the flight distance rises. At distances of 1500 miles and greater, this relationship reverses, and greater flight distance is associated with less profitable flights, reflecting the increased marginal costs of providing these flights and consumer distaste for flying longer distances. We include several hub-related variables in the model. The overall number of hubs operated by the carrier increases average profits per flight in all routes, and profits per flight fall as

the average distance between the origin, stop, and destination to the carrier's nearest hub rises. Having the origin or destination as a hub increases profits per flight, while having a hub at the connection decreases profits per flight. This reflects the decreased profitability of onestop flights versus nonstop flights, since legacy carriers tend to route onestop flights through their hubs.

We also include three flight capacity related variables which have important implications for our predation simulation. The coefficient on the interaction between the number of legacy carrier competitors in a market and a carrier's capacity allocated to an airline product (Legacy Competitors \* Capacity) is negative. For example, as the number of legacy carrier competitors falls, which often happens when two legacy carriers merge, the marginal value of increasing capacity for every carrier becomes positive, since less competition tends to increase prices and make capacity increases more attractive. A second capacity-related variable is the product between the origin population, the destination population, and total market flight capacity (Pop \* Market Capacity). The coefficient on this variable is negative, which provides the primary mechanism for predation in our predation game. As legacy carriers add flight capacity to a particular flight segment, the total flight capacity in all markets associated with that segment rises. This total market capacity is common to all carriers operating in the market, all carriers suffer a drop in profits per flight due to the increased capacity and competition. A similar variable encodes the interaction between origin population, destination population, and the total number of competitors in a market (Pop \* Market Competitors). The relationship between the total number of competitors in a market and profits per flight is positive through the positive coefficient on this variable. This variable likely reflects higher profits per flight associated with higher demand markets, which is unaccounted for by the interaction with origin and destination population. Finally, a rise in a carrier's own capacity reduces the profits per flight associated with the product, reflecting an increase in competition. This, for example, gives an added penalty to a legacy carrier for increasing capacity in a given market to predate the entry of a low cost carrier, over an above the penalty imposed through the market capacity interaction term.

	Dependent variable:			
	Entry Capacity			
	Probit	OLS		
	(1)	(2)		
(Intercept)	-3.088***	7.754***		
· · · ·	(0.040)	(0.246)		
Origin Pop * Destination Pop	0.002***	0.023***		
	(0.0002)	(0.001)		
Log2002 Passenger Density	0.020***	0.027***		
	(0.002)	(0.008)		
Distance > 250 Miles	0.335***	-4.955***		
	(0.038)	(0.249)		
Distance > 500 Miles	0.195***	-1.245***		
	(0.016)	(0.094)		
Distance > 1000 Miles	0.086***	-0.232***		
	(0.013)	(0.062)		
Distance > 1500 Miles	0.061***	-0.072		
	(0.013)	(0.067)		
Distance > 2000 Miles	0.075***	-0.101		
	(0.015)	(0.075)		
Distance $> 2500$ Miles	0.087***	0.038		
	(0.024)	(0.098)		
Num. of Non-Stop Competitors	0.055***	0.223***		
I I I I	(0.003)	(0.015)		
Num. of One-Stop Competitors	0.074***	-0.222***		
1 1	(0.004)	(0.018)		
Num. of Hubs	-0.011**	0.012		
	(0.006)	(0.030)		
Average Closest Hub Distance	-0.001***	0.001***		
5	(0.00002)	(0.0001)		
Origin Hub	0.598***	-0.410***		
6	(0.016)	(0.069)		
Connection Hub	1.741***	-0.894***		
	(0.013)	(0.059)		
Destination Hub	0.608***	0.993***		
	(0.015)	(0.075)		
Observations	550,116	64,983		
$R^2$	550,110	0.111		
Adjusted $R^2$		0.111		
Log Likelihood	-54,573.330	0.111		
Akaike Inf. Crit.	109,198.700			
Residual Std. Error	102,120.700	5.314 (df = 64958)		
F Statistic		$338.930^{***}$ (df = 24; 64958)		
		330.730  (u1 = 24, 04938)		
*p<0.1; **p<0.05; ***p<0.01				

Table A.11: Estimated Entry and Capacity Strategies (Original Specification)

Note: Estimates of carrier dummy variables are suppressed from the probit and OLS tables.

Appendix Table A.11 presents the original estimated product entry and flight capacity strategy functions used to

simulate counterfactual entry and capacity choices. At the product level, a carrier "enters" if it offers the product in the specified time period. Higher origin and destination populations, as well as a larger number of passengers served at the product-level in 2002, increase the probability of carrier entry and offered flight capacity, reflecting the general attractiveness of products serving larger markets. Carriers are more likely to offer products representing longer distance flights, relative to the excluded flight distances ( ¡250 miles). Conditional on offering the product, carriers offer fewer short haul flights than long haul flights.

Carriers are more likely to offer products serving markets with more nonstop and onestop competitors, signaling the presence of unobserved segment characteristics that attract competitors. Further, carriers tend to provide a larger number of flights for products serving markets with more nonstop competitors, and fewer flights for markets serving more onestop competitors, providing evidence of a well-known distate by carriers for providing onestop flights, which tend to be less profitable than nonstop flights. Berry and Jia (2010) find evidence that onestop flights became less profitable from 1999 to 2006, which is consistent with our estimates. A higher number of hubs operated by a carrier nationally tends to reduce its likelihood of offering new domestic products, probably because carriers with many hubs tend to have a presence in most U.S. domestic markets already, leaving little room for expansion. Carriers tend to offer products that have origins and destinations closer to existing hubs, although they offer more flights per time period on average on products farther away from their hubs. This may reflect a tendency by carriers to keep flight capacity relatively low in markets that they dominate, although the coefficient is small in magnitude. We find stronger evidence of this relationship from the hub indicator coefficients, since a hub on either the origin or destination increases the probability that the carrier offers any flights on the product; however, carriers tend to offer fewer flights on these products.

#### A.4 Ongoing and Future Work

#### A.4.1 Summary

We are in the process of extending this chapter in a variety of ways. First, we are generating new results and robustness checks related to the Delta and Northwest merger using 1) a variety of alternative specifications of the input models presented in Sections 1.5.1.1 to 1.5.1.3 and Appendix Section A.3.2, and 2) data from an assortment of alternative time periods. Second, we are proposing and estimating fixed, entry, and exit costs for carriers. Third, we are exploring how to adapt recently proposed inference procedures for high-dimensional sparse linear models to our dynamic optimization problem setting. Fourth, we are extending this setup to study other legacy carrier mergers that occurred in the time period covered by our data, including the United and Continental merger and the American and US Airways merger. We introduce some of this ongoing work in the remainder of this section.

### A.4.2 Fixed, Entry, and Exit Costs

We propose the following linear model for the fixed and entry costs of carrier f operating in segment c:

$$\begin{aligned} Cost_{fc} &= \gamma_0 + \gamma_1 \mathbb{I} \{ EntryOrigAirport \}_{fc} + \gamma_2 \mathbb{I} \{ EntryDestAirport \}_{fc} \\ &+ \gamma_3 \mathbb{I} \{ ExitOrigAirport \}_{fc} + \gamma_4 \mathbb{I} \{ ExitDestAirport \}_{fc} \\ &+ \gamma_5 \mathbb{I} \{ EntrySegment \}_{fc} + \gamma_6 \mathbb{I} \{ ExitSegment \}_{fc} + \\ &+ \gamma_7 OrigShare_{fc} + \gamma_8 DestShare_{fc} \\ &+ \gamma_9 \mathbb{I} \{ HighCapacityLevel \}_{fc} + \gamma_{10} \mathbb{I} \{ MediumCapacityLevel \}_{fc} \\ &+ \gamma_{11} \mathbb{I} \{ LowCapacityLevel \}_{fc} + \varepsilon_{fc} \end{aligned}$$

where  $\mathbb{I}\{.\}$  represents the indicator function, *EntryOrigAirport*, *EntryDestAirport*, *ExitOrigAirport*, and *ExitDestAirport* represent entry and exit by carrier f into and out of the origin and destination airport for segment c, *EntrySegment* and *ExitSegment* represent entry and exit by carrier f into and out of segment c, and *OrigShare*<sub>jm</sub> and *DestShare*<sub>jm</sub> represent carrier f's share of flights at the origin and destination airports of segment c. *HighCapacityLevel*, *MediumCapacityLevel*, *LowCapacityLevel* are defined by the terciles of the distribution of flights for all segments and all carriers. This cost function can be estimated by the inequality estimator proposed by Bajari, Benkard, and Levin (2007). The specification is inspired by those for fixed and entry costs in the context of dynamic, strategic, airline competition proposed by Benkard, Bodoh-Creed, and Lazarev (2010) and Snider (2009).

Appendix B

Chapter 2 Appendix

# B.1 Supplemental Tables

## B.1.1 Section 2.2.1 Tables

Year	Wal-Mart Location	Competitor's Location
2000	LaGrange, GA	Columbus, GA
2001	Coldwater, MI	Jackson, MI
2001	Sanger, TX	Sherman, TX
2001	Spring Valley, IL	Peoria, IL
2001	St. James, MO	Columbia, MO
2002	Shelby, NC	Hickory, NC
2002	Tobyhanna, PA	Scranton, PA
2003	Hopkinsville, KY	Clarksville, TN
2004	Apple Valley, CA	Riverside, CA
2004	Smyrna, DE	Dover, DE
2004	St. Lucie County, FL	Miami, FL
2005	Grantsville, UT	Salt Lake City, UT
2005	Mount Crawford, VA	Cumberland, MD
2005	Sealy, TX	Houston, TX
2006	Alachua, FL	Gainesville, FL

Table B.1: General Merchandise Distribution Centers

Year	Wal-Mart Location	Competitor's Location
2000	Corinne, UT	Salt Lake City, UT
2000	Johnstown, NY	Utica-Rome, NY
2000	Monroe, GA	Athens, GA
2000	Opelika, AL	Columbus, GA
2000	Pauls Valley, OK	Oklahoma City, OK
2000	Terrell, TX	Dallas, TX
2000	Tomah, WI	LaCrosse, WI
2001	Auburn, IN	FortWayne, IN
2001	Harrisonville, MO	KansasCity, MO
2001	Robert, LA	New Orleans, LA
2001	Shelbyville, TN	Huntsville, AL
2002	Cleburne, TX	Dallas, TX
2002	Henderson, NC	Raleigh, NC
2002	MacClenny, FL	Jacksonville, FL
2002	Moberly, MO	Columbia, MO
2002	Washington Court House, OH	Columbus, OH
2003	Brundidge, AL	Montgomery, AL
2003	Casa Grande, AZ	Phoenix, AZ
2003	Gordonsville, VA	Washington, DC
2003	New Caney, TX	Houston, TX
2003	Platte, NE	Cheyenne, WY
2003	Wintersville (Steubenville), OH	Pittburgh, PA
2004	Fontana, CA	Riverside,CA
2004	Grandview, WA	Yakima,WA
2005	Arcadia, FL	PuntaGorda,FL
2005	Lewiston, ME	Boston,MA
2005	Ochelata, OK	Tulsa,OK
2006	Pottsville, PA	Reading,PA
2006	Sparks, NV	Reno,NV
2006	Sterling, IL	Rockford,IL
2007	Cheyenne, WY	Cheyenne,WY
2007	Gas City, IN	Muncie, IN

Table B.2: Food Distribution Centers

B.1.2 Section 2.2.2 Tables

Year	2000	2001	2002	2003	2004	2005	2006	Total facilities		
Number of location decisions										
Regular Stores	2	8	4	2	6	6	2	30		
Supercenters	14	8	10	12	4	6	6	60		
Food DC	7	4	5	6	2	3	3	30		
General Merchandise DC	1	4	2	1	3	3	1	15		
Number of feasible locations										
Regular Stores	227	211	195	181	167	157	145	-		
Supercenters	225	203	191	179	161	151	143	_		
Food DC	227	220	216	211	205	203	200	_		
General Merchandise DC	227	226	222	220	219	216	213	-		
Number of possible com	oinations									
Regular Stores	$2.57 \times 10^{04}$	$8.52 \times 10^{13}$	$5.84 \times 10^{07}$	$1.63 \times 10^{04}$	$2.75 \times 10^{10}$	$1.89 \times 10^{10}$	$1.04 \times 10^{04}$	-		
Supercenters	$6.47 \times 10^{21}$	$6.22 \times 10^{13}$	$1.40 \times 10^{16}$	$1.55 \times 10^{18}$	$2.70 \times 10^{07}$	$1.49 \times 10^{10}$	$1.07 \times 10^{10}$	-		
Food DC	$5.61 \times 10^{12}$	$9.50 \times 10^{07}$	$3.74 \times 10^{09}$	$1.14 \times 10^{11}$	$2.09 \times 10^{04}$	$1.37 \times 10^{06}$	$1.31 \times 10^{06}$	-		
General Merchandise DC	$2.27 \times 10^{02}$	$1.06 \times 10^{08}$	$2.45 \times 10^{04}$	$2.20 \times 10^{02}$	$1.73 \times 10^{06}$	$1.66 \times 10^{06}$	$2.13 \times 10^{02}$	_		
State space cardinality	$2.11 \times 10^{41}$	$5.33 \times 10^{43}$	$7.51 \times 10^{37}$	$6.34 \times 10^{35}$	$2.68 \times 10^{28}$	$6.40 \times 10^{32}$	$3.12 \times 10^{22}$	_		
Total number of possible	Total number of possible terminal nodes (generated by state)									
Average state space card	Average state space cardinality (over all time periods)									

## Table B.3: State Space Cardinality Calculation

Note: The cardinality calculations represent the cardinality of the state attributable to firm i facilities only. The cardinality attributable to firm -i facilities is the same that attributable to firm i facilities. The total cardinality of the state is the product of the cardinality attributable to firm i facilities, firm -i facilities, and the population variable.

Model	CWGB Specification 1	CWGB Specification 2	CWGB Specification 3	
	(baseline)	(high-urban-penalty)	(high-dist-cost)	
Revenue parameter $\alpha^g$	60	60	60	
Revenue parameter $\alpha^{f}$	60	60	60	
Revenue parameter $\delta_{(i,-i)}$	-0.5	-0.5	-0.5	
Revenue parameter $\delta_{(i,i)}$	-0.5	-0.5	-0.5	
Distribution cost parameters $\varsigma$	1400	1400	2100	
Distribution cost parameters <i>i</i>	1400	1400	2100	
Input parameters $v^{labor}$	3.61	3.61	3.61	
Input parameters v <sup>land</sup>	$5 imes 10^{-6}$	$5 imes 10^{-6}$	$5 imes 10^{-6}$	
Input parameters $v^{other}$	0.07	0.07	0.07	
Urban location quadratic cost parameter $\omega_0$	0	0	0	
Urban location quadratic cost parameter $\omega_1$	20000	30000	20000	
Urban location quadratic cost parameter $\omega_2$	20000	30000	20000	
Discount factor $\beta$	0.95	0.95	0.95	
Productivity parameter $\rho$	1.07	1.07	1.07	
Markup $\mu$	0.24	0.24	0.24	

# Table B.4: Parameter Values by Specification

B.1.3 Section 2.2.4 Table

Choice-Specifc Value Function	$\widehat{V}_i(a_{ilt}^g = 1)$	$\widehat{V}_i(a^g_{ilt}=0)$	$\widehat{V}_i(a_{ilt}^f = 1)$	$\widehat{V}_i(a^f_{ilt}=0)$	$\widehat{V}_i(a_{ilt}^r = 1)$	$\widehat{V}_i(a_{ilt}^r=0)$	$\widehat{V}_i(a_{ilt}^{sc}=1)$	$\widehat{V}_i(a^{sc}_{ilt}=0)$
Population	$1.70 \times 10^{1***}$	$1.48 \times 10^{1***}$	$1.99 \times 10^{1***}$	$1.48 \times 10^{1***}$	$1.35 \times 10^{1***}$	$1.48 \times 10^{1***}$	$2.00 \times 10^{1***}$	$1.48 \times 10^{1***}$
-	$(1.15 \times 10^{0})$	$(1.76 \times 10^{-2})$	$(8.53 \times 10^{-1})$	$(1.76 \times 10^{-2})$	$(5.99 \times 10^{-1})$	$(1.76 \times 10^{-2})$	$(5.99 \times 10^{-1})$	$(1.76 \times 10^{-2})$
Own Entry Regstore Allentown, PA	$-1.86 \times 10^{7}$		$-1.38 \times 10^{7}$		$-2.43 \times 10^{6}$		$-7.22 \times 10^{6}$	
	$(2.37 \times 10^7)$		$(1.26 \times 10^7)$		$(2.38 \times 10^6)$		$(6.51 \times 10^6)$	
Own Entry Regstore Boulder, CO	$-7.26 \times 10^{6}$		$-6.26 \times 10^{6}$				$-3.52 \times 10^{6}$	
	$(1.91 \times 10^7)$		$(1.02 \times 10^7)$				$(5.26 \times 10^6)$	
Own Entry Regstore Hartford, CT	$-9.72 \times 10^{6}$		$-6.68 \times 10^{6}$		$-1.75 \times 10^{6}$		$-3.73 \times 10^{6}$	
	$(2.08 \times 10^7)$		$(1.08 \times 10^7)$		$(1.59 \times 10^{6})$		$(5.56 \times 10^6)$	
Own Entry Regstore Kansas City, MO	$-1.33 \times 10^{7}$		$-6.06 \times 10^{6}$		$-1.89 \times 10^{6}$		$-3.88 \times 10^{6}$	
	$(2.37 \times 10^7)$		$(1.14 \times 10^7)$		$(2.11 \times 10^6)$		$(5.85 \times 10^6)$	
Own Entry Regstore San Francisco, CA	NA				NA		NA	
	NA		_		NA		NA	
Own Entry Regstore Augusta, GA			$-1.91 \times 10^{7}$		$-3.10 \times 10^{6}$		$-9.38 \times 10^{6}$	
			$(1.51 \times 10^7)$		$(2.77 \times 10^6)$		$(7.76 \times 10^6)$	
Rival Entry Regstore Albany, GA		NA		NA		NA		NA
		NA		NA		NA		NA
Rival Entry GM Dist Clarksville, TN		-1.44×10 <sup>6</sup> ***		-1.44×10 <sup>6</sup> ***		-1.44×10 <sup>6</sup> ***		-1.44×10 <sup>6</sup> ***
		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$
Rival Entry GM Dist Columbia, MO		-5.54×10 <sup>5</sup> ***		-5.50×10 <sup>5</sup> ***		-5.51×10 <sup>5</sup> ***		-5.50×10 <sup>5</sup> ***
		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$
Rival Entry GM Dist Cumberland, MD		-2.35×10 <sup>6</sup> ***		-2.35×10 <sup>6</sup> ***		-2.35×10 <sup>6</sup> ***		-2.35×10 <sup>6</sup> ***
		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$
Rival Entry GM Dist Dover, DE		-1.98×10 <sup>6</sup> ***		-1.98×10 <sup>6</sup> ***		-1.98×10 <sup>6</sup> ***		$-1.98 \times 10^{6***}$
		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$		$(1.03 \times 10^5)$
Rival Entry GM Dist Hickory, NC		-1.03×10 <sup>6</sup> ***		-1.03×10 <sup>6</sup> ***		-1.03×10 <sup>6</sup> ***		-1.03×10 <sup>6</sup> ***
		$(1.03 \times 10^5)$	_	$(1.03 \times 10^5)$		$(1.03 \times 10^5)$	_	$(1.03 \times 10^5)$
Constant	$2.77 \times 10^{7}$ .	$6.36 \times 10^{3}$	3.25×10 <sup>7</sup> **	$5.08 \times 10^{3}$	$2.27 \times 10^{6}$	$4.31 \times 10^{3}$	$1.48 \times 10^{7}*$	$5.14 \times 10^{3}$
	$(1.58 \times 10^7)$	$(7.43 \times 10^4)$	$(1.18 \times 10^7)$	$(7.43 \times 10^4)$	$(2.22 \times 10^6)$	$(7.43 \times 10^4)$	$(6.04 \times 10^6)$	$(7.43 \times 10^4)$

Table B.5: Estimated Choice-Specific Value Function Models (OLS), Baseline Specification

Note: Each column represents an OLS regression model of the indicated choice-specific value function run only on the state variables selected by the corrresponding boosted regression model f.

#### B.2 Section Details

#### B.2.1 Section 2.2.1 Details

**Import Distribution Centers**. During the 2000 to 2006 time period, Wal-Mart operated import distribution centers in Mira Loma, CA, Statesboro, GA, Elwood, IL, Baytown, TX, and Williamsburg, VA.<sup>1</sup> For our simulation (over all time periods), we endow each firm with an import distribution center in each MSA in our sample physically closest to the above listed cities. These include [with Wal-Mart's corresponding import distribution center location in brackets]: Riverside, CA [Mira Loma, CA], Savannah, GA [Statesboro, GA], Kankakee, IL [Elwood, IL], Houston, TX [Baytown, TX], and Washington, DC [Williamsburg, VA].

General Merchandise and Food Distribution Centers. We constrain each competitor to open the same number of general merchandise and food distribution centers in each period as actually opened by Wal-Mart. Additionally, we constrain the competitor to open general merchandise and food distribution centers in the MSA's in our sample closest to the actual distribution centers opened by Wal-Mart in the same period. Tables B.1 and B.2 present both the distribution centers opened by Wal-Mart, as well as the distribution center locations opened by the competitor in all simulations.

#### B.2.2 Section 2.2.2 Details

**State Space Cardinality Calculation**. Calculations for the cardinality of the part of the state space attributable to firm *i* as defined in our illustration are listed in Table B.3.

**Constraints on firm location choices.** For a given firm *i*, we allow each location *l* to accommodate up to four firm *i* facilities at one time: one import distribution center, one food distribution center, one general merchandise distribution center, and one store of either type. Symmetrically, the competitor firm can also place up to four facilities in the same location *l*, for a maximum number of eight facilities per location. We assume that neither firm can place two of its own stores (regardless of type) in one location. This approximates actual store placement patterns by big box retailers such as Wal-Mart well for small MSA's, which usually accommodate only one own-store at a time, but less so for larger MSA's, which might contain several own-stores. One additional constraint we impose is that in each period *t*, each firm chooses regular stores prior to choosing supercenters. Since we allow only one firm *i* store of any type per MSA, each firm's constrained set of possible supercenter locations are a function of period *t* regular store location choices.

**Profit Specification**. For a given firm *i*, sales revenues for a store in location *l* depend on the proximity of other firm *i* stores and firm -i stores, where -i denotes the competitor firm. Note that since we allow only one store of any

<sup>&</sup>lt;sup>1</sup> See http://www.mwpvl.com/html/walmart.html for this list.

kind per MSA, we can refer to a store by its location, i.e. we refer to a store in location *l* as store *l*. Let the portion of the state vector attributable to locations for food distribution centers (*f*), general merchandise distribution centers (*g*), regular stores (*r*), and supercenters (*sc*) be denoted as  $s_{it}^f$ ,  $s_{it}^g$ ,  $s_{it}^r$ , and  $s_{it}^{sc}$ , where each vector is of length *L*, and  $s_{it}^q \equiv (s_{1t}^q, \dots, s_{Lt}^q)$  for  $q \in \{f, g, r, sc\}$ . Also denote the population for location *l* at time *t* as  $pop_{lt}$ . For store *l* of firm *i* at time *t*, denote food revenues as  $R_{ilt}^f(s_{it}^{sc}, s_{-it}^{sc}, pop_{lt})$  and general merchandise revenues as  $R_{ilt}^g(s_{it}, s_{-it}, pop_{lt})$ , where  $s_{it} \equiv \mathbb{I}(s_{it}^r + s_{it}^{sc} > 0)$  with support  $\mathscr{S}_{it}, \mathbb{I}(.)$  represents the indicator function, each element of  $s_{it}$  is denoted as  $s_{ilt}$ , food revenues are a function of the proximity of supercenter locations for both firms, and both classes of revenue are a function location  $pop_{lt}$ .<sup>2</sup> Although we do not model consumer choice explicitly, our revenue specification implies that consumers view other own-stores and competitor-stores as substitutes for any given store.<sup>3</sup>

We assume that revenues are a function of the parameter vector  $\vartheta_i = (\alpha_i, \delta_{i,-i}, \delta_{i,i})$  and specify total revenues for store *l* and firm *i* at time *t* in the following way:

$$R_{ilt}\left(s_{it}^{sc}, s_{-it}^{sc}, s_{it}, s_{-it}, pop_{lt}; \vartheta_i\right) = R_{ilt}^f\left(s_{it}^{sc}, s_{-it}^{sc}, pop_{lt}; \vartheta_i\right) + R_{ilt}^g\left(s_{it}, s_{-it}, pop_{lt}; \vartheta_i\right)$$
(B.1)

where,

$$R_{ilt}^{f}\left(s_{it}^{sc}, s_{-it}^{sc}, pop_{lt}; \vartheta_{i}\right) = s_{ilt}^{sc} * \left[\alpha_{i}pop_{lt}\left(1 + \delta_{i,-i}\sum_{m \neq l}\frac{s_{-imt}^{sc}}{d_{lm}} * \mathbb{I}\left\{d_{lm} \le 60\right\} + \delta_{i,i}\sum_{m \neq l}\frac{s_{imt}^{sc}}{d_{lm}} * \mathbb{I}\left\{d_{lm} \le 60\right\}\right)\right]$$

$$R_{ilt}^{s}\left(s_{it}, s_{-it}, pop_{lt}; \vartheta_{i}\right) = s_{ilt} * \left[\alpha_{i} pop_{lt}\left(1 + \delta_{i,-i} \sum_{m \neq l} \frac{s_{-imt}}{d_{lm}} * \mathbb{I}\left\{d_{lm} \le 60\right\} + \delta_{i,i} \sum_{m \neq l} \frac{s_{imt}}{d_{lm}} * \mathbb{I}\left\{d_{lm} \le 60\right\}\right)\right]$$

In this specification, both classes of revenue depend on the proximity of own-stores and competitor-stores through the terms  $\delta_{i,i} \sum_{m \neq l} \frac{s_{imt}^y}{d_{lm}} * \mathbb{I}\{d_{lm} \leq 60\}$  and  $\delta_{i,-i} \sum_{m \neq l} \frac{s_{-imt}^y}{d_{lm}} * \mathbb{I}\{d_{lm} \leq 60\}$  for  $y \in \{sc, \emptyset\}$ , respectively, where *m* indexes a location different from location *l*, and  $d_{lm}$  represents the distance from location *l* to a different location *m*. The

 $<sup>^{2}</sup>$  It is conceivable that close-proximity regular stores could cannibalize food revenues of a given supercenter store *l* to the extent that consumers buy food incidentally while shopping for general merchandise. In that case, a nearby regular store might attract the business of these consumers, who could refrain from making the incidental food purchases they might have made at supercenter store *l*. Because we expect this effect to be small, we model food revenues as conditional only on the presence of nearby supercenters.

<sup>&</sup>lt;sup>3</sup> Holmes (2011) specifies revenue in a similar way but derives consumers' store substitution patterns from demand estimates obtained using data on Wal-Mart sales.

parameters  $\delta_{i,i}$  and  $\delta_{i,-i}$  represent the average effect on revenues of close-proximity own-stores and competitorstores, respectively. Since we assume that the parameters  $\delta_{i,i}$  and  $\delta_{i,-i}$  are negative, intuitively, these terms represent a deduction to revenues induced by own-stores or competitor-stores that are close in proximity to store *l*, since we assume that consumers view these stores as substitutes for store *l*. With respect to own-stores, this revenue substitution effect is deemed own-store "cannibalization," which is an important dimension of chain-store location decisions as documented by Holmes (2011) for the case of Wal-Mart. With respect to competitor stores, this effect reflects competition. The strength of the effect is weighted by  $d_{lm}$ , with stores in locations that are farther away from store *l* having a smaller effect on revenues than those that are close by. The indicators  $\mathbb{I}\{d_{lm} \leq 60\}$  take a value of 1 if location *m* is closer than 60 miles away from location *l*, 0 otherwise, which imposes the assumption that stores located farther than 60 miles have no effect on store *l* revenues. This assumption is slightly unrealistic, but we impose it since our sample only includes 227 MSA's in the U.S., which means there are few MSA's within, for example, a 30 mile radius of any MSA in our sample. With more MSA's, this cutoff distance can be reduced. We assume that the parameters  $\delta_{i,i}$  and  $\delta_{i,-i}$  are the same across revenue categories to simplify the exposition. Both types of revenue are dependent on population at time *t*,  $x_{lt}$ , through a common scalar parameter  $\alpha_i$ . Additionally, since regular stores don't sell food,  $R_{dr}^f = 0$  for all regular stores.

As in Holmes (2011), we abstract from price variation and assume each firm sets constant prices across all ownstores and time, which is motivated by simplicity and is not necessarily far from reality for a chain-store retailer like Wal-Mart, which is known to set prices according to an every-day-low-price strategy. Denoting  $\mu$  as the proportion of sales revenue that is net of the cost of goods sold (COGS), then  $\mu R_{ilt}^e(.)$  represents revenues net of COGS for firm *i*, store *l*, time *t*, and revenue type  $e \in \{g, f\}$ .

Firms incur three types of additional costs: 1) distribution costs attributable to store sales, 2) store-level variable costs, and store-level fixed costs. In order to sell a given set of goods in time period *t* at store *l*, as in Holmes (2011), we assume that each firm incurs distribution costs to deliver these goods from general merchandise or food distribution centers (or both for supercenters) to store *l*. In addition, we assume that firms incur distribution costs when transporting these goods from import distribution centers to either general merchandise or food distribution centers. We introduce these latter distribution costs in order to model location decisions for general merchandise and food distribution centers. Denote the distribution costs incurred by firm *i* to sell goods from store *l* at time *t* as  $DC_{ilt}$ , which take the form:  $DC_{ilt} = \zeta d_{lt}^g + t d_{lgt}^{imp} + \zeta d_{lt}^f + t d_{lft}^{imp}$ . Here,  $d_{lt}^g$  and  $d_{lt}^f$  represent the distance from store *l* to the nearest firm *i* general merchandise distribution center or food distribution center, respectively. In our game simulation, if store *l* is a regular store, we assume that it is supplied exclusively by the own-general merchandise distribution center and own-general merchandise distribution center in the MSA ('s) closest to store *l*. Similarly, if store *l* is a supercenter, it is supplied exclusively by the own-food distribution center and own-general merchandise distribution center in the MSA('s) closest to store *l*.

nearest import distribution center, while  $d_{lft}^{imp}$  represents the distance between the food distribution center that supplies store *l* (if store *l* is a supercenter) and the nearest import distribution center. We assume that distribution costs are a fixed proportion of these distances, captured by the parameters  $\zeta$  and *t*, and interpret fixed distribution costs as the costs incurred to operate a truck over the course of one delivery of goods per day, aggregated over one year. This model approximates the daily truck delivery distribution model actually employed by Wal-Mart, as documented by Holmes (2011). Finally, if store *l* is a regular store,  $\zeta d_{lt}^f + t d_{lft}^{imp} = 0$  since regular stores do not sell food.

The remainder of our costs for both firms are specified almost exactly as in Holmes (2011) for the case of Wal-Mart, so we describe them succinctly and direct the interested reader to that work for additional description. Firms incur variable costs in the form of labor, land, and other costs (all costs not attributable to land or labor). Variable land costs are motivated by the store modification patterns of Wal-Mart, which frequently changes parking lot size, building size, and shelf space to accommodate changes in sales patterns. The quantity of labor, land, and other inputs needed are assumed to be a fixed proportion of total store revenues, such that for firm i, store l, and time t,  $Labor_{ilt}^{e} = v^{Labor}R_{ilt}^{e}$ ,  $Land_{ilt}^{e} = v^{Land}R_{ilt}^{e}$ , and  $Other_{ilt}^{e} = v^{Other}R_{ilt}^{e}$ , for merchandise segment  $e \in \{g, f\}$ . The prices of land and labor per unit of input are represented by wages and rents specific to store l at time t, denoted as  $wage_{lt}$ and rent<sub>lt</sub>. We collect data on rents and wages for each time period and each MSA. We define rents as the median (per-MSA) residential home value per square-foot from Zillow, and wages as the annual retail sector payroll divided by the total number of employees (per-MSA), provided by the U.S. Census County Business Patterns dataset (MSA level).<sup>4</sup> The price of the other input is normalized to 1. We focus only on fixed costs that vary by location, since costs that are constant across locations do not matter for the decision of where to locate stores and distribution centers. As documented by Holmes (2011), there are disadvantages for big box retailers like Wal-Mart of locating stores in urban locations, including, for example, increased non big box retailer shopping options for consumers. The fixed-cost disadvantage of locating stores in urban locations is modeled as a as a function of the population density at time t of the location hosting store l, denoted as  $Popden_{lt}$ .<sup>5</sup> This function,  $u(Popden_{lt})$ , is quadratic in logs, e.g.:

$$u(Popden_{lt}) = \omega_0 + \omega_1 \ln(Popden_{lt}) + \omega_2 \ln(Popden_{lt})^2$$

Given this specification for revenues and costs, firm *i* operating profits for store *l* at time *t* take the following form:

$$\pi_i(s_t) \approx \pi_{ilt} \equiv \left[ \left[ \Psi_{ilt}^g - \zeta d_{lt}^g - \iota d_{lgt}^{imp} \right] + \left[ \Psi_{ilt}^f - \zeta d_{lt}^f - \iota d_{lft}^{imp} \right] - u\left( Popden_{lt} \right) \right]$$
(B.2)

where,

<sup>&</sup>lt;sup>4</sup> The Zillow data is available from http://www.zillow.com/, and the Census data is available from http://www.census.gov/econ/cbp/.

<sup>&</sup>lt;sup>5</sup> See Section 2.2.1 for details on our population density definition and data source.

 $\psi_{ilt}^{e} = \mu R_{ilt}^{e} - Wage_{lt}Labor_{ilt}^{e} - Rent_{lt}Land_{ilt}^{e} - Other_{ilt}^{e}$  for merchandise segment  $e \in \{g, f\}$ 

If store *l* is a regular store, the profit component  $\left[\psi_{ilt}^f - \zeta d_{lt}^f - \iota d_{lft}^{imp}\right] = 0$ , since regular stores sell only general merchandise. We assume that if firm *i* operates no store in location *l* at time *t*, then  $\pi_{ilt} = 0$ . Note that we use the  $\approx$  notation to make clear that the we omit population density from the location-specific state described in Section 2.2.2 and instead only include location-specific population.

We define a discount factor  $\beta$  and set it to  $\beta = 0.95$ . As in Holmes (2011), we define an exogenous productivity parameter  $\rho$  that represents gradual increases in average sales per-store, motivated by gradual increases in average sales per-store experienced by Wal-Mart.<sup>6</sup> Profit parameter values for each specification are presented in Table B.4.

#### B.2.3 Section 2.2.4 Details

Table B.5 presents OLS models of the choice-specific value functions of interest using state variables selected by the corresponding boosted regression models in Table 2.1 and simulation data generated under the baseline specification of parameters.

<sup>&</sup>lt;sup>6</sup> Unlike in Holmes (2011), for simplicity of exposition, we make this productivity parameter constant over time. One source of these increases is an expansion in the variety of products offered for sale.

### Appendix C

### Chapter 3 Appendix

**Proof of Lemma** 16. If E[D(1)Y(0)|X = x, T = 0] exists and if there are two known copula functions  $C_L$  and  $C_U$  such that  $C_L(u,v|x) \le C_0(u,v|x) \le C_U(u,v|x)$  for all  $(u,v) \in [0,1]^2$ , it follows from Müeller and Scarsini (2000), Tchen (1980), and Tankov (2011) that

$$\mu^{L}(x) = \int_{0}^{1} \int_{0}^{1} F_{D(1)|T,X}^{-1}(u|0,X=x) F_{Y(0)|T,X}^{-1}(v|0,X=x) dC_{L}(u,v|x) \text{ and }$$
  
$$\mu^{U}(x) = \int_{0}^{1} \int_{0}^{1} F_{D(1)|T,X}^{-1}(u|0,X=x) F_{Y(0)|T,X}^{-1}(v|0,X=x) dC_{U}(u,v|x).$$

Assumptions 13 (i), 14, and 15 allow us to identify  $F_{Y(0)|T,X}(\cdot|0,X=x)$  and  $F_{D(1)|T,X}(\cdot|0,X=x)$ , since under Assumption 15,  $F_{D(1)|T,X}(d|0,X=x) = F_{D(1)|T,X}(d|1,X=x)$ . The conclusion of the lemma follows from

$$F_{D(1)|T,X}^{-1}(u|0,X=x) = \begin{cases} 0 & \text{if } u \in [0,1-p(x)] \\ 1 & \text{otherwise} \end{cases}$$

,

where p(x) is identified under Assumptions 13 (i) and 15, since

$$p(x) = \Pr(D(1) = 1 | X = x) = \Pr(D(1) = 1 | X = x, T = 1).$$

**Proof of Theorem** 19. From equation (3.1), we know that

$$\theta_o(x) = ATT(x) = E\left[\frac{T-\lambda}{\lambda(1-\lambda)} \cdot \frac{D(1)-p(x)}{p(x)(1-p(x))} \cdot Y | X = x\right].$$

By the Law of Iterated Expectations (LIE), we obtain:

$$\begin{aligned} \theta_{o}(x) &= E\left[E\left[\frac{T-\lambda}{\lambda(1-\lambda)} \cdot \frac{D(1)-p(x)}{p(x)(1-p(x))} \cdot Y | X = x, T = t\right]\right] \\ &= \lambda \cdot E\left[\frac{1-\lambda}{\lambda(1-\lambda)} \cdot \frac{D(1)-p(x)}{p(x)(1-p(x))} \cdot Y(1) | X = x, T = 1\right] \\ &+ (1-\lambda) \cdot E\left[\frac{-\lambda}{\lambda(1-\lambda)} \cdot \frac{D(1)-p(x)}{p(x)(1-p(x))} \cdot Y(0) | X = x, T = 0\right] \\ &= E\left[\frac{D(1)-p(x)}{p(x)(1-p(x))} \cdot Y(1) | X = x, T = 1\right] - E\left[\frac{D(1)-p(x)}{p(x)(1-p(x))} \cdot Y(0) | X = x, T = 0\right]. \end{aligned}$$
(C.1)

We note that, under Assumption 15, the propensity score p(x) is identified from sample information, since:

$$p(x) = \lambda \cdot \Pr(D(1) = 1 | X = x, T = 1) + (1 - \lambda) \cdot \Pr(D(1) = 1 | X = x, T = 0)$$
  
=  $\lambda \cdot \Pr(D(1) = 1 | X = x, T = 1) + (1 - \lambda) \cdot \Pr(D(1) = 1 | X = x, T = 1)$  (by Assump. 15)  
=  $\Pr(D(1) = 1 | X = x, T = 1)$ 

where Pr(D(1) = 1 | X = x, T = 1) is identified from sample information. Therefore,

$$E\left[\frac{D(1) - p(x)}{p(x)(1 - p(x))} \cdot Y(1) | X = x, T = 1\right]$$

in equation (C.1) is identified from sample information. Further it is easy to see that

$$E\left[\frac{D(1)-p(x)}{p(x)(1-p(x))}\cdot Y(1)|X=x,T=1\right] = \frac{1}{1-p(x)}\left(r_1(x,1)-r_1(x)\right).$$

However, since D(1) is unobserved for the period T = 0 sample, without additional information, the expression  $E\left[\frac{D(1)-p(x)}{p(x)(1-p(x))} \cdot Y(0) | X = x, T = 0\right]$  in equation (C.1) is partially identified from sample information. To see this, notice that:

$$E\left[\frac{D(1) - p(x)}{p(x)(1 - p(x))} \cdot Y(0) | X = x, T = 0\right]$$
  
=  $\frac{1}{p(x)(1 - p(x))} \cdot E\left[D(1)Y(0) | X = x, T = 0\right] - \frac{1}{1 - p(x)} \cdot E\left[Y(0) | X = x, T = 0\right].$  (C.2)

In the right-hand-side expression, both E[Y(0) | X = x, T = 0] and p(x) are identified from sample information. But  $\mu(x) = E[D(1)Y(0) | X = x, T = 0]$  is not point-identified from sample information. However, Lemma 16 implies that it is bounded:  $\mu^L(x) \le \mu(x) \le \mu^U(x)$ . Inserting these bounds into the right-hand-side of equation (C.2) and inserting equation (C.2) into the right-hand-side of equation (C.1) and rearranging provides  $\theta^U(x)$  and  $\theta^L(x)$ .

**Proof of Theorem** 20. Notice that  $E[Y_1(1) - Y_0(1) | D(1) = 1] = E_{X|D(1)=1}[E[Y_1(1) - Y_0(1) | X = x, D(1) = 1]]$ . From the bounds in Theorem 19, under Assumptions (A1), (A2), (A3) (i) and (ii)', and (A4), and assuming

E[D(1)Y(0)|X = x, T = 0] exists for each  $x \in \mathscr{X}$ , then  $E[Y_1(1) - Y_0(1)|X = x, D(1) = 1] = \theta_o(x)$  is partially identified for all  $x \in \mathscr{X}$ . The expectation  $E_{X|D(1)=1}[\theta_0(x)|D(1) = 1]$  is based on the distribution function  $\Pr(X \le x|D(1) = 1)$  where:

$$\Pr(X \le x | D(1) = 1) = \lambda \cdot \Pr(X \le x | D(1) = 1, T = 1) + (1 - \lambda) \cdot \Pr(X \le x | D(1) = 1, T = 0)$$

The distribution  $Pr(X \le x | D(1) = 1, T = 1)$  is identified from the period T = 1 sample, while  $\lambda$  is also identified from

sample information. Using Assumption 15,  $Pr(X \le x | D(1) = 1, T = 0)$  is identified from sample information, since:

$$Pr(X \le x | D(1) = 1, T = 0) = \frac{Pr(D(1) = 1, X \le x, T = 0)}{Pr(D(1) = 1, T = 0)}$$

$$= \frac{Pr(D(1) = 1, X \le x | T = 0)(1 - \lambda)}{Pr(D(1) = 1 | T = 0)(1 - \lambda)}$$

$$= \frac{Pr(D(1) = 1 | X \le x, T = 0) Pr(X \le x | T = 0)}{Pr(D(1) = 1 | T = 0)}$$
(C.3)

The denominator of the right-hand-side of equation C.3 can be expressed as:

$$Pr(D(1) = 1 | T = 0) = Pr(D(1) = 1 | X \le x, T = 0) Pr(X \le x | T = 0)$$
$$+ Pr(D(1) = 1 | X \ge x, T = 0) Pr(X \ge x | T = 0).$$

By Assumption 15,  $Pr(D(1) = 1 | X \ge x, T = 0) = Pr(D(1) = 1 | X \ge x, T = 1)$  and  $Pr(D(1) = 1 | X \le x, T = 0) = Pr(D(1) = 1 | X \le x, T = 1)$ , where both  $Pr(D(1) = 1 | X \ge x, T = 1)$  and  $Pr(D(1) = 1 | X \le x, T = 1)$  are identified from the period T = 1 sample. Finally,  $Pr(X \le x | T = 0)$  and  $Pr(X \ge x | T = 0)$  are identified from the period T = 0 sample.

**Proof of Theorem** 23. Part (*i*): By the definition of  $X \equiv (W, Z)$ , prior to utilizing the IV assumption, the bounds in Theorem 19 can be written as:

$$\begin{aligned} \theta^{L}(w,z) &= \frac{1}{1-p(w,z)} \left[ r_{1}(w,z,1) - r_{1}(w,z) + r_{0}(w,z) - \frac{\mu^{U}(w,z)}{p(w,z)} \right] \\ \theta^{U}(w,z) &= \frac{1}{1-p(w,z)} \left[ r_{1}(w,z,1) - r_{1}(w,z) + r_{0}(w,z) - \frac{\mu^{L}(w,z)}{p(w,z)} \right] \end{aligned}$$

where

$$\mu^{L}(w,z) = \int_{0}^{1} \int_{1-p(w,z)}^{1} F_{Y(0)|T,W,Z}^{-1}(v|0,W=w,Z=z) dC_{L}(u,v|w,z) \text{ and}$$
  
$$\mu^{U}(w,z) = \int_{0}^{1} \int_{1-p(w,z)}^{1} F_{Y(0)|T,W,Z}^{-1}(v|0,W=w,Z=z) dC_{U}(u,v|w,z).$$

By the LIE,  $\varphi_1^0(w,z) = \frac{\mu(w,z)}{p(w,z)}$ . By Assumption 21 (i),  $\varphi_1^0(w,z) = \varphi_1^0(w)$ . Therefore, the upper and lower bounds for  $\varphi_1^0(w)$ , denoted as  $\varphi_1^0(w)^U$  and  $\varphi_1^0(w)^L$ , respectively, are

$$\varphi_1^0(w)^L = \sup_z \left\{ \frac{\mu^L(w,z)}{p(w,z)} \right\}$$
 and  $\varphi_1^0(w)^U = \inf_z \left\{ \frac{\mu^U(w,z)}{p(w,z)} \right\}.$ 

The result  $\theta_{IV}^L(w,z) \le \theta_o(w,z) \le \theta_{IV}^U(w,z)$  follows since  $\mu^U(w,z) = p(w,z)\varphi_1^0(w)^U$  and  $\mu^L(w,z) = p(w,z)\varphi_1^0(w)^L$ .

For the point identification result, notice that for any  $z \in \mathscr{Z}$ , by the LIE, we obtain:

$$E[Y(0)|W = w, Z = z] = p(w, z)\varphi_1^0(w, z) + (1 - p(w, z))\varphi_0^0(w, z)$$
(C.4)

By Assumption 21 (i),  $\varphi_d^0(w,z) = \varphi_d^0(w)$ , so Equation C.4 becomes:

$$E[Y(0)|W = w, Z = z] = p(w, z)\varphi_1^0(w) + (1 - p(w, z))\varphi_0^0(w)$$
(C.5)

which holds for all  $z \in Z$ . For  $z_1, z_2, ..., z_m \in \mathscr{Z}$ , we obtain the system of equations formed by C.5:

$$\Pi \begin{pmatrix} \varphi_1^0(w) \\ \varphi_0^0(w) \end{pmatrix} = \begin{pmatrix} E[Y_0(0)|W=w, Z=z_1] \\ \dots \\ E[Y_0(0)|W=w, Z=z_m] \end{pmatrix}.$$
 (C.6)

By Assumptions 13 (i), 14, and 15, p(w,z) and  $E[Y_0(0)|W = w, Z = z]$  are point-identified for all  $z \in \mathscr{Z}$ . So if  $\Pi$  has rank 2, then  $\begin{pmatrix} \varphi_1^0(w) \\ \varphi_0^0(w) \end{pmatrix}$  is point-identified. Under Assumption 22,  $\Pi$  has rank 2. Since  $\theta_o(w,z)$  can be expressed as

$$\theta_o(w,z) = \frac{1}{1 - p(w,z)} \left[ r_1(w,z,1) - r_1(w,z) + r_0(w,z) - \varphi_1^0(w) \right]$$
(C.7)

this implies that  $\theta_o(w,z)$  is point identified, since  $\varphi_1^0(w)$  is point identified and since under Assumptions 11, 12, 13 (i), 14, and 15, all other parameters in the expression for  $\theta_o(w,z)$  are point-identified. We note that if m > 2, then  $\theta_o(w,z)$  may be over-identified.

Part (*ii*): The proof of this part begins exactly as under Part (i) in that, prior to utilizing the MIV assumption, the bounds in Theorem 19 can be written as:

$$\theta^{L}(w,z) = \frac{1}{1-p(w,z)} \left[ r_{1}(w,z,1) - r_{1}(w,z) + r_{0}(w,z) - \frac{\mu^{U}(w,z)}{p(w,z)} \right]$$
  
$$\theta^{U}(w,z) = \frac{1}{1-p(w,z)} \left[ r_{1}(w,z,1) - r_{1}(w,z) + r_{0}(w,z) - \frac{\mu^{L}(w,z)}{p(w,z)} \right]$$

where

$$\mu^{L}(w,z) = \int_{0}^{1} \int_{1-p(w,z)}^{1} F_{Y(0)|T,W,Z}^{-1}(v|0,W=w,Z=z) dC_{L}(u,v|w,z) \text{ and}$$
  
$$\mu^{U}(w,z) = \int_{0}^{1} \int_{1-p(w,z)}^{1} F_{Y(0)|T,W,Z}^{-1}(v|0,W=w,Z=z) dC_{U}(u,v|w,z).$$

Again, by the LIE,  $\varphi_1^0(w,z) = \frac{\mu(w,z)}{p(w,z)}$ . By Assumption 21 (ii) and given  $z_1 \le z \le z_2$ ,  $\varphi_1^0(w,z_1) \le \varphi_1^0(w,z_2) \le \varphi_1^0(w,z_2)$ .

Therefore, the upper and lower bounds for  $\varphi_1^0(w,z)$ , denoted as  $\varphi_1^0(w,z_1)^U$  and  $\varphi_1^0(w,z_2)^L$ , respectively, are

$$\varphi_1^0(w,z_1)^L = \sup_{z_1 \le z} \left\{ \frac{\mu^L(w,z_1)}{p(w,z_1)} \right\} \text{ and } \varphi_1^0(w,z_2)^U = \inf_{z_2 \ge z} \left\{ \frac{\mu^U(w,z_2)}{p(w,z_2)} \right\}.$$

The result  $\theta_{MIV}^L(w, z_2) \leq \theta_o(w, z) \leq \theta_{MIV}^U(w, z_1)$  follows since  $\mu^U(w, z_2) = p(w, z_2) \varphi_1^0(w, z_2)^U$  and

$$\mu^{L}(w,z_{1}) = p(w,z_{1})\varphi_{1}^{0}(w,z_{1})^{L}.$$

Part (*iii*): The expectation  $E_{W,Z|D(1)=1} \left[ \theta_o(W,Z) | D(1) = 1 \right]$  is a function of  $\theta_o(w,z)$  and  $\Pr(W \le w, Z \le z | D(1) = 1)$ . 1). Part (i) establishes the sharp bounds for  $\theta_o(w,z)$  for all  $z \in Z$ . By the LIE,

$$\theta_o = E[Y(1) - Y(0)|D(1) = 1] = E_{W,Z|D(1)=1}[\theta_o(W,Z)|D(1) = 1].$$

As shown in the proof for Theorem 20, using Assumption 15,  $Pr(X \le x|D(1) = 1)$  is identified by sample information. Since  $X \equiv (W,Z)$ ,  $Pr(W \le w, Z \le z|D(1) = 1)$  is identified from sample information. This, along with Assumptions 11, 12, 13 (i), 14, 15, and 21 (i), establish  $\theta_{IV}^L \le \theta_o \le \theta_{IV}^U$ . Under Assumption 22,  $\Pi$  has rank 2 and  $\theta_o(w,z)$  is point-identified for each  $z \in \mathscr{Z}$ .  $\theta_o$  is point-identified since by the LIE,  $\theta_o = E_{W,Z|D(1)=1}[\theta_o(W,Z)|D(1)=1]$ .

**Proof of Theorem 32.** Under Assumptions 11 and 12, it is well-known that  $\theta_o(x)$  is point-identified by:

$$\theta_o(x) = r_1(x,1) - r_0(x,1) - \{r_1(x,0) - r_0(x,0)\}$$

See Heckman *et al.* (1997). Under Assumptions 26 (i) and (ii),  $r_1(x, 1, 1)$ ,  $r_0(x, 1, 1)$ ,  $r_1(x, 0, 1)$ , and  $r_0(x, 0, 1)$  are point-identified. Under Assumption 30, we have that:

$$r_{1}(x,1) - r_{0}(x,1) - \{r_{1}(x,0) - r_{0}(x,0)\} = r_{1}(x,1,1) - r_{0}(x,1,1) - \{r_{1}(x,0,1) - r_{0}(x,0,1)\}$$

which implies that  $\theta_o(x)$  is point-identified. If Assumption 11 holds for all  $x \in \mathscr{X}$ , then  $\theta_o(x)$  is point-identified for each  $x \in \mathscr{X}$ . By the LIE,

$$\theta_o = E_{X|D(1)=1} \left[ \theta_o(x) | D(1) = 1 \right]$$
(C.8)

where the expectation in C.8 is based on the distribution function  $Pr(X \le x | D(1) = 1)$ . Assumptions 26 (i) and (ii) point-identify  $Pr(X \le x | D(1) = 1, M = 1)$  for all  $x \in \mathscr{X}$ , which in turn point-identifies  $Pr(X \le x | D(1) = 1)$  for all  $x \in \mathscr{X}$  using Assumption 31. The result follows.

**Proof of Theorem 34**. Part (*i*): By the LIE,

$$\theta_o(x) = \Pr(M = 1 | X = x) \theta_o(x, 1) + \Pr(M = 0 | X = x) \theta_o(x, 0).$$
(C.9)

Under Assumption 29, Pr(M = 1 | X = x) is known. Under Assumptions 24, 25, 26 (i) and (ii),  $\theta_o(x, 1)$  is also point-identified, since

$$\theta_o(x,1) = r_1(x,1,1) - r_0(x,1,1) - \{r_1(x,0,1) - r_0(x,0,1)\}$$

Now consider  $\theta_o(x, 0)$ . Under 24 and 25, this parameter can be re-expressed as

$$\theta_o(x,0) = \frac{1}{1 - p(x,0)} \left[ r_1(x,1,0) - r_1(x,0) + r_0(x,0) - \frac{E[D(1)Y(0)|X = x, T = 0, M = 0]}{p(x,0)} \right]$$
(C.10)

By Assumption 28 and the LIE, p(x,0) is point-identified by Pr(D(1) = 1|T = 1, X = x, M = 0). Also, under Assumptions 26 (i) and 27, the expectations  $r_1(x, 1, 0)$ ,  $r_1(x, 0)$ , and  $r_0(x, 0)$  are identified by sample information. However, since for the unmatched (M = 0) sample, Y(0) and D(1) are not jointly observed in the period T = 0 sample, E[D(1)Y(0)|X = x, T = 0, M = 0] is not necessarily point-identified. Let  $\mu(x)_{M=0} = E[D(1)Y(0)|X = x, T = 0, M = 0]$ . Since by assumption E[D(1)Y(0)|X = x, T = 0, M = 0] exists and there are two known copula functions  $C_L$  and  $C_U$ such that  $C_L(u, v|x, M = 0) \le C_0(u, v|x, M = 0) \le C_U(u, v|x, M = 0)$  for all  $(u, v) \in [0, 1]^2$ , it follows from Müeller and Scarsini (2000), Tchen (1980), and Tankov (2011), that

$$\mu^{L}(x)_{M=0} = \int_{0}^{1} \int_{1-p(x,0)}^{1} F_{Y(0)|T,X,M}^{-1}(v|0,X=x,0) dC_{L}(u,v|x,M=0)$$

$$\mu^{U}(x)_{M=0} = \int_{0}^{1} \int_{1-p(x,0)}^{1} F_{Y(0)|T,X,M}^{-1}(v|0,X=x,0) dC_{U}(u,v|x,M=0)$$
(C.11)

since  $F_{D(1)|T,X,M}^{-1}(u|0,X=x,0) = \begin{cases} 0 & \text{if } u \in [0,1-p(x,0)] \\ 1 & \text{otherwise} \end{cases}$ .

Under Assumption 27,  $F_{Y(0)|T,X,M}(\cdot|0,X=x,0)$  is identified by sample information. It follows that  $\theta_o(x,0)$  is partially identified by  $\theta^L(x,0) \le \theta_o(x,0) \le \theta^U(x,0)$ , where

$$\begin{aligned} \theta^{L}(x,0) &= \frac{1}{1-p(x,0)} \left[ r_{1}(x,1,0) - r_{1}(x,0) + r_{0}(x,0) - \frac{\mu^{U}(x)_{M=0}}{p(x,0)} \right] \text{ and } \\ \theta^{U}(x,0) &= \frac{1}{1-p(x,0)} \left[ r_{1}(x,1,0) - r_{1}(x,0) + r_{0}(x,0) - \frac{\mu^{L}(x)_{M=0}}{p(x,0)} \right]. \end{aligned}$$

Substituting these bounds into equation C.9 gives

$$\begin{aligned} \theta_M^L(x) &= & \Pr(M = 1 | X = x) \theta_o(x, 1) + \Pr(M = 0 | X = x) \theta^L(x, 0) \text{ and} \\ \theta_M^U(x) &= & \Pr(M = 1 | X = x) \theta_o(x, 1) + \Pr(M = 0 | X = x) \theta^U(x, 0). \end{aligned}$$

Without further restrictions, there bounds are sharp.

Part (*ii*): Deriving the sharp bounds for  $\theta_o$  is straightforward. By the LIE,  $\theta_o = E_{X|D(1)=1} [\theta_o(X)|D(1) = 1]$ . Since E[D(1)Y(0)|X = x, T = 0, M = 0] exists for each  $x \in \mathcal{X}$ , by Assumptions 24, 25, 26 (i) and (ii), 27, 28, 29, and 33,  $\theta_o(x)$  is partially identified by  $\theta_M^L(x) \le \theta_o(x) \le \theta_M^U(x)$  as above for each  $x \in \mathcal{X}$ .  $E_{X|D(1)=1} [\theta_0(X)|D(1) = 1]$  exists and is based on the distribution function

$$Pr(X \le x | D(1) = 1) = Pr(M = 1 | D(1) = 1) Pr(X \le x | D(1) = 1, M = 1)$$
$$+ Pr(M = 0 | D(1) = 1) Pr(X \le x | D(1) = 1, M = 0)$$

By Assumptions 26 (i) and (ii), Pr(M = 1|D(1) = 1) and  $Pr(X \le x|D(1) = 1, M = 1)$  are identified by sample information. By Assumptions 28, 26 (i) and (ii),  $Pr(X \le x|D(1) = 1, M = 0)$  is identified by sample information. The probability Pr(M = 0|D(1) = 1) is identified from sample information, since

$$Pr(M = 0|D(1) = 1) = \frac{Pr(M = 0, D(1) = 1)}{Pr(D(1) = 1)}$$
$$= \frac{Pr(D(1) = 1|M = 0)Pr(M = 0)}{Pr(D(1) = 1)}$$

and each component Pr(D(1) = 1 | M = 0), Pr(M = 0), and Pr(D(1) = 1) is identified by sample information under Assumptions 28, 26 (i), 27, and 29. Since Assumption 24 holds for all  $x \in \mathcal{X}$ , the result follows.